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## NEWS SUMMARY

### GENERAL

#### Egypt delays Palestine talks

President Sadat said the talks would be delayed until he received a "positive reply" to a protest note sent to Israeli Premier Begin and President Carter.

#### Man shot dead

Man believed to be a member of the part-time Ulster Defence Regiment was found shot dead in his car just over the border in the Irish Republic.

#### Labour call

Shadow defence spokesman Bill Rodgers, one of Labour's so-called Gang of Three, called on Mr. Callaghan to end uncertainty over the party leadership. Editorial comment, Page 16.

#### 'Fuel trick' probe

Shadow minister called for an urgent probe into charges that the aircraft which made a forced landing in Devon last month may have been tricked out of fuel in Spain.

#### Fire 'suicide'

Police are investigating the death of a young unemployed man who is believed to have set himself alight on isolated moorland near his home in Consett.

#### 30 today

Armfuls of flowers, cards, telegrams and some 40 cakes are among hundreds of gifts which have arrived at the Queen Mother's London home for her 80th birthday today.

#### Kampuchea talks

UN secretary-general Kurt Waldheim said in Hanoi some progress had been made in reconciling conflicting proposals for defusing the Kampuchea crisis. Page 2.

#### East-West date

West German Chancellor Schmidt and East German leader Erich Honecker will hold their long-delayed talks between August 27 and 31 in Rostock. Page 2.

#### Vet's warning

Vets urged that everything possible be done to breed out unwanted characteristics in dogs after a young child was "scalped" in an attack by a pet collie.

#### Ballerina's plea

Bolshoi ballerina Lyudmila Vlasova, who a year ago left her defecting husband in New York after an international incident, has applied to join him.

#### Tyke's turn

Yorkshire fast bowler Graham Stevenson and wicket keeper David Bairstow were named for the England team for the Fifth Test. They replace Bob Willis and Alan Knott.

#### Wells welcomed

Thousands lined Edinburgh streets to welcome home Olympic sprint star Alan Wells. In Moscow, the Olympic flame was extinguished to mark the end of the 22nd Games. Olympic Challenges, Page 15.

#### Briefly...

Premium Bond prize winners are: £100,000—24RS 267158, £50,000—8FP 078050 and £25,000—822 55467.

### BUSINESS

#### Falling demand is main factor

**FALLING** demand rather than labour costs is now a main factor affecting the size of workforces, according to the latest Financial Times survey of business opinion. This has become relatively much more significant in the past few months, indicating that companies do not regard the recent rise in redundancies as predominantly workers pricing themselves out of jobs. Page 6 and Back.

**MONOPOLIES** Commission has vetoed the £80m takeover bid for Highland Distilleries by Canadian drinks group Hiram Walker, Gooderham and Worts. Back Page.

**BARCLAYS** and National Westminster are the world's biggest commercial banks in terms of profitability in 1979, according to a bank research group. Page 4.

## Italy stunned as Bologna blast claims more victims

BY RUPERT CORNWELL IN ROME

ITALY is still trying to absorb the shock of what is probably the bloodiest terrorist outrage in Europe since the war—the explosion which destroyed a large part of Bologna's central railway station on Saturday morning, leaving 86 dead and a final death toll likely to be considerably higher.

The explosion wounded more than 200 people, and 20 of them are dangerously ill in hospitals in and around Bologna. An unspecified number of foreign tourists were among the victims.

It is now clear that the blast was caused by a bomb left in the station waiting room, and that terrorists from the clandestine neo-Fascist far Right are probably responsible.

Sig. Ugo Visti, Bologna's chief public prosecutor, said yesterday that the case is being formally treated as "a massacre directed against the security of the State."

The Government will set out its views in Parliament today. Messages of sympathy have flooded to the city. Strikes and protest demonstrations will take place throughout the country today.

The political consequences of the massacre are impossible to assess. If the past is any guide, the immediate result will be a closing of the country's democratic ranks.

Italy has a tradition of extraordinary resilience, nowhere more so than in the well-ordered and civic-minded city of Bologna, long the showcase of efficient Communist local government.

President Sandro Pertini was in Bologna within three hours of the explosion. Many Government Ministers and politicians also went there, and Sig. Francesco Cossiga, the Prime Minister, yesterday chaired an emergency meeting of the Communist-led municipality.

Investigators tried for as long as possible to avoid the conclusion that the explosion had been deliberate.

Underground boilers at the station were found to be intact. A gas leak and a subsequent explosion were ruled out.

Final proof came before midnight on Saturday, when firemen discovered a crater nine inches deep and five feet across, and fragments nearby which seemed to have come from a timing device.

Investigators now think that 40 kilograms of dynamite equivalent exploded in a suitcase placed on the ground. The strength of the floor directed the blast upwards and outwards, reducing the first and second-class waiting rooms to rubble and killing dozens.

More people died as bricks, metal and glass sprayed the train standing at the nearest platform.

Lumps of masonry flying into the station square killed two taxi drivers.

It seems likely that the device was placed to explode when it would cause maximum damage—in a station crowded with holidaymakers on the first Saturday of August.

The most obvious suspects are Italy's Right wing extremists, until recently comparatively dormant.

Three hours after the blast, an anonymous caller to La Repubblica, the Rome daily, claimed responsibility on behalf of the NAR (Nuclei Armati Rivoluzionari) ultra Right movement. Police are treating the call as genuine.

Continued on Back Page

## Money supply rise more than expected

BY SAMUEL BRITAIN AND PETER RIDDELL

THE PRELIMINARY July money supply figures, due tomorrow, will show a much larger rise than has been expected, following the end of the corset controls on the banks in mid-June.

Consequently, a decision on further reductions in Minimum Lending Rate is likely to be postponed until after the first indications of the August banking figures, due in about a month's time.

The inflation rate is coming down sooner than expected. The 16½ per cent 12-month rate of increase in the retail prices index, officially forecast for the end of this year, is almost certain to be achieved before.

The July index, due at the end of next week, is expected to be in the range of 16.7 to 17 per cent above a year ago. This compares with a 21 per cent rate in June.

The Government believes the more evidence there is of a fall in the inflation rate the easier Desirability of MLR cut splits City, Page 4 Lombard, Page 14 Business Opinion, Survey, Back and Page 6 Lex, Back Page

It will be to fix cash limits for the public sector within the money supply target. This is to be reduced to the 6 to 10 per cent range in 1981-83. This factor also explains why the cash limits will be fixed as late as possible.

Most immediate attention is on tomorrow's monetary figures. City markets have become more apprehensive about the possible increase since the decision not to change MLR last Thursday and following official warnings that switching of lending back within the measured money supply after the end of the corset has probably been faster and larger than expected.

It now appears that the rise in the money supply in the next few months, because of the unwinding of the corset distortions, is likely to be a great deal higher than the 4 per cent figure estimated in the last fortnight. These distortions are principally the commercial bill and Eurosterling leaks, which are forms of lending outside the main monetary measures.

Continued on Back Page

## Building society funds up

BY MICHAEL CASSELL

THE VOLUME of funds flowing into building societies has climbed back to one of the highest levels for 18 months, although demand for mortgages continues to weaken.

Early estimates suggest that the societies' net receipts were between £300m and £350m during July, as against £206m in June. The inflow was the highest since October, 1979, when it reached £544m.

The pattern of rising receipts is usual for the societies at this time of year, although some of the increase must be attributed to their improving competitive position. When set against the significantly lower-than-expected level of demand for home loans, the good receipts could prove instrumental in bringing building society interest rates down.

The Council of the Building Societies Association, which recommends the interest rate structure, is not due to meet again until September. But members have undertaken to convene a special session if, in the meantime, there is another cut in Minimum Lending Rate.

It is generally accepted within the societies that their interest rates, now at record levels, will be lower by the end of this year, but will not necessarily fall as soon as other rates drop.

A 1 per cent cut in MLR may not lead to any immediate adjustment in rates paid to borrowers and investors, although any larger reduction would almost certainly have to be followed without delay. The weaker mortgage demand is the greater will be the pressure on societies to fall into line.

## Councils fail to meet cuts target

BY ROBIN PAULEY

THE GOVERNMENT'S latest attempt to force local authorities to make further deep cuts in expenditure has failed.

Friday was the deadline for the 456 local authorities in England and Wales to resubmit their 1980-81 budgets. Mr. Michael Heseltine, the Environment Secretary, had asked for new budgets to show a 2 per cent cut on 1979-80 actual expenditure when it had looked as if local councils might exceed their current annual budgets by £730m, or 5.6 per cent, this year.

Only about half the councils had replied by Friday, although local authorities are notoriously late with all returns and most will probably have replied by the end of this week.

But returns already in apparently show cuts far below the target, and officials think there is now little hope of reaching anywhere near it. Many authorities are understood either to have resubmitted their original figures or moved them around without actually cutting.

This will strengthen the hand of the Treasury hawks who have been convinced for some time that Mr. Heseltine "cannot deliver" on control of council spending. The Treasury put up the idea of a moratorium on capital projects as a possible punishment. Mr. Heseltine called for new budgets in a bid to regain the initiative.

The moratorium remains an option but has faded because of protests the idea aroused, the undesirability of attacking capital expenditure when revenue expenditure is over the mark, and the fact that when it was tried by the last Government it did not have the desired effect and caused chaos.

The collapse of its latest scheme comes at a very embarrassing moment for the Environment Department. The Local Government Planning and Land (No. 3) Bill, which also attempts to bring local authority spending under greater central control, comes up for second reading in the Lords tomorrow.

Local government is strongly represented in the Lords where several prominent peers, including Lord Greenwood and Lord Sandford, are expected strongly to resist the parts of the Bill proposing to replace the present rate-support grant system with the new block grant.

A report published today suggests that the method of payment of the new grant will be much more complicated than the old.

Under the present system councils can predict closely the final amount of grant they will get under the various headings. Basically, grant is announced in November, a revision is made the following year to iron out any inaccuracies and to readjust for inflation. A small, second adjustment may be made a year after that.

The report, "The Method of Paying Block Grant," by Tony Travers, of North East London Polytechnic, says that under the new system the overall grant allocation for all authorities will be announced in November, as before.

But there will then be five revisions over nearly three years before the final figures are known. This is largely because the new system of grant will be based on actual expenditure: the present system is based on revenue requirements.

The new method will make grant entitlements less certain, more staff will be needed at central and local level to handle all the revisions, and there will be a temptation to overbudget as this will lead to bigger grant allocations in the first instance and, therefore, a cashflow advantage.

"There is also likely to be more central government involvement in the grant allocation process," says the report.

## Decision soon on British Shipbuilders ownership

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

A SHARP political debate over ownership of British Shipbuilders comes to a head this week when the Prime Minister tries to enforce his view that the corporation should be sold back partly to the private sector.

The Government wants to make a statement on this so-called "privatisation" issue before Parliament rises for the summer recess at the end of the week. A decision may be taken at a small meeting of Ministers in the next couple of days, or at Thursday's Cabinet meeting.

The main debate is over the speed with which private-sector capital should be brought back to the industry. One idea canvassed is that the more profitable shipyard yards of Vickers, Vosper and Yarrow should be bived off separately and partly sold to the private sector, leaving the rest of the industry fully nationalised for the time being.

An early decision is needed because Mr. Robert Atkinson, British Shipbuilders' new chairman, is reviving plans for the industry following its £110m loss last year.

Further losses are expected in the current year and the Government will decide in a few months' time funding arrangements.

Partly because of these financial problems, arguments have been mounted in Whitehall against taking any immediate "privatisation" action. These have won the support of Sir Keith Joseph, Industry Secretary, and of other Ministers.

Mr. Robert Atkinson urges this line, although he is believed to have accepted that some private capital might be taken into the full corporation (along lines planned for British Aerospace and British Airways) in a couple of years' time.

He and senior colleagues argued that an early announcement that some of the industry is to be partly denationalised quickly could damage stability and morale of shipyard staffs fighting to make themselves sufficiently profitable to survive the world-wide shipbuilding recession.

But the issue has become bottled up with rows over financial compensation to former private owners of the industry's more profitable warship yards. Mrs. Thatcher has been persuaded that these yards should be offered back soon to the private sector as separate businesses.

She is supported by Mr. Michael Heseltine, Environment Secretary, a leading Conservative opponent of nationalisation four years ago.

When this split among Cabinet Ministers developed last week, it was decided that senior Ministers should examine in detail implications of timing and nature of any denationalisation. Most Ministers agree that their General Election manifesto pledge should be fulfilled. The main debate is about timing.

But there will be discussions about whether "privatisation" when it does occur, should involve injection of private capital to the whole of British Shipbuilders, or whether the corporation should be broken up.

There seems less support among Ministers for permanently maintaining the corporation as an entity than there is for delaying any action for a couple of years.

More State Industry news Page 4

## 'Tory Party given £2.5m by companies'

BY JAMES McDONALD

BRITISH COMPANIES gave a record £2.55m to the Conservative Party "and their allies" last year—election year—compared with £1.81m in 1978, the Labour Research Department, an independent trade union research organisation, claims in its latest study of the subject.

The department's annual survey of companies' political donations, published today in the Labour Research, discovered 445 companies giving money to the Conservatives last year compared with 403 in 1978.

Out of last year's £2.55m total £1.6m, or 63 per cent, went directly to the Conservative Party. Another £726,500, or 28.5 per cent, went to the "mysterious industrialists' councils," believed to be another source of funding for the Conservative cause, says Labour Research.

The "mysterious industrialists' councils" are listed as: British United Industrialists and various regional councils and protection associations such as City and Industrial Liaison Council and Northern Industrialists' Protection Association.

The Labour Research Department says it believes these bodies act as a channel for funds from industry to the Tory Party but "because of the mystery surrounding these bodies it has been difficult to get a definite confirmation of this."

Labour Research claims its figures understate the true position because it has been unable to investigate all 600,000 limited companies which have to show political donations of over £50 in their annual accounts. The figures merely indicate the donors of the largest sums.

Insurance companies, says the survey, "proved the strongest Tory champions" with 23 giving a total of just over £248,000. In the building and civil engineering industry 23 companies gave nearly £106,800, while 86 engineering companies gave £150,800, 31 banks and finance houses £137,700, and 30 food and tobacco companies £129,600.

The list of individual companies giving directly to the Conservative Party is topped by Consolidated Gold Fields and Rank Organisation, each at £50,000.

Labour Research could find no companies giving money to the Labour Party and only £1,500 was given to the Liberals, including £1,000 from the Playboy Club.

## Plea to alter tax rules for options

By Alan Friedman

THE FUTURE of the Stock Exchange's traded options market could be in jeopardy unless the tax rules for writing options are soon altered, Mr. Peter Stevens, the chairman of the Stock Exchange's Option Committee, warned yesterday.

The present provisions of the Finance Bill placed an unfair tax burden on options writers. Under present laws, capital gains tax is charged on the writing of an option without being offset by a subsequent repurchase by the writer. The buying and selling of options, however, is treated like a normal security transaction.

Mr. Stevens and Mr. David Steen, chairman of the Stock Exchange's traded options panel, recently met Inland Revenue and Treasury officials in an effort to resolve the problem.

An amendment to the Finance Bill had earlier been expected. Mr. Stevens said, but it was now too late for this course of action.

Mr. Steen commented: "Until very recently we had no doubt that the matter would be dealt with. We were absolutely astonished that there have been no amendments to the Finance Bill."

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## OVERSEAS NEWS

## Schmidt, Honecker fix date for talks

BY ROGER BOYES IN BONN

CHANCELLOR Helmut Schmidt of West Germany will hold his long-postponed talks with Herr Erich Honecker, the East German leader, between August 27 and 31. The meeting, now confirmed by officials, will be the first formal summit between the East and West German Heads of Government for more than 10 years.

The visit has already raised high expectations in the ranks of the Christian Democrat opposition which has been urging the Chancellor to secure concrete concessions from the East Germans, such as the lowering of the age limit for pensioners allowed to emigrate to the West.

But West German officials have been at pains to stress that wide-ranging results cannot be expected. The Bonn Government has invited Christian Democrat leaders to form part of a delegation to the summit—apparently a tactical move designed to disarm CDU criticism. The Christian Democrats



Helmut Schmidt: an invitation to CDU

will probably reject the offer but Count Otto Lambsdorff, the

Free Democrat Economic Minister, is expected to attend the talks.

The dates for the visit, though confirmed privately, have not been announced formally for protocol reasons. Herr Honecker has first to hold talks with Mr. Leonid Brezhnev, the Soviet leader, about the general framework of the meeting with the Chancellor.

The German leaders are expected to focus on two main subjects at their talks which will be held in the Rostock area: the improvement of West Berlin's links with West Germany across East German territory and the improvement of energy supplies to West Berlin. Both projects are likely to cost Bonn a large amount of money.

West Germany, for example, is likely to have to pay "several hundreds of millions of Deutsche Marks," according to one official, for the electrification of the railway line between West Berlin and the West German border. The Berlin energy

project, which may involve a link-up with the planned gas pipeline from West Siberia to Western Europe, is also expected to be an expensive proposition for Bonn.

The West Germans seem prepared to stomach this in return for the strong symbolic value of the meeting. For Bonn the summit has the additional advantage of coming only two months before the general election. It can thus be used to demonstrate the Government's conviction that its Ostpolitik policy dividends and that the ruling coalition has not forgotten the welfare of West Berlin.

The way for a summit, which was delayed because of the Soviet invasion of Afghanistan, was cleared by the Chancellor's visit to Moscow at the end of June. As in his Moscow talks, the Chancellor is expected to raise the subject of Afghanistan and to reaffirm Bonn's loyalty and adherence to the North Atlantic Treaty Organisation.

## Italmimpianti wins £25m furnace deal

By Rupert Cornwell in Rome

ITALIMPIANTI, the engineering subsidiary of the IRI-financed steel group, controlled by the state, has won a £25m (£25.4m) contract to supply a blast furnace to the steelworks complex under construction at Siles, near Lisbon in Portugal.

The contract, which includes the supply of high technology auxiliary equipment and the training of Portuguese personnel, is for a fully automated blast furnace with a capacity of 1m tonnes of cast iron per year.

Italmimpianti won the order in the face of competition from some of the major steel groups in France, the U.S., Japan, West Germany and Britain. It follows new contracts for the Genoa-based concern in both Holland and East Germany for highly advanced steel furnaces. The technology offers a marked reduction in energy consumption, and an improved quality

## Soviet Union urges end to flags of convenience system

BY WILLIAM HALL, SHIPPING CORRESPONDENT

The Soviet Union and its allies have added their weight to the growing pressure to outlaw flags of convenience shipping fleets. They are proposing that an international convention should be drafted which would govern the rules of registration of ships under national flags.

The Soviet Union plus other Eastern European countries have submitted a proposal in the form of a draft resolution which will be considered by the Committee of the Convention on Shipping of the United Nations Conference on Trade and Development (UNCTAD). The Committee meets at the beginning of next month in Geneva.

The developing countries, represented by the Group of 77, have never hidden their keenness to phase out flags of convenience fleets, but the Soviet

initiative is the hardest proposal to date. Until now the debate among the developing countries has centred on the mechanism for phasing out flags of convenience but this has been overtaken by the Soviet resolution which proposes that the ideal instrument is an international convention.

The Soviet proposal says that the increasing and uncontrolled transfer of open-registry fleets (the technical term for flags of convenience) encourages speculative trends and is therefore harmful to the orderly development of international shipping.

The existence of a genuine link between vessel and its flag of registry is the basic principle for effective jurisdiction and other control by the flag state over the trading operations of the vessels as well as over administrative, social

and technical aspects of ship pings. The Soviet Union argues that an international convention governing the rules of registration of vessels under a national flag and stipulating criteria for the economic link between a vessel and its country of registry is "necessary and appropriate."

The Soviet Union wants the United Nations General Assembly to convene a UN Conference on the Convention on Standards of Registration of Vessels under a National Flag in 1983.

Although the developed countries represented by Group B are not going to support the Soviet initiative, the fact that the Russians have gone to the length of drafting a resolution indicates that the flag of convenience issue is still very much alive.

## Attacks halt relief work in Uganda

ARMED ATTACKS on Save the Children Fund and World Food Programme food convoys in Uganda have forced the United Nations to suspend relief operations in the famine-stricken areas of Karamoja. John Worrell, writes from Nairobi. In the past 10 days a driver of a Save the Children Fund lorry was machine-gunned to death by members of the local Uganda militia.

Four local employees in a World Food Programme convoy were wounded when it was attacked by armed raiders, and the lorry of the UN High Commissioner for Refugees was recently stolen by Uganda militiamen.

UN agencies have told Uganda's ruling military commission it must neutralise the local militia in Karamoja, and must improve general security, before they resume relief work. The drought has broken in Karamoja, but the famine continues, since at least seven parties of armed raiders have virtually stripped the area of cattle, grain and goods.

## Bolivia cuts links

Bolivia's new military rulers have broken relations with Nicaragua, after its repeated efforts to convene a meeting of the Organisation of American States Foreign Ministers to discuss the situation in Bolivia following the July 17 coup. Mary Helen Spooner writes from La Paz.

The Bolivian Foreign Ministry charged Nicaragua with supporting sanctions against the new regime, and that this was blatant interference in Bolivia's internal affairs.

## Bridges blown up

Rebels on the island of Espiritu Santo in newly-independent Vanuatu (formerly the New Hebrides) blew up two important road bridges over the weekend, according to a senior official last night. Reuter reports from Port Vila. The bridges were on roads linking Santo's main town of Luganville with Hog Harbour on the east coast and Tangua Island off the southern coast. A joint force of 200 British Marines and French paratroopers who landed on Espiritu Santo 10 days ago have confined themselves mainly to Luganville, while the rebels have remained active in the rural areas.

## Ghazni battle

Soviet forces have taken command of the Ghazni garrison, south of Kabul, after 4,500 of the 5,000 Afghan army troops there deserted or joined the Moslem insurgents, according to a report from Afghanistan yesterday. AP reports from New Delhi.

With the end in sight of the bloody 16-day battle at Ghazni, Soviet forces launched a massive ground and air offensive against the rebels at Tangi Wardak, west of the capital, where about 200 Russians and 300 insurgents had been killed so far, the report said. About 2,000 Russian troops and 400 tanks and armoured vehicles were fighting an insurgent force which earlier seized an Afghan army base at Tangi Wardak, killed 15 political officers, and captured the soldiers and their arms, the report said.

## Iraqi envoys accused in Berlin

BY LESLIE COLLITT IN BERLIN

TWO ARMED diplomats from the Iraqi embassy in East Berlin have been charged in West Berlin with attempting to blow up a meeting of Kurdish students. The attempt was foiled when a third Iraqi, who was to have detonated the explosives, informed the West Berlin police.

The diplomats who do not enjoy immunity in West Berlin, may go on trial before being deported.

The two accused, Mr. Khalid

Jaber, First Secretary at the Iraqi embassy in East Berlin, and an embassy driver, are alleged to have ordered the third man to place an attached case of explosives in a West Berlin youth centre where 37 students were meeting. The students, from Iraq, Iran, Syria and Turkey, are demanding autonomy for Kurds living in these countries.

The Iraqi embassy in East Berlin said the arrest of the diplomats, which took place

after a police chase through the streets of West Berlin, was part of an "imperialist and Zionist plot."

Officials of the Western allies in Berlin are also involved in the case as they exercise ultimate authority in the city.

This is the second recent incident involving Iraqi diplomats in Western Europe. Two were last week expelled from Austria after an attempt had been made to bomb the Iranian embassy in Vienna.

## Jayawardene expected to agree to strike talks soon

BY STEPHANIE GRAY IN COLOMBO

SRI LANKA'S Government is expected to agree soon to talks with the leaders of the joint trade union action committee which is backing a strike by thousands of the island's workers.

This softening in the Government's attitude is expected to follow discussions between President Junius Jayawardene and Mr. A. Premadasa, leader of the Opposition and the Tamil United Liberation Front.

Measures against the strike have included the declaration of a state of emergency, Press censorship, a call-up of reservists, imprisonment of union officials and, according to union figures, the dismissal of 150,000 strikers.

The union demands consist of a \$300 wage rise on an average \$400 (about £11) monthly wage, payment of \$5 per unit increase in the cost-of-living index and the ending of punishment of union members who took part in a day of action on June 5.

## Iran import costs up by 25%

WASHINGTON'S economic boycott of Iran had pushed the cost of imports by almost one quarter, President Abol Hasan Bani-Sadr said in an interview released in Bonn yesterday.

Iran has had to pay \$2.5bn (£1bn) more for imports since the U.S. action, an increase of about 20-25 per cent, President Bani-Sadr told a Frankfurt newspaper.

But the President added: "The spiritual factor showed itself to be stronger than material ones in the Revolution."

The U.S., which imposed sanctions on Iran to try to bring about the release of U.S. hostages held since November 4, had counted on bringing Iran to its knees by this winter, he added. "But I believe that this is the same calculation that was made at the time of Vietnam."

Iran could not do without modern economic structures if it was to be created each year. The main goal was, however, to mobilise Iran's forces to build a new society. Tehran's relations with Europe were guided by the principle that Iran wanted to become an independent country. If Europe wanted to co-operate, "then we shall follow a policy of understanding," he said.

## Hong Kong M3 leaps 6.5%

BY PHILIP BOWRING IN HONG KONG

MONEY supply in Hong Kong (M3) leapt by 6.5 per cent in June and domestic credit by 5.3 per cent.

The figures brought the rise in domestic credit over the past 12 months to 50.6 per cent. M3 was up 39.7 per cent over the same period. The statistics combine figures of both banks and deposit-taking companies. Although exceptional factors were present in June, the 12-month increase is being viewed with alarm by many observers. The figures explain the current high level of liquidity in the banking system which a week ago led to a 2 per cent rise in the prime rate to 10 per cent. But the fall in prime rate can only exacerbate problems of excessive money growth.

Some bankers believe that increases have now reached a magnitude which threatens a sharp fall in the value of the Hong Kong dollar.

The Government attributes the June increase to "an extremely active stock market in the last 10 days of June." That is a clear reference to Sir Yue-Kong Pao's spending of HK\$2bn (£170m) to acquire control of the HK and Kowloon Wharf Company. How much of the purchase was financed by loans from local financial institutions is not known. But June quarter banking figures show a 16 per cent rise in loans for consumers and stock purchases.

## 'Progress' in Thai border talks

BY OUR BANGKOK CORRESPONDENT

SOME PROGRESS has been made towards finding common ground for defusing the border tension between Thailand and Kampuchea, Dr. Kurt Waldheim, United Nations Secretary-General, said in Hanoi yesterday.

After a three-hour meeting with Nguyen Co Thach, the Vietnamese Foreign Minister, Waldheim, who arrived in the North Vietnamese capital on Saturday, acknowledged the problems were still very complex.

Today, the UN Secretary-General is expected to carry what one of his aides called "clarifications" of the Vietnamese position to Bangkok, for two days of talks with Thai officials.

Dr. Waldheim has intervened in the conflict at a moment when compromise would appear possible. In Vientiane in mid-



Dr. Kurt Waldheim: position clarified

called for a demilitarised zone along the border.

Last week, senior officials of the Association of South-East Asian Nations (ASEAN) offered a counter-proposal for several such zones to be set up under UN supervision, all within Kampuchea.

The proposal from the Vietnamese-led bloc seems to call for clearing people from the border. The Thais are opposed to any move that would create more Kampuchean refugees. Thailand and its ASEAN allies insist that the basic cause of tension along the border is the Vietnamese occupation of Kampuchea.

None of the ASEAN Governments recognises the Heng Samrin regime. Dr. Waldheim clearly hopes to advance a dialogue between Vietnam and Thailand, but it would seem to be premature to think that he could play a role as direct mediator at this stage.

## Volvo orders for UK parts reach £100m

By John Griffiths

BENDIX, THE Bristol-based motor components maker, has received an order worth \$3m to supply Volvo of Sweden with air brake equipment for its heavy trucks range. The order brings to £100m the total value of components being supplied to Volvo this year by UK component manufacturers.

Volvo claims it is now the single highest export customer for Britain's components industry. These orders are additional to components supplied to Volvo's assembly plant at Irvine, Scotland, which accounts for about one in three of all Volvo trucks sold in the UK.

## BL sells stake in N. Zealand

By Our Motoring Correspondent

BL has sold its 13 per cent stake in New Zealand Motor Corporation which has been assembling BL cars since 1976, to local institutional investors for NZ\$3.17m (about £1.5m).

NZMC will continue to assemble and market BL's cars. But NZMC has also taken on assembly of Honda cars, and its dependence on BL products has been steadily declining, according to New Zealand industry officials.

The New Zealand Government has negotiated a \$6bn (£11m) loan from a Japanese banking consortium headed by the Japanese Export-Import Bank. Our Wellington correspondent writes. The loan will be used to finance imports of Japanese telephone electronic systems.

## Iran pulls out of Korean plant

SEOUL—National Iranian Oil Corporation (NIOC) has agreed to sell its 50 per cent share in a joint venture refinery here to its South Korean partner, the Sangyong group, according to reports.

The two sides had put up \$17m each in equity investment for the joint venture, named Korea-Iran Petroleum Company.

The reports said the State-run NIOC agreed to sell its share for \$500m by withdrawing its original demand for \$60m.

The refinery, Korea's fourth, with a daily processing capacity of 60,000 barrels, was built at a total cost of more than \$150m.

AP-DJ

## Tourists spend £113m in China

HONG KONG—About 2.7m tourists visited China the first six months of 1980, spending \$270m (£135m), a rise of 28.6 per cent from the year earlier period, according to Peking Radio monitored in Hong Kong of the 2.7m visitors, some 500,000 were guests of the Chinese Government. In order to invigorate the tourism industry, China has launched a campaign to increase hotel facilities in various cities.

China's state bank, the People's Bank of China, has been authorised to provide Yuanzhin (£578m) in loans to the light and textile industries next year, the New China News Agency reported. Half of the money will be distributed in the third quarter of this year and the rest in 1981. China is placing greater emphasis on the light and textile industries during its economic readjustment period to boost export earnings and provide more domestic consumer goods.

## SHERRY SALES

## Spanish demand worries British

BY GARETH GRIFFITHS

BRITAIN'S MINISTRY of Agriculture has started negotiations with the Spanish Government over the future of the £400m a year UK market for the various types of sherry.

Spanish sherry exporters, with the support of their government, have told both the UK Government and the European Commission, that they expect the sherry to be used exclusively for Spanish products once Spain has joined the EEC.

British sherry producers who use grape concentrate to produce British sherry are concerned that such demands could overrule a decision by the Chancery division of the High Court in 1967, allowing the use of the terms British sherry, Cyprus sherry, South African sherry and Australian sherry.

Spain is pressing for sherry to be treated by EEC members as a strict geographically defined product in the same way as Scotch whisky, cognac,

Beaujolais or Bourgogne. Such a definition, if applied, would overrule the High Court decision.

The British fortified wine industry, which produces sherry in the UK, is worried that if the Spanish Government succeeds in insisting on the rigid definition of the term sherry, its sales could suffer.

Home produced sherry has shown considerably more growth than imports of Spanish sherry. In the year ending April, 1980 Spanish sherry clearances in the UK numbered 6.8m cases, the same figure as in 1979.

By contrast, British wine clearances rose from 6.45m cases to 7.07m cases. At least 80 per cent of the clearances were British sherry and the industry believes Spanish and British sherry both sell roughly the same amount—about 12m gallons. British sherry sales appear to be particularly strong in the North of England and Scotland. British sherry is excluded from the EEC wine

regime. The National Association of British Wine Producers has told Ministry of Agriculture it expects the Government to support the 1967 High Court decision. If the Ministry gave way, wine producers would have to switch to brand names and drop the generic term British sherry.

The European Commission has told the Ministry of Agriculture it regards the sherry affair as a bilateral affair between the two governments. The Irish Government is engaged in a parallel set of negotiations over the much smaller Irish sherry market. South African and Cyprus sherry exporters are also represented in the negotiations by the Ministry of Agriculture. Last year Cyprus exported about 4m gallons of sherry to the UK and South Africa about 650,000 gallons. Australian sherry exports have declined markedly since the 1960s.

## Home brewing industry eyes American market

BY OUR INDUSTRIAL STAFF

HOME BREWING equipment manufacturers in Britain hope to revive their flagging fortunes by boosting exports to the U.S.

Sales of home brewing equipment have been hit by sharply rising prices in the shops and the general recession. The home brew bonanza of the 1970s, with real average annual growth rates of 20 per cent plus, appear to be over. Sales this year are expected to be static at best.

A U.S. Congress decision to repeal a ban on home brewing last year, could provide an opportunity for the industry to offset their sagging sales in the UK market. Sales in the UK this year are expected to be worth between £25m and £30m.

The relaxation of the U.S. ban has come to the industry, anxious to maintain its high growth rates. Home brewing

wine and beer kits have sold well in the Mid West, and manufacturers optimistically talk of home brewing in the U.S. reaching the same sort of proportions as in the UK.

Viking Brews, a North Shields company which produces George and Sarah's range of beer kits, is the most committed to the American strategy. This year it expects to sell £500,000 worth of beer kits through its Maryland subsidiary—equivalent to about 50 per cent of its UK sales. Exports in the past have usually been around 10 per cent, mainly to Canada, South Africa and Scandinavia.

The other larger companies, Tom Caxton (Reckitt and Coleman), Unicorn (Robertson's) and Boots have become increasingly aware of export potential and several agency deals have been made overseas.

## SHIPPING REPORT

## Coal trades buoyancy boosts freight rates

BY WILLIAM HALL

THE BUOYANCY of the Hampton Roads coal trades has been the most notable feature of the dry cargo markets over the past week.

Despite congestion problems, half a dozen 50,000 tonners were fixed, bringing the number of fixtures over the past fortnight to around 14 vessels. Rates for Panamax vessels on the Hampton Roads/Japan run have broken through the \$23 per tonne level and there were reports of \$23.25 per tonne with the likelihood of further increases as the number of suitable ships falls.

The strength of the U.S./Japan coal trade is beginning to affect other trades and Galbraith's weekly bulk carrier report notes that rates in the transatlantic coal trades are starting to harden in sympathy. Elsewhere, the fact that over 50 ships are lying idle off the Australian coast because of strikes and congestion is helping to underpin the market.

In the important U.S. Gulf/Con-

tinental grain trades Denholm Coast reports that rates for 50,000 tonners have reached \$17 per tonne (against \$15 per tonne a fortnight ago). For larger vessels the improvement was less marked and charterers were able to hold the rate down to \$15 per tonne for 70,000 tonners. Indeed, there was one report of a grain cargo being fixed at \$14.50 per tonne.

This end of the market is particularly sensitive to the number of oil/bulk/ore (OBOs) that have switched out of oil and into dry cargo. Denholm believes that 72 per cent of OBO tonnage is in dry cargo currently—the highest to date.

In the tanker markets, the position of the VLCCs deteriorated still further, if that is possible. Average sized VLCCs were being fixed at Worldscale 23.5. Galbraith's report that according to its records some 20 ships of between 200,000 dwt and 400,000 dwt are waiting for cargoes in the Arabian Gulf.

## Record U.S. paper exports

By Our Shipping Correspondent

U.S. PAPER and board industry exports rose to their highest level ever last year, amounting to 8m tons worth nearly \$3.4bn. America is the world's largest producer of paper and board but until recently has not concentrated on exporting.

Last year American paper exports rose by 17.1 per cent in volume terms and 30.2 per cent in value. The growth in export volume was roughly three times the rate of domestic production.

According to the American Paper Institute, which released the statistics, the previous record year had been 1974 when 8m tons had been exported.

Western Europe remains the single biggest market for U.S. paper and board exports, taking 1m tons last year. The Western European percentage fell steadily between 1972 and 1975 but has remained relatively stable since.

The U.S. has been increasing its paper exports to Oceania and the Far East. The strength of the Japanese yen against the dollar has been one of the main factors helping U.S. exports.

The buoyancy of paper exports is causing increasing concern in many European countries. The domestic industries are struggling with the world recession and fear that the downturn in the U.S., coupled with the depreciation of the dollar, will increase the share of the European market that do not have the same

## Kenya to import Gulf oil direct

THE Kenyan Government is to set up a new company to import oil direct from Gulf suppliers, mainly Iraq. The company, which will be known as the Kenya Oil Corporation, will be independent of any other oil company.

The Minister for Energy, Mr. J. H. Okwango, said the decision to set up the company was influenced by Iraq's need to export oil through government organisations rather than through middle men. Two months ago Iraq agreed to sell crude oil direct to Kenya, following President Daniel Arap Moi's visit to that country. Kenya will import 23m barrels a year direct from Iraq—half the 46m barrels total which Kenya imports.

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## Army on alert as tension eases in Assam

BY K. K. SHARMA IN NEW DELHI

AN UNEASY peace settled on the troubled state of Assam over the weekend, after student leaders announced they had decided to call off a 10-month agitation over the demand for deportation of "foreigners" from the state. The army stayed on alert in the area.

Yesterday, it was not entirely clear that the Government would initiate the agreement which led to the decision to call off the agitation. It was announced that the Government was deferring implementation

of its part of the agreement, pending "clarifications" from the student leaders.

What clarifications are sought is still vague, but are not thought to be serious enough to block the decision to terminate the agitation. The trouble has paralysed economic and official activity in Assam and the neighbouring states in India's strategic north-east region.

Under the agreement, all arrested students are to be released and the notification declaring Assam a "disturbed

area"—which gives the army vast powers for control of law and order—is to be withdrawn.

The students will allow normal economic activity to resume except for the oil blockade. Assam produces nearly 4m tonnes of crude a year, a third of India's total production.

This means that crude oil will still not be allowed to be transported to refineries outside Assam. Thus, the students continue to wield a powerful weapon. Withdrawal of the oil

blockade will depend on a satisfactory settlement over the demand for deportation of the "foreigners"—mainly Bengalis from Bangladesh and from the Indian state of West Bengal. Talks on this are to begin on August 11.

The agitation has left considerable bitterness, and this is bound to have an impact on relations between the Assamese and the rest of India.

Other states neighbouring Assam are also affected by the "foreigners" issue.

مكتبة الشامل



## UK NEWS

## Civil engineering orders on decline

BY ANDREW TAYLOR

CIVIL engineering workloads continue to fall as order books decline, according to the latest inquiry by the Federation of Civil Engineering Contractors.

The workload survey done over the past month shows a further deterioration in the industry's fortunes, with order books falling in both volume and cash terms compared with six and 12 months ago.

Fifty per cent said order books were lower than at the beginning of the year while only 20 per cent said order books had improved. Over the 12-month period 58 per cent reported lower order books and only 22 per cent increased orders.

The position continues to deteriorate with fewer tender opportunities and growing competition for a lower level of work. More companies also report falls in the average value of contracts.

More than 70 per cent of respondents expect new orders to continue to fall over the next 12 months, compared with 64 per cent who expected falls in the last workload survey by the federation in April.

For repair and maintenance work 57 per cent of contractors expect declining orders over the next 12 months compared with 45 per cent in April.

"The further decline of the civil engineering industry shown in this survey, and the lack of confidence felt by contractors, underlines the disastrous effects the threatened moratorium on new local authority construction work spending would have on the industry."

"We cannot believe the Government can contemplate such further action against the private sector in an attempt to find a short-term solution to the problem of local authority spending," the Federation said.

## Royal Naval Dockyards face reorganisation

BY WILLIAM HALL

THE GOVERNMENT is expected to announce later this week a major reorganisation of the Royal Naval Dockyards, the largest industrial enterprise within central Government.

The plans are believed to involve major cuts in employment and overtime working with efforts to place the four UK dockyards on a more commercial footing and make them more accountable in line with other nationalised industries.

The Government's proposals, which will be released in the form of a consultative document on Wednesday, have been framed against the background of the serious decline in productivity at the dockyards. Frequent industrial disputes, high labour turnover and a loss of skilled workers have led to the creation of a backlog of work over the last couple of years, which is now damaging the Royal Navy's defence capabilities.

In 1974-75, the dockyards, which prepare Britain's warships, completed 13 major refits at a cost of £75m, and 59 normal refits costing £59m. Last year, the dockyards completed only nine major refits costing £176m, and 37 normal

refits costing £123m. Over the same period, dockyard overheads had doubled to £146m a year.

In some cases recently it has taken considerably longer to refit warships than it took to build them. A growing amount of work is being placed outside the dockyards with British Shipbuilders and the private sector, but there are limits as

More UK news on Page 25

to how far this can continue. Outside yards are not equipped to refit nuclear submarines, for example.

There are four Royal Navy dockyards in the UK, at Devonport, Portsmouth, Chatham and Rosyth, and one overseas in Gibraltar. They employ around 30,000 people.

Until 10 years ago, the Royal Dockyards built warships. Over the past decade, they have concentrated on repair and refitting work. Chatham and Rosyth are mainly involved with nuclear submarines, Port-

smouth concentrates on guided missile destroyers and large ships, and Devonport undertakes the major share of the Leander frigate refits with some nuclear submarine work.

As a result of pay restraint and competition from private sector employers, many skilled craftsmen, who comprise more than half the dockyard's workforce, have been lured away.

This has led to a falling productivity and a deterioration in industrial relations.

Soon after it was elected, the Government launched a review of Civil Service activities aimed at identifying possible savings from improved efficiency and the curtailment or elimination of functions. The Royal Dockyards were identified as one of the major areas for study. The other areas were research and development, and supply management.

In October, a study group was established to examine the role, organisation and structure of the Royal Dockyards and how they might best be organised to meet the requirements of the Royal Navy over the next two decades "taking account of recent manpower and productivity trends."

## Limits eased on industry borrowing

By Anacole Kalesky

THE GOVERNMENT has decided to relax some of its controls on nationalised industry borrowing.

An announcement is expected from the Treasury giving details of a more flexible approach to cash limits on external financing.

Arrangements for borrowing from the National Loans Fund will also be modified to give the nationalised industries more freedom to vary the loan period and reduce their reliance on expensive long-term debts.

The rigid application of cash limits has become the main bone of contention between the nationalised industries and Government.

The industries argue that cash limits have undermined their longer-term planning, forced them into unprofitable window dressing operations, and even led to high prices and reductions in profitable investment.

## Desirability of MLR cut splits City

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

CITY ECONOMISTS are split on the desirability, as well as likelihood, of a further cut in Minimum Lending Rate in the near future.

Analysts agree the rate of monetary growth may remain above the upper end of the official target range for the next few months. This is likely both because of strong demand for bank loans from financially squeezed companies and because of strong demand for bank loans from financially squeezed companies and because of the switching back of lending within the measured money supply after the end of the corset controls.

Barclays Bank economists, in their latest monthly survey, say that without the recent confidence of gilt-edged investors, the monetary and interest rate outlook in the coming months would be bleak.

Barclays economists said: "The fact that the money supply in real (inflation adjusted) terms may be lower than originally intended, and that the private sector is bearing a disproportionately high burden, may justify further interest rate reductions even if money supply growth remained outside the target range for a while."

In any event, the scope exists for a substantial fall in interest rates over the next nine months.

Phillips and Drew, brokers, say in their latest monthly analysis that while monetary growth has not been brought decisively under control, there may be a further, cosmetic, reduction in MLR.

The brokers estimate that the impact of the end of the corset should be partially offset by an improvement in public-sector borrowing, continuing heavy sales of gilt-edged stock, favourable external flows, and a reduction in the underlying rate of bank lending as the recession deepens.

If all goes according to plan, MLR could be cut from the present 16 per cent to 13 per cent by the end of 1980.

BUSINESSMAN'S DIARY  
UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	International Gifts Fair (01-955 9201) (until Aug. 7)	Olympia
Aug. 13-15	Computer Graphics Exhibition (08274 28211)	Metropole Hotel, Brighton
Aug. 14-15	Ideal Home and Leisure Exhibition (0202 20527)	Newcastle University
Aug. 17-23	British Music Fair (01-855 9201)	Olympia
Aug. 17-20	The Piano and Electronic Organ Trade Fair (01-422 1590)	The Connaught Rooms, London, WC2
Aug. 20-23	Ideal Home and Trade Exhibition (06333 64538)	Leisure Centre, Pontypool
Aug. 20-25	Modern Homes Exhibition (0253 54678)	Guilford, Preston
Aug. 23-25	Trade and Entertainment Exhibition (0689 36431)	Most Park, Maitland
Aug. 23-30	International Motor Cycle Exhibition (0203 27427)	Earls Court
Aug. 31-Sept. 4	Giftware and Fashion Accessories Trade Fair (08333 4371)	Bristol Exhibition Centre
Aug. 31-Sept. 4	International Watch, Jewellery and Silver Trades Fair (01-837 3636)	Earls Court
Sept. 1-4	International Environment and Safety Exhibition and Conference (0727 55574)	Wembley Conference Centre
Sept. 1-5	London Nursing Exhibition and Conference (01-643 8040)	Royal Festival Hall
Sept. 2-5	International Carpet Fair (021-705 6707)	Harrgate
Sept. 7-12	International Hardware Trades Fair (0727 63213)	Olympia
Sept. 9-26	Chelsea Antiques Fair (0727 56069)	Chelsea Town Hall
Sept. 11-19	International Printing Machinery and Allied Trades Exhibition—IPLEX (021-705 6707)	National Exhibition Centre, Birmingham

## OVERSEAS TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Aug. 8-17	Modern Family Exhibition (02013 4450)	Hamburg
Aug. 10-14	National Hardware Show	Chicago
Aug. 11-17	International Fisheries Fair	Oslo
Aug. 19-Sept. 4	International Exhibition of Agriculture and Food Industry—OIEC	Budapest
Aug. 20-Sept. 20	International Fair	Izmir
Aug. 22-24	Wellington Home Show	Wellington, New Zealand
Aug. 22-27	World Woodworking Exposition	Atlanta
Aug. 26-29	Offshore North Sea Technological Conference and Exhibition	Stavanger
Aug. 30-Sept. 3	International Bridge and Structural Engineering Exhibition	Vienna
Sept. 4-9	Jewellery, Gold, Silver, Clocks and Gifts Exhibition—BIJORECA	Paris
Sept. 6-9	International Leather Week (01-439 3964)	Paris
Sept. 10-18	International Engineering Fair (01-278 0281)	Brno
Sept. 11-21	International Autumn Fair (01-286 1951)	Zagreb
Sept. 16-20	International Tunnelling Industries Exhibition and Conference—EUROTUNNEL (0727 63213)	Basle
Sept. 17-26	International Office Equipment Exhibition—SICOB (01-439 3964)	Paris
Sept. 18-Sept. 23	International Exhibition for Automobile, Motor Car Workshop, Service Station and Garage Equipment—AUTOMECHANICA (01-734 0543)	Frankfurt
Sept. 19-24	International Food Industry and Non-Food Products Exhibition—IFOFA (01-496 1951)	Munich

## BUSINESS AND MANAGEMENT CONFERENCES

Date	Title	Venue
Current	Compower Training School: Basic COBOL (Cannock 2511) (until Aug. 15)	Cannock, Staffs.
Current	Basic Overseas Training Officers Programme (01-636 5351) (until Oct. 24)	Oxford
Aug. 4-6	MSS: Inventory Management and Control (Worthing 34755)	Worthing
Aug. 6	LCCE: Middle East and North Africa Section "At Home" (01-248 4444)	Cannon St., EC4
Aug. 7-8	British Institute of Management: Effective Speaking—Practice and Coaching using Closed Circuit TV (01-405 3456)	Parker Street, WC2
Aug. 10-24	University of Western Ontario: The 1980 International Symposium on Solar Energy Utilization	Ontario, Canada
Aug. 11-15	CCC: Practical Introduction to UK Business Law (01-222 6362)	Trinity Hall, Cambridge
Aug. 11-12	MSS: Principles of Work Study and Incentive Schemes (0803 34755)	Worthing
Aug. 11-22	CEI: International Financial Management Seminar	Geneva
Aug. 12-19	The British Institute of International and Comparative Law: Multinational Corporations and the International Law Standard (01-636 5802)	Royal Garden Hotel, W3
Aug. 26-28	FT Conference: Aerospace into the Eighties and Beyond (01-621 1355)	Royal Lancaster Hotel, W2
Aug. 28-29	BIC: Rapid and Efficient Reading (01-405 3456)	Parker Street, WC2
Sept. 1-3	Brunei Institute of Organisation and Social Studies: Understanding Production for non-production managers (0895 56461)	Uxbridge
Sept. 3	Cyril Aydon Associates: Current Cost Accounting—the New Standard (seminar for financial specialists only—Banbury 720124)	Stratford-on-Avon
Sept. 4-5	FT Conference: The new Sri Lanka—Opportunities for Business (01-621 1355)	Colombo
Sept. 7-12	European Marketing Association: Marketing Management (021 742 4141)	University of Birmingham
Sept. 8-12	IPM: The Work of the Personnel Department (01-287 2844)	Embassy Hotel, W2
Sept. 10-12	BCPA: Complete Course for Personnel Officers (01-405 1023)	Southampton Row, WC1
Sept. 15-16	FT Conference: Developing the Annual Company Report (01-621 1355)	Savoy Hotel, WC1

## Financial Times Conferences

## THE NEW SRI LANKA — OPPORTUNITIES FOR BUSINESS

Colombo — September 4 and 5, 1980

The Sri Lanka economy has recovered from the stagnation of 1977 and attained a high growth rate. The encouragement of private enterprise and international business co-operation is a cornerstone of the Government's policy. The advantages, opportunities and limitations of doing business in the country will be examined both by ministers and by businessmen already involved. The conference will afford international businessmen an opportunity of establishing contacts.

Mr. J. B. Wiesler, Executive Vice President of the Bank of America, will take the chair on the second day and give his views on the outlook and advantages of project financing in Asia.

## SPAIN AND THE COMMON MARKET — POLICY AND ALTERNATIVES

Madrid — October 8 and 9, 1980

The decision on Spain's entry to the Common Market is of major significance to the members of the Community. It has implications for the whole economic development of Europe, future trading arrangements, the extent to which international business will wish to become involved in business in Spain and the nature of Spanish co-operation with Community members. The conference gives a timely opportunity to discuss and assess the issues affecting decisions on investment and developing future business.

All enquiries should be addressed to:

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## Joseph challenges Finniston

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

MINISTERS will decide this week on plans by Sir Keith Joseph, Industry Secretary, for a new independent body to regulate the engineering profession and draw up new methods for education and training. An announcement is expected before the end of the week.

The proposed body would be set up by Royal Charter and be responsible to the Privy Council. The proposal thus rejects the central recommendation by the committee of inquiry chaired by Sir Monty Finniston, whose report was published seven months ago, that such a body must be statutory to give it the necessary authority to regulate the profession.

Sir Keith's solution gets him

out of the predicament of agreeing to a new "quango" authority, which he would find hard to justify among his colleagues. But it also represents probably the majority of opinion canvassed by the Department of Industry over the last few months, which increasingly veered away from the statutory solution.

In particular, the Confederation of British Industry, which is believed to have favoured initially a statutory solution, finally came down on the side of a body responsible to the Privy Council.

Before the CBI made known its decision, however, several leading employers, including Sir Terence Beckett, chairman of Ford, and Sir William Barlow, chairman of the Post Office, had voiced support for

## Barclays is world's biggest bank

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

BARCLAYS BANK and National Westminster Bank are now the largest and second largest commercial banks in the world in terms of 1979 figures for earnings in net earnings, according to IBCA Banking Analysis, the London-based bank research group.

IBCA's figures also show that only two foreign banks—Bank of America and Citicorp—are bigger than Britain's other big clearers, the Midland and Lloyds groups. The comparison reflects the 1979 record results of the British clearers, as well as the strength of sterling. IBCA says the big clearers' results for 1979 were particularly remarkable in the international context. "Most large foreign banks registered a reasonably but unspectacular year and in some such as Germany, high interest rates caused considerable pressure on profits."

IBCA's report suggests that lack of competition in the domestic retail market is an important factor in the British clearer's high level of profitability. "How much of the

British banks' record results is due to superior management rather than cartel pricing is left for the reader to assess."

The report is essentially a statistical comparison of 76 British banks. It is split into three groups: clearing and other major banks; accepting houses and consortia; other wholesale banks.

The profitability of the latter category—the "Euro-banks"—as measured by the key indicator of return on assets, was shown to have declined on average in 1979.

This was caused by the combined pressures of lower interest margins and front-end fees, cost inflation, and the impact of a strong pound on banks whose operating costs are largely sterling-based but whose revenues are primarily dominated in dollars.

The 48-bank average return on assets fell slightly from a three-year high of 0.57 per cent in 1978 to 0.53 per cent in 1979. Twenty banks actually reported a lower absolute net income for 1979, while 24 showed a lower percentage return on assets.

IBCA analysts had great difficulty in preparing the report because of the limited usefulness of the information published by British banks.

The group wants the Bank of England to use its authority to improve and standardise bank accounting and disclosure. However, it is not too optimistic about this. "The paternalistic view that the general public and even financial analysts are too naive and too untutored to be told the facts seems likely to prevail."

"The Bank of England is now receiving more information from the banks its supervisors, but not much is being revealed in annual reports."

"Experience in the U.S. has shown that increased disclosure reinforces prudent supervision; it fosters competition; it is a quality that British banks urge on the rest of the economy." The Accounting Standards Committee also comes in for criticism for going "out of its way to avoid hurting the delicate sensitivities of the banks."

## Tuke plans new career at RTZ

Michael Lafferty talks to Sir Anthony Tuke, who retires soon as  
Chairman of Barclays Bank and becomes Chairman of RTZ

SIR ANTHONY TUKE, at the age of 60, is looking forward to a new career. He is giving up his chairmanship at Barclays Bank after seven years to take over at Rio Tinto Zinc, the mining and industrial group which is one of Britain's largest multinationals.

It is an unusual move for a senior clearing banker, but Sir Anthony comes from a bank in many respects different from the rest of the pack. Unlike some other clearing bank chairmen, he has been brought up in the business. He is also a descendant of one of the families which founded Barclays at the end of the last century.

Sir Anthony seems well satisfied with progress in Barclays. "Our major expansion abroad has come in the past seven years. I hope we are recognised as the international leader of the British banks."

He does however see a number of weaknesses in the group's international strength. "We should like to be stronger in South America and the Far East, and we will have to build up our existing interests in the U.S. and Western Europe."

For political reasons Africa is a diminishing market for Barclays, although it still has interests in more African countries than probably any other bank.

Most significant is Barclays National Bank of South Africa, a 60 per cent subsidiary. By 1985-86 this stake will have to be reduced to below 50 per cent, but the link still poses prob-



Sir Anthony Tuke

lems for the bank in its dealings with other African nations. "We have to equate the unacceptable philosophy of apartheid on the one hand, and on the other the great importance of South Africa to the West for raw materials. We would not want it to go the way of Angola."

Sir Anthony says Barclays wants to invest anywhere in the world where it is welcomed and there is profitable business to be done.

Retail expansion at home is another theme which Barclays and their chairman have stressed over recent years. The UK's vast unbanked population—somewhere between 40 and 50 per cent of adults do not

have a current account—is something the banks have to tackle, he says. The main problem Sir Anthony sees for the banks is to give working people the service they want when they want it.

Does this mean the clearers will have to stand up to their unions on matters such as Saturday opening? Sir Anthony implies that such a confrontation is unlikely in the immediate future. "Plastic cards may be the way to make the breakthrough."

Does the present system, under which the clearers make large profits during periods of high interest rates, encourage inefficiency in British banking? Are banks over-staffed and overpaid?

Sir Anthony says only that it is more difficult during periods of high profits to resist high pay claims. "Our negotiations have not been made easier by Government statements."

He is moving from the City at a time when the Bank of England's role as a banking supervisor is becoming much more formal—to the dismay of many bankers. But Sir Anthony is not a critic. "We must wait and see what emerges. The City had got so big that the old system was under strain."

From the boardroom of RTZ he will be placed to judge the new system. "The more I learn about RTZ's problems the more I find they are the same as those of an international bank," says Sir Anthony.



## Gas prices cause chemical protest

BY SUE CAMERON, CHEMICALS CORRESPONDENT

THE Chemical Industries Association has accused the Government of being complacent about the impact of high gas prices on competitiveness of British manufacturers.

Mr. Martin Trowbridge, director general of the association, says in a letter to all the C.I.A.'s member companies that high gas prices are now "a major impediment to the health and competitiveness" of the UK chemical industry.

The association knew "without any possible doubt" that industrial gas prices are "far higher in Britain than those currently being charged to our competitors on the Continent."

The letter follows a speech last Tuesday in which Mr. Norman Lamont, Parliamentary Under-Secretary for Energy, said the difference between British and Continental industrial gas prices had almost certainly been "exaggerated" and that the cost of gas for fuel actually accounted for "only a few per cent or less of the average company's total costs."

But in his letter, Mr. Trowbridge says: "It is not some statistical average price that matters to companies using gas."

Letters, Page 16

## Electricity Board retail policy may be examined

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

AN INVESTIGATION into suggestions that the retailing policies of Electricity Board showrooms are being unfairly subsidised by electricity charges is being considered by the Office of Fair Trading (OFT) under the Government's new laws promoting competition in both private and public sectors.

The OFT has for several months been looking into complaints by independent electrical retailers that the Electricity Board showrooms had an unfair advantage because profits from electricity charges were being used to subsidise showrooms in prime High Street sites.

The monopolies commission report drew particular attention to the fact that British Gas's high profits from its sale of gas had enabled its showrooms to maintain their dominance in the appliance retailing market.

The OFT has for several months been looking into complaints by independent electrical retailers that the Electricity Board showrooms had an unfair advantage because profits from electricity charges were being used to subsidise showrooms in prime High Street sites.

## Meeting in price dispute

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE LEADERS of the Electricity Council and the British Steel Corporation are to meet shortly in an attempt to solve their dispute over electricity price rises—but no early solution to the wrangle appears in sight.

BSC is concerned that rising electricity prices will further reduce its competitive position, and Sir Francis Tombs, the chairman of the Electricity Council, has already held one round of talks with its executives.

Mr. Ian MacGregor, the new BSC chairman, could attend the next meeting. BSC is particularly concerned about the impact of price rises on the viability of its electric arc furnaces in Sheffield and Scotland.

The British Independent Steel Producers' Association (BISPA) recently sent a separate appeal to the Prime Minister, complaining that recent fuel increases—in gas and fuel oil, as well as electricity—meant that UK producers were no longer able to compete with continental steel-makers.

BSC is unlikely to reach an agreement with the industry easily. The Electricity Council seems to have little room for manoeuvre since price cuts to the steel sector would probably mean higher prices elsewhere.

## Directors' support for EEC declines

BRITISH business people are becoming increasingly disillusioned with membership of the European Community, according to a survey conducted for the Institute of Directors.

Only around 50 per cent of those interviewed believe membership of the EEC on present terms is beneficial to the UK. 73 per cent of those polled said their own companies had gained no extra business from EEC membership, and 58 per cent think that the EEC should erect tougher tariff barriers.

Mr. Walker Goldsmith, director general of the Institute, said that although his organisation was still committed to the EEC and had recently set up the IOD European Association, "we cannot ignore the growing disillusionment that this survey indicates."

"Our fear is that this disillusionment with Europe that undoubtedly exists will grow and could develop into a full-scale demand for withdrawal from the Common Market."

The survey, which was carried out in June-July after the latest British budgetary settlement with the EEC, showed that 88 per cent think most of the resources of the EEC should be devoted to industrial expansion. Only 22 per cent were in favour of agricultural support.

There is majority support for reducing taxation within the Community. Increasing regional aid and the social fund, while 70 per cent of the 414 people interviewed think the EEC should have a defence budget.

"The dream of greater prosperity for their companies and for the UK within the EEC is still a long way from being realised," Mr. Goldsmith commented.

He concluded that British business may well have been slow to exploit the trading opportunities within the EEC. "But it is equally true that the string of bureaucratic directives, the unfair trading practices allowed and, indeed, supported by other member states, and support for hatter mountains rather than industrial expansion have created the disenchantment expressed by many of our members."

Mr. Goldsmith argued.

● **FIBRE DECLINE:** The decline in UK man-made fibre production has continued to accelerate this year with figures for the first six months of 1980 showing a 16 per cent fall compared to the same period last year.

Total UK output of fibre and filament yarn, according to the British Man-made Fibres Federation, was 258,370 tonnes compared with 308,030 tonnes in January to June 1979.

The decline appears to be increasing with production in the second quarter of this year down by 23 per cent to 125,520 tonnes. Production was maintained by a rise this year in overseas sales.

Exports accounted for 58 per cent of production during the second quarter, although the federation argues that much of the exports were sold at unprofitable prices.

Britain's man-made fibre industry has voiced increasing concern at the heavy pressure it is under from U.S. exports and what it views as EEC reluctance to act against such exports.

The federation calls the present circumstances "the relentless erosion of the U.K. textile industry's manufacturing base."

● **HOUSING SLUMP:** Planning permissions for new houses in the South East last year slumped to 40,000, reflecting the loss of confidence within the building trade.

Statistics published by the Standing Conference on London and South East Regional Planning show sufficient land left with unused planning permissions to build 280,000 new houses outside Greater London.

● **WATER RECORDS:** Water authorities and district councils are to discuss ways of improving records of sewers and water mains. In many areas inadequate records are hampering maintenance work and forward planning.

The Standing Technical Committee on Sewers and Water Mains, says some authorities are not even meeting the minimum level of records and in some areas only one-third of the sewer system is documented.

● **POTTERY SHORT-TIME:** A Stoke on Trent pottery, Royal Doulton tableware, is to place 500 workers on a four-day week from today because the company says the slump in the world market has affected trade.

The announcement takes the number of pottery workers on short-time in Staffordshire to 10,000.

● **MILL REDUNDANCIES:** The last velvet cutting mill in the country, Olympia (Redditch), Stoke-on-Trent, is to close in October, with 30 redundancies. Employees have been on a two-day week since March.

## Contest for U.S. communications market

Guy de Jonquieres looks at a bitter competition between British and French manufacturers

BRITAIN IS straining desperately to regain the lead in a bitterly contested race to supply the U.S. with advanced communications technology. It is in danger of being edged out, not by an American through-bred, but by an untried French entry.

At stake is the potentially vast U.S. market for teletext. This is a system for transmitting in textual form information like news headlines and weather forecasts from a computer to specially modified television sets. The information is sent on broadcast channels, using lines not taken up by normal television programmes.

American television networks and local stations have displayed great interest in the system. But the Federal Communications Commission (FCC), which regulates the industry, has insisted that a single national standard must be set for teletext before it can be offered as a public service.

To help it make up its mind, the FCC asked the U.S. Electronics Industry Association (ETIA) to set up a special committee to evaluate the systems available and make recommendations. Mr. Joe Flaherty, a

senior executive of CBS, which runs one of the biggest U.S. broadcasting networks, was appointed chairman of the committee.

The U.S. has no home-grown teletext technology, and until recently Britain had blithely assumed that its system would romp home the winner. Teletext was pioneered in the UK and both the BBC and Independent Television have been operating their services, Ceefax and Oracle respectively, for about five years. These serve about 50,000 subscribers, and the number is expected to rise to nearly 100,000 by the end of this year.

British companies have been looking forward to selling their teletext technology to the U.S. They have acquired a good deal of marketable expertise in designing the data-bases for the computers which generate teletext broadcasts, and in making the microchips fitted to television sets which receive the service.

Meanwhile, France has also developed a teletext system, known as Antiope, which is technically similar to Britain's but suffers from a major disadvantage. It is not yet in public service, and no date has been set for its introduction.

At present, Antiope is being operated on an experimental basis only, for selected audiences in Paris and Rennes. Moreover, microchips for French teletext receivers are not yet in commercial production: sets are linked to the service by means of cumbersome "black boxes" each made by hand.

Undeterred, France has set about promoting its system in the U.S. with energy and aggressiveness. Indeed, its marketing strategy has made Britain's gentlemanly efforts look more appropriate to a charity fund-raising drive.

While Britain has relied heavily on sending sporadic missions to the U.S., France has established a permanent 12-man marketing team there, with a

headquarters in Washington and regional offices elsewhere. The French have also assiduously cultivated political contacts. They have retained a former senior FCC official, with intimate knowledge of Washington, as an advisor and have even obtained a seat on the 22-man EIA committee evaluating the rival teletext systems. Britain is unrepresented on the committee.

But France scored its biggest coup last week when CBS abruptly announced that it planned to petition the FCC unilaterally to adopt Antiope as the U.S. standard. That move appears to signal CBS' effective withdrawal from the committee's deliberations, and Mr. Flaherty has stepped down from the chairmanship.

Only four committee members have declared themselves in favour of the system. But 12 others, including such powerful forces as RCA, owner of the NBC television network, and Zenith, the biggest U.S. tele-

vision manufacturer, are said to prefer the British system.

Zenith has already placed sample orders for British teletext chips to be made by Mullard. And a recent study by Texas Instruments, the biggest semiconductor manufacturer in the world, has concluded that chips for the UK system would be significantly cheaper to produce than those for Antiope.

British manufacturers have not abandoned hope of victory. They point out that France's U.S. lobbying effort has been carefully co-ordinated by Government officials.

Britain's marketing, by contrast, has been left largely to the manufacturers, who have had to finance much of the cost themselves. The Department of Industry has lent encouragement but has only small amounts of money at its disposal. As a result, the UK's promotion campaign has looked distinctly amateurish, and disorganised compared to the well-lubricated French machine.

The time still is limited if teletext is not to become yet another British technological innovation which failed for lack of proper marketing.

## Moran remand

LOYD'S underwriter and broker Mr. Christopher Moran, 32, of Little Chalfont, Bucks, a former managing director of the Christopher Moran group, was remanded on £100,000 bail on Saturday. He is accused of conspiring to defraud Lloyds underwriters.

He and Mr. Derek Walker, 51, a director of Gooda Walker, who faces similar charges and was bailed in the same amount, were remanded until September 17 by Guildhall magistrates.

Conditions of bail were that they report regularly to the police.

## ICL cuts 600 ancillary jobs

BY GARETH GRIFFITHS

ICL, the largest British and European-owned computer company, is to slim down two of its plants, at Winsford, Cheshire, and Bradwell Wood, Staffs, with the loss of 600 jobs.

ICL said the move is part of the company's long-term strategy of reducing the labour force in its manufacturing section. The 600 jobs are mainly ancillary or semi-skilled, involved in metal-fabrication, and cover about 25 per cent of the two factories' workforces.

Under an agreement with the unions at the two factories, the redundancies will be voluntary. About 200

people will either retire early or change their jobs. The cuts are expected to be completed by early next year.

Winsford and Bradwell Wood produce the medium-range 2950, 2956 and 2960 processors. Following the cuts production at the plants is unlikely to be affected because of introduction of more automatic equipment and changing production processes. Last year ICL had a volume growth of more than 20 per cent.

ICL has steadily reduced its manufacturing workforce, switching the company's emphasis to a more service-orientated approach.

Last October it announced closure of its Dunstable plant, Manchester, with loss of 1,000 jobs, and the loss elsewhere of 300 jobs.

The latest cuts will bring the number of manufacturing jobs in ICL to about 7,000.

Concern over developments and job-losses has been expressed by unions in the industry.

Mr. Tim Webb, ASTMS national officer for the computer industry, said last night that union conference would be held in early autumn to discuss changes in employment at ICL and what the union reaction should be.

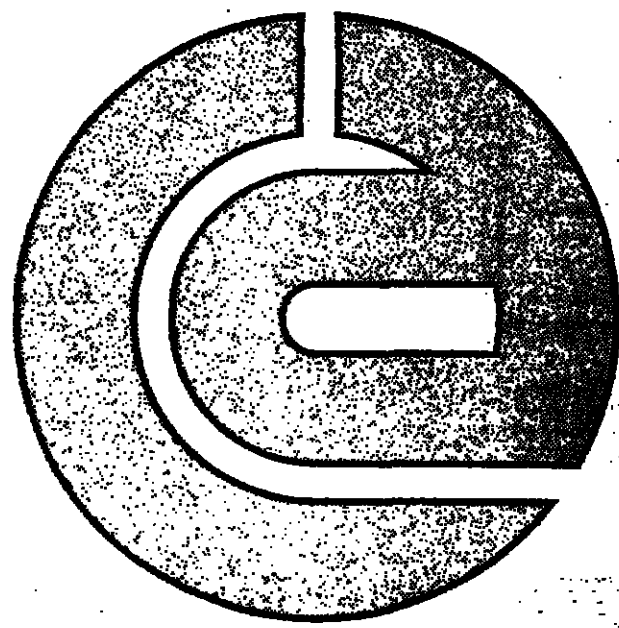
## Policy change

By Our Industrial Editor

THE GOVERNMENT will be forced to reconsider its economic and industrial policies within the next 12 months, says Sir Leslie Murphy, former chairman of the National Enterprise Board.

Writing in the first edition of Policy Studies, the journal of the Policy Studies Institute, Sir Leslie urges more consensus between political parties over industrial policy. He also says that full public ownership of industry should be limited to businesses where competition is not practicable or where there is a monopoly.

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## UK NEWS

## Civil engineering orders on decline

BY ANDREW TAYLOR

CIVIL engineering workloads continue to fall as order books decline, according to the latest inquiry by the Federation of Civil Engineering Contractors.

The workload survey done over the past month shows a further deterioration in the industry's fortunes, with order books falling in both volume and cash terms compared with six and 12 months ago.

Fifty per cent said order books were lower than at the beginning of the year while only 20 per cent said order books had improved. Over the 12-month period 58 per cent reported lower order books and only 22 per cent increased orders.

The position continues to deteriorate with fewer tender opportunities and growing competition for a lower level of work. More companies also report falls in the average value of contracts.

More than 70 per cent of respondents expect new orders to continue to fall over the next 12 months, compared with 64 per cent who expected falls in the last workload survey by the federation in April.

For repair and maintenance work 57 per cent of contractors expect declining orders over the next 12 months compared with 45 per cent in April.

"The further decline of the civil engineering industry shown in this survey, and the lack of confidence felt by contractors, underlines the disastrous effects the threatened moratorium on new local authority construction work spending would have on the industry.

"We cannot believe the Government can contemplate such further action against the private sector in an attempt to find a short-term solution to the problem of local authority spending," the Federation said.

## Royal Naval Dockyards face reorganisation

BY WILLIAM HALL

THE GOVERNMENT is expected to announce later this week a major reorganisation of the Royal Naval Dockyards, the largest industrial enterprise within central Government.

The plans are believed to involve major cuts in employment and overtime working with efforts to place the four UK dockyards on a more commercial footing and make them more accountable in line with other nationalised industries.

The Government's proposals, which will be released in the form of a consultative document on Wednesday, have been framed against the background of the serious decline in productivity at the dockyards. Frequent industrial disputes, high labour turnover and a loss of skilled workers have led to the creation of a backlog of work over the last couple of years, which is now damaging the Royal Navy's defence capabilities.

In 1974-75, the dockyards, which prepare Britain's warships, completed 13 major refits at a cost of £75m, and 59 normal refits costing £59m. Last year, the dockyards completed only nine major refits costing £176m, and 37 normal

More UK news on Page 25

to how far this can continue. Outside yards are not equipped to refit nuclear submarines, for example.

There are four Royal Naval Dockyards in the UK, at Devonport, Portsmouth, Chatham and Rosyth, and one overseas in Gibraltar. They employ around 30,000 people.

Until 10 years ago, the Royal Dockyards built warships. Over the past decade, they have concentrated on repair and refitting work. Chatham and Rosyth are mainly involved with nuclear submarines, Port-

smouth concentrates on guided missile destroyers and large ships, and Devonport undertakes the major share of the Leander frigate refits with some nuclear submarine work.

As a result of pay restraint and competition from private sector employers, many skilled craftsmen, who comprise more than half the dockyard's workforce, have been lured away. This has resulted in falling productivity and a deterioration in industrial relations.

Soon after it was elected, the Government launched a review of Civil Service activities aimed at identifying possible savings from improved efficiency and the curtailment or elimination of functions. The Royal Dockyards were identified as one of the major areas for study. The other areas were research and development, and supply management.

Last October, a study group was established to examine the role, organisation and structure of the Royal Dockyards and how they might best be organised to meet the requirements of the Royal Navy over the next two decades "taking account of recent manpower and productivity trends."

## Joseph challenges Finniston

BY HAZEL OUFFY, INDUSTRIAL CORRESPONDENT

MINISTERS will decide this week on plans by Sir Keith Joseph, Industry Secretary, for a new independent body to regulate the engineering profession and draw up new methods for education and training. An announcement is expected before the end of the week.

The proposed body would be set up by Royal Charter and be responsible to the Privy Council. The proposal thus rejects the central recommendation by the committee of inquiry chaired by Sir Monty Finniston, whose report was published seven months ago, that such a body must be statutory to give it the necessary authority to regulate the profession.

Sir Keith's solution gets him

out of the predicament of agreeing to a new "quango" authority, which he would find hard to justify among his colleagues. But it also represents probably the majority of opinion canvassed by the Department of Industry over the last few months, which increasingly veered away from the statutory solution. In particular, the Confederation of British Industry, which is believed to have favoured initially a statutory solution, finally came down on the side of a body responsible to the Privy Council.

Before the CBI made known its decision, however, several leading employers, including Sir Terence Beckett, chairman of Ford, and Sir William Barlow, chairman of the Post Office, had voiced support for

the Finniston proposal. The TUC, and the trade unions most closely concerned with the professional engineer—TASS (the white-collar section of the engineers) and the Engineers' and Managers' Association—are firmly in favour of a statutory authority.

The professional institutions will mostly favour Sir Joseph's solution. Many people in the engineering profession felt that the Finniston recommendations would have gone too far in downgrading the work of the institutions. There has also been intense lobbying of senior Ministers by the Fellowship of Engineering (set up a few years ago as an elite engineering body to counterpart the Royal Society) that it should manage a new body. But this is likely to be rejected by Sir Keith.

## Barclays is world's biggest bank

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

BARCLAYS BANK and National Westminster Bank are now the largest and second largest commercial banks in the world in terms of 1979 figures for equity in net earnings, according to IBCA Banking Analysis, the London-based bank research group.

IBCA's figures also show that only two foreign banks—Bank of America and Citicorp—are bigger than Britain's other big clearers, the Midland and Lloyds groups. The comparison reflects the 1979 record results of the British clearers, as well as the strength of sterling. IBCA says the big clearers' results for 1979 were particularly remarkable in the international context.

"Most large foreign banks registered a reasonable but unspectacular year and in some such as Germany, high interest rates caused considerable pressure on profits."

IBCA's report suggests that lack of competition in the domestic retail market is an important factor in the British clearer's high level of profitability. "How much of the

British banks' record results is due to superior management rather than cartel pricing is left for the reader to assess."

The report is essentially a statistical comparison of 76 British banks. It is split into three groups: clearing and other major banks; accepting houses and consortia; other wholesale banks.

The profitability of the latter category—the "Euro-banks"—as measured by the key indicator of return on assets, was shown to have declined on average in 1979.

This was caused by the combined pressures of lower interest margins and front-end fees, cost inflation, and the impact of a strong pound on banks whose operating costs are largely sterling-based but whose revenues are primarily dominated in dollars.

The 48-bank average return on assets fell slightly from a three-year high of 0.57 per cent in 1978 to 0.52 per cent in 1979. Twenty banks actually reported a lower absolute net income for 1979, while 24 showed a lower percentage return on assets.

IBCA analysts had great difficulty in preparing the report because of the limited usefulness of the information published by British banks.

The group wants the Bank of England to use its authority to improve and standardise bank accounting and disclosure. However, it is not too optimistic about this. "The paternalistic view that the general public and even financial analysts are too naive and too untutored to be told the facts seems likely to prevail."

"The Bank of England is now receiving more information from the banks its supervisors, but not much is being revealed in annual reports."

"Experience in the U.S. has shown that increased disclosure reinforces prudential supervision; it also fosters competitive ness, a quality that British banks urge on the rest of the economy." The Accounting Standards Committee also comes in for criticism for going "out of its way to avoid hurting the delicate sensitivities of the banks."

## Tuke plans new career at RTZ

Michael Lafferty talks to Sir Anthony Tuke, who retires soon as Chairman of Barclays Bank and becomes Chairman of RTZ

SIR ANTHONY TUKE, at the age of 60, is looking forward to a new career. He is giving up his chairmanship at Barclays Bank after seven years to take over at Rio Tinto Zinc, the mining and industrial group which is one of Britain's largest multinationals.

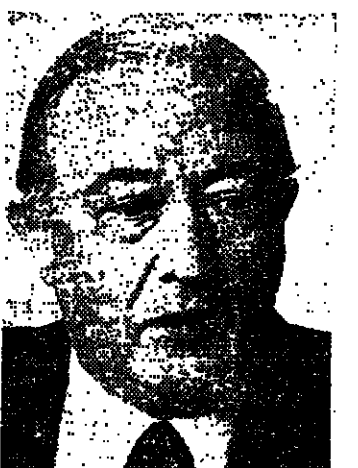
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Does this mean the cleaners will have to stand up to their unions on matters such as Saturday opening? Sir Anthony implies that such a confrontation is unlikely in the immediate future. "Plastic cards may be the way to make the breakthrough," he says.

Does the present system, under which the clearers make large profits during periods of high interest rates, encourage inefficiency in British banking? Are banks over-staffed and employees overpaid?

Sir Anthony will say only that it is more difficult during periods of high profits to resist high pay claims. "Our negotiations have not been made easier by Government statements."

He is moving from the City at a time when the Bank of England's role as a banking supervisor is becoming much more formal—to the dismay of many bankers. But Sir Anthony is not a critic. "We must wait and see what emerges. The City has got so big that the old system was under strain."

From the boardroom of RTZ he will be well-placed to judge the new system. "The more I learn about RTZ's problems the more I find they are the same as those of an international bank," says Sir Anthony.

## Limits eased on industry borrowing

By Anatole Kaletsky

THE GOVERNMENT has decided to relax some of its controls on nationalised industry borrowing. An announcement is expected from the Treasury giving details of a more flexible approach to cash limits on external financing.

Arrangements for borrowing from the National Loans Fund will also be modified to give the nationalised industries more freedom to vary the loan period and reduce their reliance on expensive long-term debts.

The rigid application of cash limits has become the main bone of contention between the nationalised industries and Government.

The industries argue that cash limits have undermined their longer-term planning, forced them into unprofitable window dressing operations, and even led to high prices and reductions in profitable investment.

## Desirability of MLR cut splits City

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

CITY ECONOMISTS are split on the desirability, as well as likelihood, of a further cut in Minimum Lending Rate in the near future.

Analysts agree the rate of monetary growth may remain above the upper end of the official target range for the next few months. This is likely both because of strong demand for bank loans from financially squeezed companies and because of strong demand for bank loans from financially squeezed companies and because of the switching back of lending within the measured money supply after the end of the corset controls.

Barclays Bank economists, in their UK financial survey, say that without the recent confidence of gilt-edged investors, the monetary and interest rate outlook in the coming months would be bleak.

Barclays economists said: "The fact that the money supply in real (inflation adjusted) terms may be lower than originally intended, and

that the private sector is bearing a disproportionately high burden, may justify further interest rate reductions even if money supply growth remained outside the target range for a while.

"In any event, the scope exists for a substantial fall in interest rates over the next nine months."

Phillips and Drew, brokers, say in their latest monthly analysis that while monetary growth has not been brought decisively under control, there may be a further, cosmetic, reduction in MLR.

The brokers estimate that the impact of the end of the corset should be partially offset by an improvement in public-sector borrowing, continuing heavy sales of gilt-edged stock, favourable external flows, and a reduction in the underlying rate of bank lending as the recession deepens.

If all goes according to plan, MLR could be cut from the present 16 per cent to 13 per cent by the end of 1980.

## BUSINESSMAN'S DIARY

## UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	International Gifts Fair (01-855 9201) (until Aug. 7)	Olympia
Aug. 13-15	Computer Graphics Exhibition (02274 25211)	Metropole Hotel, Brighton
Aug. 14-15	Ideal Home and Leisure Exhibition (0202 20327)	Newcastle University
Aug. 17-23	British Music Fair (01-855 9201)	Olympia
Aug. 17-20	The Piano and Electronic Organ Trade Fair (01-428 1590)	The Connaught Rooms, London, WC2
Aug. 20-23	Ideal Home and Trade Exhibition (06333 64535)	Leisure Centre, Luton
Aug. 20-25	Modern Homes Exhibition (0253 54676)	Quidsham, Wiltshire
Aug. 23-25	Trade and Entertainment Exhibition (0689 36431)	Moat Park, Maidstone
Aug. 23-30	International Motor Cycle Exhibition (0203 27427)	Earls Court
Aug. 31-Sept. 4	Giftware and Fashion Accessories Trade Fair (06833 4371)	Bristol Exhibition Centre
Aug. 31-Sept. 4	International Watch, Jewellery and Silver Trades Fair (01-837 3636)	Earls Court
Sept. 1-4	International Environment and Safety Exhibition and Conference (0727 55574)	Wembley Conference Centre
Sept. 1-5	London Nursing Exhibition and Conference (01-443 8040)	Royal Festival Hall
Sept. 2-5	International Carpet Fair (021-705 5707)	Harrogate
Sept. 7-12	International Hardware Trades Fair (0727 63213)	Olympia
Sept. 9-20	Chelsea Antiques Fair (0727 56069)	Chelsea Town Hall
Sept. 11-19	International Printing Machinery and Allied Trades Exhibition—IPEX (021-705 6707)	National Exhibition Centre, Birmingham

## OVERSEAS TRADE FAIRS AND EXHIBITIONS

Aug. 5-17	Modern Family Exhibition (02013 4450)	Hamburg
Aug. 10-14	National Hardware Show	Chicago
Aug. 11-17	International Fisheries Fair	Oslo
Aug. 19-Sept. 4	International Exhibition of Agriculture and Food Industry—OMECE	Budapest
Aug. 30-Sept. 30	International Fair	Imbir
Aug. 22-24	Wellington Home Show	Wellington, New Zealand
Aug. 23-27	World Woodworking Exposition	Atlanta
Aug. 26-29	Offshore North Sea Technological Conference and Exhibition	Stavanger
Aug. 30-Sept. 3	International Bridge and Structural Engineering Exhibition	Vienna
Sept. 1-9	Jewellery, Gold, Silver, Clocks and Gifts Exhibition—BJORHCA	Paris
Sept. 6-9	International Leather Week (01-439 3964)	Paris
Sept. 10-18	International Engineering Fair (01-278 0281)	Brno
Sept. 12-21	International Autumn Fair (01-486 1961)	Zagreb
Sept. 16-20	International Tunneling Industries Exhibition and Conference—BURTONNEL (0727 63213)	Basle
Sept. 17-25	International Office Equipment Exhibition—SICOB (01-439 3964)	Paris
Sept. 18-Sept. 23	International Exhibition for Automobile, Motor Car Workshop, Service Station and Garage Equipment—AUTOMECHANICA (01-734 0543)	Frankfurt
Sept. 19-24	International Food Industry and Non-Food Products Exhibition—IROFA (01-486 1961)	Munich

## BUSINESS AND MANAGEMENT CONFERENCES

Current	Compover Training School: Basic COBOL (Cannock 2511) (until Aug. 15)	Cannock, Staffs.
Current	Basic Overseas Training Officers Programme (01-636 5351) (until Oct. 24)	Oxford
Aug. 4-6	MSS: Inventory Management and Control (Worthing 34755)	Worthing
Aug. 6	LCCI: Middle East and North Africa Section "At Home" (01-248 4444)	Cannon St., EC4
Aug. 7-8	British Institute of Management: Effective Speaking—Practice and Coaching using Closed Circuit TV (01-405 3456)	Parker Street, WC2
Aug. 10-24	University of Western Ontario: The 1980 International Symposium on Solar Energy Utilization	Ontario, Canada
Aug. 11-15	CCC: Practical Introduction to UK Business Law (01-222 6382)	Trinity Hall, Cambridge
Aug. 11-12	MSS: Principles of Work Study and Incentive Schemes (0903 34755)	Worthing
Aug. 11-22	CEI: International Financial Management Seminar The British Institute of International and Comparative Law: Multinational Corporations and the International Law Standard (01-636 5892)	Geneva
Aug. 16-19	FT Conference: Aerospace into the Eighties and Beyond (01-621 1355)	Royal Garden Hotel, W9
Aug. 28-29	BIM: Rapid and Efficient Reading (01-405 3456)	Royal Lancaster Hotel, W2
Sept. 1-3	Brunei Institute of Organisation and Social Studies: Understanding Production for non-production managers (0895 56481)	Parker Street, WC2
Sept. 3	Cyril Aydon Associates: Current Cost Accounting—the New Standard (seminar for financial specialists only—Banbury 720124)	Uxbridge
Sept. 4-5	FT Conference: The new Sri Lanka—Opportunities for Business (01-621 1355)	Stratford-on-Avon
Sept. 7-12	European Marketing Association: Marketing Management (021 742 4141)	Colombo
Sept. 9-12	IPM: The Work of the Personnel Department (01-387 2844)	University of Birmingham
Sept. 10-12	BCPA: Complete Course for Personnel Officers (01-405 1023)	Embassy Hotel, W2
Sept. 15-18	FT Conference: Developing the Annual Company Report (01-621 1355)	Southampton Row, WC1
		Savoy Hotel, WC1

## Financial Times Conferences

## THE NEW SRI LANKA — OPPORTUNITIES FOR BUSINESS

Colombo — September 4 and 5, 1980

The Sri Lanka economy has recovered from the stagnation of 1977 and attained a high growth rate. The encouragement of private enterprise and international business co-operation is a cornerstone of the Government's policy. The advantages, opportunities and limitations of doing business in the country will be examined both by ministers and by businessmen already involved. The conference will afford international businessmen an opportunity of establishing contacts.

Mr. J. B. Wiesler, Executive Vice President of the Bank of America, will take the chair on the second day and give his views on the outlook and advantages of project financing in Asia.

## SPAIN AND THE COMMON MARKET — POLICY AND ALTERNATIVES

Madrid — October 8 and 9, 1980

The decision on Spain's entry to the Common Market is of major significance to the members of the Community. It has implications for the whole economic development of Europe, future trading arrangements, the extent to which international business will wish to become involved in business in Spain and the nature of Spanish co-operation with Community members. The conference gives a timely opportunity to discuss and assess the issues affecting decisions on investment and developing future business.

All enquiries should be addressed to:

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## UK NEWS — LABOUR

## Picketing code likely tomorrow

BY CHRISTIAN TYLER, LABOUR EDITOR

CODES OF practice designed to regulate trade union conduct on picket lines and in closed shops are expected from the Government tomorrow now that its controversial Employment Act has received the Royal Assent.

Later this week, the Government will announce when the various sections of the Act are to take effect. Mr. James Prior, Employment Secretary, told Parliament last week that clauses relating to maternity guarantees pay and some aspects of unfair dismissal would not come into force before the beginning of October.

The Act gives the Secretary of State power to issue codes for the improvement of industrial relations. They do not have the force of law, but are meant to influence industrial tribunals and the courts when deciding the rights and wrongs of trade union cases.

The main recommendation of the code of practice on picketing, already revealed by Mr. James Prior, Employment Secretary, is that a picket line should consist of no more than six people. The Act redefines lawful picketing in such a way as to make only those who picket at their own place of work—and union officials—immune from civil prosecution for damages.

In the code for closed shops, the Employment Secretary will propose that all agreements, present as well as future, should be reviewed periodically by means of a secret ballot to test whether they are still supported by the workforce.

But, whereas the Act stipulates that for new closed shops the ballot majority should be 80 per cent, the code is not expected to suggest a figure. Because of this code, a worker dismissed by his employer for refusing to join a union with a closed shop might argue in front of an industrial tribunal, for example, that the closed shop was not supported by his colleagues and had not been reviewed.

The two codes will be open for consultation for two months before they are put before Parliament for approval. The TUC issued its own voluntary codes towards the end of the Labour Government. It has not yet shown any inclination formally to withdraw its guidelines—despite repeated threats to tear them up once the Employment Bill became law. But, it will be drafting its own advice to trade unionists on how to cope with the Act.

Guide to the Employment Act, Page 16

## Journalists at Reuters end strike

STRIKING JOURNALISTS at the London office of Reuters, the international news agency, have voted to return to work.

The seven-day strike was the first in the agency's 119-year UK history.

The National Union of Journalists' Chapel (office branch) decision was made at a meeting at London union headquarters when 146 members voted.

Reuters journalists in London went on strike after some members were suspended for refusing to handle copy from New York prepared by company executives.

The New York office was hit by a strike when the American Newspaper Guild and Reuters management failed to agree on a new three year pay and conditions deal.

Neither side would disclose details of the peace plan but Mr. Kevin Garry, Assistant General Manager of Reuters, said: "Normal Reuters services are being produced in London. Copy sent from the U.S. will flow perfectly properly but will not be handled by NUJ members."

Busmen reject company plan

BUSMEN in Northamptonshire have rejected a plan that could save their company from being forced into liquidation.

The financially hard-pressed United Counties Bus Company have asked more than 350 drivers and conductors at depots in Northampton, Kettering, Corby and Wellingborough to give up four hours a week overtime in a bid to help cut the company's annual running losses of £1m. Mr. Eric Stock, branch secretary of the Transport and General Workers' Union said if progress was not made in talks before the first week in September there would be a complete stoppage.

## Teachers' warning to Thatcher

BRITAIN'S third largest teacher union has warned the Government not to try to interfere with the 13.5 per cent pay award for teachers recommended by independent arbitrators on Friday.

Mr. Peter Smith, assistant secretary of the 90,000-strong Assistant Masters and Mistresses Association, said: "If the arbitrators' report is overturned there will be trouble and it could lead to industrial action."

So far, the Government has failed to indicate whether it will accept the arbitrators' recommendation or whether it intends to try to reduce the increase under its policy of pegging back salary rises in the public sector.

To overturn the arbitrators' decision the Government would have to get the agreement of both Houses of Parliament.

In spite of the holiday period, the union's executive has decided to try to mobilise its members to lobby MPs in a bid to stop any Parliamentary action by the Government.

Mr. Smith said today: "We can understand the use of the Remuneration of Teachers Act as a long stop during a national emergency or crisis."

"But what the Government is signalling, if it comes about, is blatant intervention in the normal process of pay bargaining."

## Wage increases forecast at 14%

By Our Labour Editor

PAY INCREASES averaging 12 to 14 per cent in the 1980-81 wage round, but with wide variations, are forecast by management consultants Binder Hamlyn Fry.

In a guide to pay prospects the consultancy says it expects the majority of industries to have conceded shorter working weeks by the end of next year, and an extension of staff status for manual workers.

Many firms will continue to make interim pay awards as a way of spreading the cost.

## Post Office settles clerical pay award

BY PHILIP BASSETT, LABOUR STAFF

THE POST OFFICE has secured union agreement from leaders of 37,000 clerical staff to a pay and productivity deal. It will give an immediate increase of 20 per cent with a further 3 per cent in two stages by April.

The settlement was agreed last week by officials of the Civil and Public Services Association. Its Post Office members, with those of the Society of Civil and Public Servants, caused considerable public disruption and put the Post Office into cash flow difficulties last year by strike action which delayed the issue of computer-processed telephone bills.

The deal follows the terms of the settlement concluded last month by the Post Office with its 140,000 engineering staff.

The CPSA settlement, taken with the engineers' agreement and other eventual deals covering the rest of the Post Office's telecommunications staff, formed the final factor in necessitating the 22 per cent rise in phone charges announced last week.

The CPSA deal will give an immediate 18 per cent increase on present basic rates, together with a 2 per cent consolidated productivity payment. Both payments will be backdated to July 1.

A further 1 per cent productivity payment will be made on December 1, with a final 2 per cent on April 1 next year. CPSA Post Office members pay by have therefore risen by 23 per cent in nine months, but the size of this year's deal will be kept to 21 per cent because the final 2 per cent will not be paid until the corporation's next financial year.

Post Office leaders of the CPSA will meet on Wednesday to discuss whether to press for improvements on a similar offer to their 8,000 clerical and computer members in the corporation.

Union negotiators were told on Friday by Sir William Barlow, Post Office chairman, that there was no scope for a compensating payment to their grades to take account of a 6.3 per cent additional award made last month to members of the Society of Post Office Executives. The executives' payment followed a 54 per cent arbitration award to the Post Office Engineering Union earlier this year.

The final major telecommunications group, the Post Office Management Staffs' Association, representing 18,500, seems likely to go to arbitration.

## FT Monthly Survey of Business Opinion

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## GENERAL OUTLOOK

## Recession hits confidence

The general level of confidence in industry fell in July for the second successive month, particularly reflecting the effects of the recession on the textile and clothing sector.

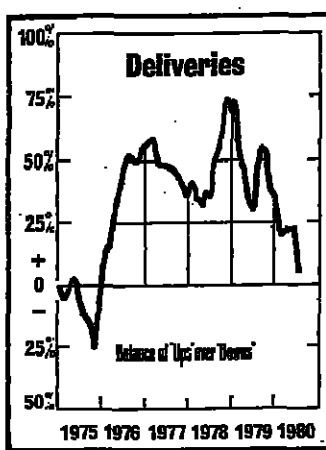
The index registering business opinion is now very nearly down to the low point reached at the end of last year.

In the textile group, most companies were pessimistic about the effects of the economic downturn on demand for their products.

Of the other two groups surveyed, however, the food and tobacco companies were generally more optimistic while the building and construction sector had mixed feelings overall.

Apart from special factors relating to individual products, confidence among some companies was boosted by the improved outlook for inflation.

This was also a reason for a rise in the index measuring optimism about the UK economy. This has now changed fairly sharply over the past few months in spite of the generally prevailing gloom. Some companies, however, are stressing that their confidence applies only to the long run.



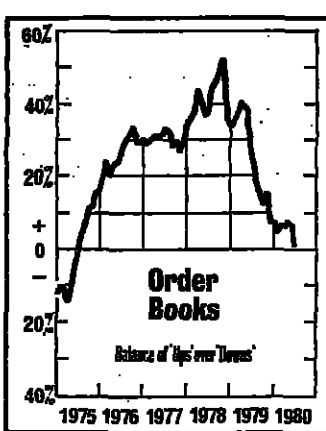
## ORDERS AND OUTPUT

## Order levels plummet

COMPANIES ARE reporting sharply lower orders as demand falls off. The indices registering order levels and the number of new orders received, as well as recent deliveries, are now at their lowest levels since 1975/76.

All three sectors were more inclined to report falling deliveries than they had been when last surveyed in March. High interest rates and public spending cuts are particularly depressing the building industry, while keen competition is affecting the food and tobacco sector.

Textile companies complained



about the effects of the high exchange rate on their competitive position.

The number of concerns reporting higher new orders is now matched by those reporting lower one, with the textile and building sectors especially hard hit.

Against the general pessimistic trend, the groups surveyed were generally slightly more optimistic about export prospects. In spite of the strong pound, some companies—notably in the food sector—are making efforts to expand overseas to make up for shrinkage in the UK market.

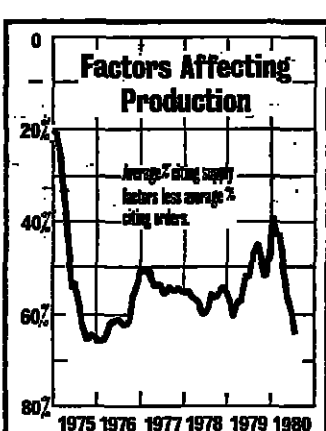
## CAPACITY AND STOCKS

## Output sinks below targets

ALL THREE sectors were more inclined than they had been in March to report that output levels were below target. As a result, the index registering the percentage of companies working at planned output levels or above has fallen for the second month running and now stands at its lowest level since April 1976.

The index held up relatively well in previous months—partly because companies had already reduced their planned output levels.

The food and tobacco sector



was less inclined to expect stocks to fall than it had been in March. The building group was more inclined towards an increase. The index covering stocks of work in progress has now reached the point where firms expecting a rise are almost balanced by those projecting a fall, while the index for raw materials and components has also fallen.

On the other hand, expectations about stocks of sales goods have moved upwards after dropping last month.

## CAPACITY WORKING

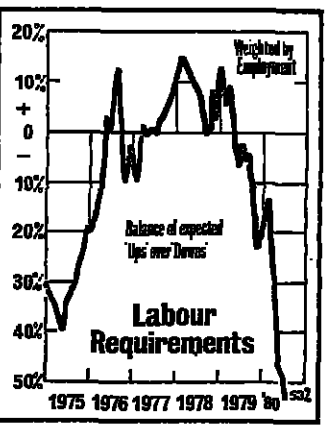
	4 monthly moving total				July 1980			
	Apr. July	Mar. June	Feb. May	Jan. Apr.	Constrcn. & Bldg.	Food & Tobacco	Textiles & Clothing	%
Above target capacity	6	6	6	7	13	1	1	
Planned output	50	62	68	66	56	35	13	
Below target capacity	43	31	25	26	44	52	83	
No answer	1	1	1	1	—	—	3	

## INVESTMENT AND LABOUR

## Jobs outlook deteriorates

THE prospects for unemployment seem certain to deteriorate as more and more companies are planning to cut back on their workforce. Both the building and construction and the non-food and tobacco sectors are more inclined than they were in March to expect their labour forces to decrease over the next 12 months.

Consequently, the index of employment expectations has dropped even further into previously unplumbed depths. The indicator of factors affecting the number of employees continues to be more influenced



by demand as opposed to supply factors.

The recession is also leading to cutbacks in capital spending plans. Both the building and construction and the food and tobacco sectors are less optimistic about their capital spending levels than they were when last interviewed in March.

Somewhat surprisingly, the textile and clothing sector is rather less inclined than it had been to say it expected capital spending levels to fall. Nevertheless, the overall spending indicator shows that a majority of companies expect a fall in investment over the next year.

## COST AND PROFIT MARGINS

## Lower price rises ahead

SOME moderation in the rate of increase of wages and prices is suggested by the latest survey. Both the food and tobacco and the textile and clothing sectors

There has also been a fall in the unit cost indicator. Both the building and construction and the food and tobacco sectors tend to expect smaller increases in prices over the next 12 months than they did last March so that the indicator of median expected price rises over the next year has slipped down to around 14 per cent.

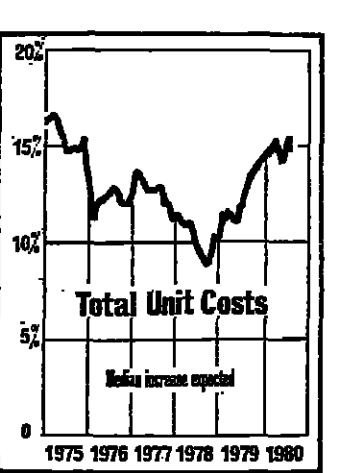
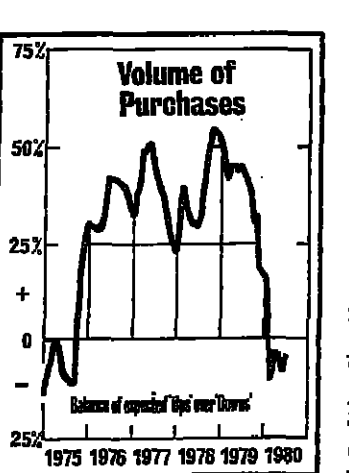
The expected faster rate of growth of costs than prices is reflected in greater pessimism in the food and tobacco and the textile and clothing sectors about profit margins over the next year. More companies expect a decline in margins than in improvement.

The business opinion survey is carried out for the Financial Times by the Taylor Nelson Group and is based upon interviews with senior executives.

Three sectors and some 30 companies are covered each month in turn. They are drawn from a sample based upon the FT Actuaries' index, which accounts for about 80 per cent

of all public companies. The all-industry figures are four monthly moving totals covering some 120 companies in 11 industrial sectors (mechanical engineering is surveyed every second month).

Complete tables can be purchased from Taylor Nelson and Associates.



## GENERAL BUSINESS SITUATION

	4 monthly moving total				July 1980			
	Apr. July	Mar. June	Feb. May	Jan. Apr.	Constrcn. & Bldg.	Food & Tobacco	Textiles & Clothing	%
Are you more or less optimistic about your company's prospects than you were four months ago?								
More optimistic	22	23	25	24	16	46	13	
Neutral	33	35	37	34	53	19	16	
Less optimistic	45	42	38	42	31	35	71	

## EXPORT PROSPECTS (Weighted by exports)

	4 monthly moving total				July 1980			
	Apr. July	Mar. June	Feb. May	Jan. Apr.	Constrcn. & Bldg.	Food & Tobacco	Textiles & Clothing	%
Over the next 12 months exports will be:								
Higher	48	49	45	49	49	65	35	
Same	20	18	21	22	33	18	35	
Lower	30	30	32	27	14	—	30	
Don't know	2	3	2	2	4	17	—	

## NEW ORDERS

	4 monthly moving total				July 1980			
	Apr. July	Mar. June	Feb. May	Jan. Apr.	Constrcn. & Bldg.	Food & Tobacco	Textiles & Clothing	%
The trend of new orders in the last 4 months was:								
Up	29	32	36	34	1	24	13	
Same	15	18	20	21	21	12	—	
Down	29	20	19	17	60	23	84	
No answer	27	30	25	28	18	41	3	

## PRODUCTION/SALES TURNOVER

	4 monthly moving total				July 1980			
	Apr. July	Mar. June	Feb. May	Jan. Apr.	Constrcn. & Bldg.	Food & Tobacco	Textiles & Clothing	%
Those expecting production/sales turnover in the next 12 months to:								
Rise over 20%	3	3	5	6	—	—	—	
Rise 15-19%	5	4	7	6	5	—	—	
Rise 10-14%	2	4	5	11	—	7	1	
Rise 5-9%	12	21	21	22	2	17	—	
About the same	64	57	54	47	88	64	67	
Fall 5-9%	4	1	1	1	—	12	27	
Fall over 10%	3	3	1	1	5	—	3	
No comment	7	7	6	6	—	—	2	
	2.4	3.6	4.2	4.8	1.5	1.9	1.2	

## STOCKS

	4 monthly moving total				July 1980			
	Apr. July	Mar. June	Feb. May	Jan. Apr.	Constrcn. & Bldg.	Food & Tobacco	Textiles & Clothing	%
Raw materials and components over the next 12 months will:								
Increase	29	31	34	29	—	17	27	
Stay about the same	45	40	36	33	66	65	—	
Decrease	21	25	23	29	34	6	71	
No comment	5	4	7	9	—	12	2	
Manufactured goods over the next 12 months will:								
Increase	20	19	22	19	2	6	27	
Stay about the same	46	46	45	40	12	59	54	
Decrease	13	19	18	21	21	6	17	
No comment	21	16	15	20	65	29	2	

## FACTORS CURRENTLY AFFECTING PRODUCTION

	4 monthly moving total				July 1980			
	Apr. July	Mar. June	Feb. May	Jan. Apr.	Constrcn. & Bldg.	Food & Tobacco	Textiles & Clothing	%
Home orders	87	85	80	76	89	88	100	
Export orders	49	48	50	44	30	41	59	
Executive staff	4	9	9	12	—	—	3	
Skilled factory staff	9	15	19	24	11	—	16	
Manual labour	—	—	2	4	—	—	3	
Components	1	1	6	11	—	—	—	
Raw materials	9	15	19	19	—	23	—	
Production capacity (plant)	7	9	11	11	—	13	16	
Finance	3	1	2	2	5	12	—	
Others	4	8	11	12	—	—	—	
Labour disputes	8	16	26	32	—	12	—	
No answer/no factor	9	8	8	7	11	—	—	

## LABOUR REQUIREMENTS (Weighted by employment)

	4 monthly moving total				July 1980			
	Apr. July	Mar. June	Feb. May	Jan. Apr.	Constrcn. & Bldg.	Food & Tobacco	Textiles & Clothing	%
Those expecting their labour force over the next 12 months to:								
Increase	8	6	6	15	—	6	10	
Stay about the same	30	36	35	34	44	6	34	
Decrease	61	55	53	43	44	88	56	
No comment	1	3	6	6	12	—	—	

## CAPITAL INVESTMENT (Weighted by capital expenditure)

	4 monthly moving total				July 1980			
those expecting capital expenditure over the next 12 months to :	Apr. July	Mar. June	Feb. May	Jan. Apr.	Constrcn. & Bldg.	Food & Tobacco	Textiles & Clothing	%
Increase in volume	29	31	30	26	16	26	37	
Increase in value but not in volume	18	18	22	19	21	7	—	
Stay about the same	17	16	14	12	17	15	30	
Decrease	32	34	32	36	46	24	26	
No comment	4	1	2	7	—	28	7	







## MANAGEMENT

SAS is being reshaped to avoid a crisis. William Dullforce reports

## Flying in the face of adversity

SCANDINAVIAN Airlines System (SAS) runs "a big risk" of making a loss this year for the first time in 18 years, managing director Carl-Olov Munkberg announced recently. This was a sad confession for the man who moved into his job less than two years ago, immediately set about reshaping the airline into a "result-orientated" company and saw it turn in its highest ever pre-tax profit of Skr 148m (£15.2m, \$35.7m) in the 1978-79 financial year.

Munkberg's solution for the crisis, which SAS shares with most other major Western airlines, is to press ahead with devolution of responsibility within the group. He is seeking the approval of his board of directors to break down the group into seven divisions, each of which will act as a profit centre. There will be a further cleavage of the airline operations - into seven route areas, each with a manager responsible for running it at profit.

The staff will be reduced by 10 per cent over the next two years with 1,700 jobs disappearing from the airline operation alone. On the North Atlantic route, where SAS is bleeding most heavily, traffic will have been cut by 10 per cent in 1979-80 and Munkberg's first target is to reduce losses there by half. SAS lost Skr 90-100m on the North Atlantic last year or Skr 180m in terms of "internal calculated costs."

The aircraft fleet, which numbered 81 at the end of the 1978/79 financial year, will be reduced. Some of the eight DC8s, which are heavy on fuel, will be sold. So will four or five of the 60 DC9s and it is possible that one of the older Boeing 747s will be sold, to make way for the new one ordered for the 1980/81 season.

SAS has been flying two Airbus A300s from this year and will receive two more before the end of 1980 but it is likely to pass over the first two of the eight options it holds on further Airbus deliveries.

Munkberg, 52, was promoted into his present job from Nymman and Schultz, an SAS subsidiary and Sweden's largest travel agency, where his decentralised management principles proved to be very effective. Assuming that the agency's commission fees were 10 per cent,



SAS is cutting back on its present fleet, including selling four of its DC9s, to make way for newer models

he set an initial profit target of 1 per cent of total turnover. This year Nymman and Schultz expects to earn about Skr 14m on sales of Skr 800m and the profit target will be raised to 1.5 per cent.

Before Nymman and Schultz, Munkberg had managed Scanair, SAS's sister charter airline owned by the same three parent companies. He started in the airline business in 1957, as finance director for Linjeflyg, the domestic Swedish airline.

In terms of passengers, SAS is the third largest airline in Europe after British Airways and Lufthansa. The "designated air carrier" of Denmark, Norway and Sweden, it is formed as a consortium, 3/7ths of which is owned by the Swedish parent company and 2/7ths each by the Danish and Norwegian parents. Half the shares in the parent companies are held by private interests and half by the national governments.

SAS has received no government financial support for 19 years, but there have been occasional complaints that the state interests have led to delays in decision-making and a bureaucratic rigidity, which have hampered productivity. A strong counter-influence to such a trend has been that of Dr. Marcus Wallenberg, the banker and long-serving chairman of the Swedish parent company, who was the main architect of SAS.

The setback to SAS this year is partly attributable to the Swedish strikes in April and May, which severed airline connections between Sweden and the rest of the world and within the country. The management puts SAS's profit setback at Skr 81m with a further Skr 6m accounted for by a four-

day shutdown by Norwegian air traffic controllers. But in common with other airlines SAS has also been badly hit by the rise in fuel prices and the decline in passenger traffic. In 1978-79 SAS paid Skr 794m for fuel. Its budgeted fuel costs for the current year ending on September 30 are Skr 1.5bn and Munkberg estimates that the final figure will be close to Skr 1.5bn despite the reduced number of flights. This is a large slice out of the airline revenue of around Skr 6.5bn.

Similarly, SAS has budgeted for a 6 per cent growth in revenue passenger/kilometres in 1979-80. In the first seven months to the end of April the actual increase had been only 1.7 per cent.

## Aircraft sales

However, in spite of its Skr 148m profit last year, SAS's profit development has not been satisfactory for some time. Its margin (operating profit in terms of sales) dropped from 3.7 per cent to 6.3 per cent last year and the earnings shown have been boosted by capital profits from aircraft sales.

Over the past 10 years SAS has probably "earned" some Skr 300m or roughly one-third of its total profit during the period from selling used aircraft. Its cost-calculated depreciation needs are considerably higher than that shown in the profit and loss account and to meet future investments in new aircraft earnings should be at least double those recorded last year.

SAS's home base is one of the highest cost areas in the world. The airline is frequently

blamed for exploiting its dominant position in Scandinavia to charge some of the world's stiffest ticket prices. It retorts that not only does it have among the world's highest labour costs, it consequently has to pay the heaviest landing fees.

On its 1978-79 accounts "government charges" took Skr 572m or 9 per cent of turnover; this year the ratio is expected to be closer to 10 per cent. A landing and take-off by a Boeing 747 at Arlanda airport, Stockholm, costs Skr 27,300; at Miami the aircraft would pay the equivalent of Skr 1,700 and in Los Angeles Skr 8,360.

So how is Munkberg to restore SAS profits? By using his aircraft and personnel better; by finding ways of reducing maintenance costs, for instance, through the pooling arrangement which SAS already operates with KLM, Swissair and UTA; and by selling off loss-making operations such as Vingressor's British charter business.

Munkberg has a reserved attitude towards low-price fares. SAS did well out of the cheaper tickets introduced for off-peak flights on domestic routes but Munkberg feels that airlines have yet to find the right "mix" between cheap and regular fares. He also has reservations about the EEC Commission's wish to introduce greater competition in airline services.

But the longer term Munkberg sets his faith on the reshaping of the SAS group into profit centres. Most of its smaller operations - the computer service, the tax-free airport shops - are already operating as profit centres, as is the fast growing catering and hotel business, but from October

psychological boost could be significant.

Separate profit targets will be set for each division and route area. It will be difficult, for instance, to define goals for the "airline operations" division which covers air and cabin crews. SAS sells pilot services and also has a training school which charges fees but the establishment of this division probably has more of a prestige value.

Even the airline commercial operation, however, Munkberg would eventually like to get a return of 20 per cent on invested capital. This, he admits, is more than any European airline has recently been earning. On this year's estimated Skr 6.5bn turnover Munkberg would be looking for a pre-tax profit of around Skr 325m or 5 per cent.

In the present state of the aviation business this is a most ambitious target. Realistically, Munkberg says, he will probably set a profit target for the airline commercial division for the first year of "around 2 per cent and build on that."

At present - ignoring the effect of the May strikes - SAS is earning money on its European, Scandinavian and domestic operations and making losses on the North Atlantic and Far East routes. The most urgent requirement is to get the North Atlantic business into the black. Munkberg's "personal target" is to achieve this in three years.

## Dropped routes

This summer SAS has dropped some North Atlantic routes - to Montreal, for example. It is operating more direct flights: for instance non-stop from Copenhagen to Seattle and Los Angeles instead of Copenhagen - Seattle - Los Angeles.

Over the Atlantic SAS is being challenged by Northwest Orient, which opened up cheap, direct flights to Scandinavia after Pan Am had abandoned the route. SAS estimates that Northwest has acquired about 20 per cent of the market but has been losing money and will fly fewer flights a week this winter than it originally intended.

Northwest has lower overheads, so SAS must compete with a higher cabin factor,



Carl-Olov Munkberg: trying to call a halt to his shrinking globe

carrying more passengers per flight, Munkberg says. He believes it is already achieving this but needs to push the cabin factor even higher.

But he is adamant that North Atlantic air fares must go up rather than down. He views as dangers to the aviation industry the cheap flight operators on the North Atlantic and the 50 per cent cut in the Copenhagen-London air fare which Sterling Airways has told the EEC Commission it is ready to make in return for a concession.

"The deregulation of civil aviation in the U.S. is raising immense problems. Most American airlines will operate in the red this year and banks are refusing to stump up more loans. On the New York-Los Angeles route last year three companies shared 4,500 passengers a day. This year seven companies are sharing 4,000 passengers a day, because fuel costs and ticket prices have risen and traffic dropped," Munkberg says.

Deregulation of civil aviation within the EEC - in which SAS has a foothold through Denmark - would, in Munkberg's view, be "disastrous and in the long run would not benefit consumers." He acknowledges, however, that the major European airlines

have to change their habits. But, he argues, in seeking to promote consumer interests and to introduce more competition into European civil aviation the EEC Commission should opt for "forms of price differentiation which will boost cabin factors" rather than allow cheap-flight airlines operators to "pick out strawberry patches such as the Copenhagen-London route and make money on them while we have to invest billions of kroner in aircraft and organisation to run whole systems."

SAS has successfully introduced cheap rates for pensioners and students on off-peak flights on its Scandinavian routes and has been pioneering similar schemes within Europe through bilateral arrangements with other airlines.

"I am not against competition but we must see the issue as one of helping people to travel. We have not yet found the right method but the idea must be for the airlines to cover more consumers by carrying tourists, pensioners and students at special times," Munkberg says.

But to meet the colder winds now blowing on his own airline Munkberg is banking on a slimming cure and a devolution of responsibility for making profit to middle managers.

## Building and Civil Engineering

## £4m for Marshall

PROPERTY DEVELOPMENT and construction company, Marshall CDE Group, has won contracts totalling over £4m.

Construction division has won eight new contracts, six of which are for industrial and commercial buildings in West Yorkshire. At Castleford, a DIY store and garden centre (at almost £1m) is being constructed for Macgag; factory development at the Ainley Industrial Estate at Elland for English Industrial Estates has just commenced; phase 1 of factory additions at West Vale near Halifax is for Bondina; and a new data processing building at Bradford is for Ellis and Everard Chemicals.

Whitehall Estates has placed an order for the design and build of eight speculative industrial warehouse units at Whitehall Road, Leeds, while a similar industrial development is being carried out in Elland

## Norwest Holst wins £8m

VALUE OF three contracts just announced by Norwest Holst Northern is worth £8.44m. Two jobs have been placed by English Industrial Estates Corporation, and the third is for Romix Foods.

First major contract is worth £4.3m and is for the construction of a new factory, offices and associated external works at Huyton Industrial Estate, Merseyside, for Lucas Aerospace.

Second contract is worth £1m and is at Acocks Green, Birmingham where the City of Birmingham is to modernise 50 homes. Work is just starting and should be completed in October.

Third project is the largest and is worth more than £1m. Awarded by Scottish Equitable Life Assurance, it involves the refurbishment and extension of a notable building in the cathedral environs, St. Philip's House, in St. Philip's Place, Birmingham, to create a six-storey commercial office property with a gross internal floor area of 2,850 square metres.

In this scheme, an inner city area of Victorian housing near the university is to be refurbished to provide attractive accommodation for students and the project will provide 63 beds and flats each for two, three or four people.

## £5m road job for Mowlem

BEING BUILT to reduce the heavy congestion in Royston where the A505, linking the M1, A1M and A11, intersects with the A10 and A14 (from Hurlington) is a £5.17m by-pass awarded to John Mowlem and Co. by Hertfordshire County Council.

This will be four miles long and run in an arc round the north side of Royston. It will be mainly dual carriageway and include a bridge over the BR line to Cambridge; a railway underbridge (being carried out

by BR under a separate contract); and three roundabouts: with the A505 at the western end of the by-pass and at the intersections with the A14 and A10.

The by-pass will be of flexible construction (asphalt surface over dry lean mix concrete base on compacted gravel and chalk).

The bridge will be of reinforced concrete abutments with pre-cast, pre-stressed concrete deck beams. To minimise disruption to rail services, construction of the bridges will involve some night work.

## Laing builds sugar silos

UNDER A design and construct contract worth about £12m, awarded to the civil engineering division of John Laing Construction by British Sugar Corporation, the company has started on the construction of two 10,000 tonne sugar silos and associated work at Cantley, near Norwich.

Company constructed four

sugar silos here in the early 1960s and, with the inclusion of the current work, will have built 40 silos for the corporation at various locations since 1955.

Each silo will be 40 metres high with a diameter of 20 metres and construction will be slipformed prestressed concrete with roofing of structural steelwork.

## Speeds the harbour surveys

AFTER INTERNAL development and use extending over several years a computerised hydrographic surveying system called HYDAPS is to be launched commercially by Actif Electronics of New Milton, Hampshire, and the British Transport Docks Board.

The system makes use of a mix of custom-designed and proprietary computer hardware with software produced by the hydrographic office at the Port of Southampton. The design has been kept as flexible as possible so that other ports should be able to use the system with little or no alteration of the software.

All the data concerning depth, bottom, tides, currents and so on are recorded on the Actif D12 data logger in a complementary non-return to zero (CNRZ) format, widely used in the hydrographic profession for its reliability and suitability for use in mobile environments.

This tape can then be edited with the assistance of an intelligent visual display unit (VDU) and a new tape is produced on a

second tape reader/recorder as a result. This second tape can be further processed to embrace tidal correction and xy calculations to yield a "master file."

The master file constitutes an archival record and is in appropriate format to allow plotting on a drum plotter and the calculation of dredging volumes with great accuracy. The tape contains between 10 and 100 times the amount of information that can be presented on a normal scale chart.

Data for chart plotting is automatically selected using the "plot" program, offering the user the choice of chart scale and either shoaling (minimum) or average depths. Production of finished charts is carried out off line enabling editing and processing of further survey data to be continued without interruption.

A facility is provided to merge fixed features (also held on cassette) to new developments (quay walls, navigation structures, etc.) with the hydrographic data, so as to show both on the plot.

A further program will compare the data from two master

files and show the differences on a subsequent plot. These comparison plots are particularly useful since they allow accretion or erosion rates to be accurately measured and recorded and dredging quantities to be calculated and forecast.

It is claimed that in a large port and especially where fluid mud conditions exist, the cost of HYDAPS can be saved in the course of a single maintenance dredging programme.

The Board says that this has been proved in the Port of Southampton where a 65 per cent reduction in annual maintenance dredged volumes has been achieved during the development of the computerised system since 1975.

There will also be applications in port engineering and construction since the system can be used to provide design data for new developments including the deepening and realignment of navigable channels.

British Transport Docks Board, Melbury House, Melbury Terrace, London, NW1 6JY (01-486 8621).

## Office Block by Farrow

UNDER A £3.6m contract awarded to Farrow Construction (part of Lovell) the company will build a seven-storey L-shaped office block at Hounslow, Middx. for developer County and District Properties. Structure will include an in situ reinforced concrete frame on piled and raft foundations

with in situ concrete and slab floors and roof.

The completed development will have easy road and rail access to both central London and London Heathrow Airport and will provide 60,000 sq ft of lettable office space and basement car parking for 140 cars.

Work has started on the 18-month project.

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## Stabilising poor soils

STABILISING a wet subsoil during the construction of one of Europe's largest pleasure boat harbours has been over through the use of a textile membrane.

Recently completed on a 105,000 square metre site at Bjorlanda Kile, north of Gothenburg, the harbour offers moorings for 2,200 small pleasure boats, and a winter hard for a further 1,500.

Construction involved dredging of about 130,000 cubic metres of mud from the seabed which was then deposited on the land. Due to lack of space, 70,000 square metres of this area had to be used as the site for dry storage of 1,500 boats.

The dredged mud had a high water content with consequent low solidity and a poorly developed crust. It offered conditions which threatened progress on the site.

To overcome this the contractor, Skanska Cementgjuteriet, decided to lay a membrane of 136 grammes/sq metre "Typar" spunbonded polypropylene sheet over the entire area. On top was spread a 50 cm layer of 0.150 mm lead bearer and 5 cm of bitumen-stabilised gravel.

The result at Bjorlanda Kile is an area of drained and well stabilised subsoil presenting good conditions for development of the site. Skanska Cementgjuteriet were also able to realise savings through reduced materials, transport and labour costs by comparison with conventional sealing and reinforcement materials.

## £5m task for Higgs and Hill

DEVELOPMENT of a £5m five-storey office complex and seven industrial units at Vauxhall Cross, London, is being carried out by a wholly owned subsidiary of Regional Properties, which has appointed Higgs and Hill Building as management contractor.

This is due for completion in September, 1981. Architect is GJM Partnership, surveyor Mercer and Miller, consulting engineer J. Farquharson Partnership and M and E consultant Kenneth Fowler and Partners.

Skanska is part of Svenska Rawlplug. 10462 Stockholm, Krumkargatan 24, Box 17005, Sweden. Du Pont, POB CH 1211, Geneva 24, Switzerland.

Skanska is part of Svenska

Rawlplug. 10462 Stockholm, Krumkargatan 24, Box 17005, Sweden. Du Pont, POB CH 1211, Geneva 24, Switzerland.

## Research centre

INTERNATIONAL designers, constructors and engineers, IDC of Stratford-upon-Avon has been awarded a contract worth £12.5m by Formica to fit out a building at North Shields for use as a research centre.

Formica's current research centre is moving to the north-east from Maldenhead and the North Shields manufacturing centre is also to be provided with offices, research laboratories and pilot plant areas.

## £2m awards to Gilbert Ash

CONTRACTS WORTH a total of £2m have been awarded to Gilbert Ash Scotland by Alliance Assurance Company and The Boots Company.

For the former, Gilbert Ash is to undertake the restoration of offices and construct a six-storey office block in George Street, Edinburgh, under an award worth £1.75m. Work is expected to be completed by early 1982. Architects are Robert Hurd and Partners.

The work for Boots is to be carried out in Motherwell and Dumbarton. In Motherwell an extension to an existing store is being fitted out while in Dumbarton a new Boots store is also being fitted out. The architect is J. P. Grant.

Robert Hurd and Partners.

The work for Boots is to be carried out in Motherwell and Dumbarton. In Motherwell an extension to an existing store is being fitted out while in Dumbarton a new Boots store is also being fitted out. The architect is J. P. Grant.

## More work to Douglas

RECENT AWARDS to R.M. Douglas Construction are worth over £3m and include a major project for the English Industrial Estates Corporation at Airport Industrial Estate, Kanton, Newcastle-upon-Tyne.

A telephone engineering centre at Telford, for the Wales and the Marches Telecommunications Board is valued at £909,000. Work has started here and the contract period is 78 weeks.

## £9½m roads in Nigeria

AN associate company of Mothercat, Niger Construction, has been awarded contracts for the construction of three roads involving a total length of 60 miles in Nigeria. Value of the contract is \$9½m.

One of the roads is for the Federal Ministry of Works in Imo State and the other two are for the Rivers State Government. Work has started on all three roads and completion is due in July, 1981.

## £1m job for Bovis

A NEW STORE for the Boots Company in Newport, Isle of Wight, has now started under a contract worth about £1m awarded to Bovis Construction.

Designed to blend in with existing buildings in the area, the two-storey building will be flanked by shops on either side (including an existing Boots store).

Designers are Bovis Construction and the architect is J. P. Grant.

Robert Hurd and Partners.

The work for Boots is to be carried out in Motherwell and Dumbarton. In Motherwell an extension to an existing store is being fitted out while in Dumbarton a new Boots store is also being fitted out. The architect is J. P. Grant.



## FINANCIAL TIMES SURVEY

Monday August 4 1980

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## Italy's Regions

Italy's complicated system of regional government, designed to devolve greater powers to local authorities, has begun its third five-year term. Evidence of its working so far suggests this will be the period which will decide whether genuine autonomy can be achieved, or whether long-standing centralism will prevail.



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## Moment of truth for system

By Rupert Cornwell

THE MOMENT of truth is approaching for Italy's complicated system of regional government. Last June's elections for 15 regional assemblies, 88 provincial and 6,590 municipal administrations up and down the country marked the tenth anniversary of the belated introduction of the decentralisation of power laid down in Italy's post-war constitution which came into force in December 1947.

It has been a decade of experiment and constitutional struggle between the central State and the fledgling regions, born amid great hopes and substantial fears. Both the latter have predictably proved unfounded. If Italy in the 1970s has undergone an ever-accelerating process of flight from the political centre, that has almost certainly had little to do with the existence of regional assemblies.

The powers of the regions have today been defined, however, and the running-in period may be said to be over. The

third five-year legislature which began last June is likely to be the one which determines whether regionalisation will provide any real and lasting improvement in the way the country is run—or whether as current trends alas suggest will prove the case, regional assemblies and government merely add yet more impenetrable undergrowth to the country's already stifling bureaucratic jungle, without offering any solution to the central problem of modern Italy—to bridge the gulf between the Government and the governed.

The misgivings of the bureaucratic establishment and the political Right over implementing the regional provisions in the 1947 constitution were reflected in the 23-year delay before the first elections of 1973. True, four so-called "special status regions" were created in 1949—the two islands of Sicily and Sardinia and the two northern frontier regions of the Valle d'Aosta and Trentino-Alto Adige (with substantial French- and German-speaking populations respectively). A fifth special region, Friuli Venezia Giulia, joined them in 1963 as soon as Italy's frontier dispute with Yugoslavia had been settled.

## Mainland

But for more than two decades nothing was done about the 15 ordinary regions which essentially make up the Italian mainland.

Even when the first elections did take place, they were followed by a seven-year hiatus between new local administrations and the State in Rome over the former's exact powers,

which was resolved finally in 1977. The settlement handed over to the region "autonomy" in three main areas: social services, the local economy (including agriculture, tourism, artisan industry and commerce) and local planning and development, including the ever-important construction industry. What emerged was something more than local government on, say, British lines, and something less than genuine federalism—in fact a compromise whose achievements so far have been scant.

The compromise itself reflects the basic ambiguity in Italian attitudes to regionalism, born of two fundamentally differing schools of thought. These in turn can lay claim to two contradictory strands in Italian history. On the one hand is the 19th century tradition of centralism, spurred by which the State of Piedmont promoted Italian unity and the birth of the modern nation in 1870. On the other is the earlier structure of scores of city States, with strongly differing traditions and outlooks, yet providing the fabric from which the economic, social and artistic achievements of the Middle Ages and Renaissance sprang.

Central Government, quite naturally, sees regionalisation as a means of carrying its own authority more effectively into every corner of the country—hence the enduring control over the regions' purse strings. But a corollary to this is the entirely defensible argument that to allow still greater powers to the regions might weaken the still fragile sense of nationhood even more—to say nothing of the risk of increasing the dis-

parities between a rich North and a depressed South, for example by transferring certain taxation powers.

Indeed the gap between the prosperous regions of the north and centre, firmly part of the European mainstream, and the south, imprisoned by its history, its mentality and its geographical distance from the centres of wealth, is still very great, even if some faint signs of levelling out may be detected. Annual per capita income in Modena and Milan, the country's two richest provinces, is 40 per cent above the national average. That of the three provinces of Calabria, in the toe of Italy, is almost 50 per cent below.

## Suffocating

The attitude of the regionalists, however, is diametrically opposed. They see the State as a suffocating blanket. They are less concerned with nurturing patriotism than encouraging the spontaneous and creative forces that abound in Italy—yet which are expressed in small companies, small units and overwhelmingly at a regional or rather local level. It has been this vitality, impatient at centralism and bureaucratic stultification, which has generated among other things the now celebrated submerged economy.

The Social Research Institute, Censis, among the most astute observers of the changing face of Italy, now speaks of the country as an "archipelago"—so far has this process of fragmentation proceeded. The energy and dynamism inherent in it can best be harnessed, Censis and other advocates of regionalisation would argue, by

an effective system of local government, building on the strong provincial loyalties within every Italian. Not for nothing, this reasoning runs, have the 1970s seen local political movements mushroom, as exasperation with the ossified and clientelistic national political parties has mounted.

Those parties, however, are already threatening to strangle regional government as they have strangled national Government. It was the great hope of the regional idealists that the new system might break up the overcentralised structure of the political parties. If anything though, the reverse is happening. Regional politics are being sucked into the quagmire of national politics, and local elections are almost exclusively national in flavour.

Just as it takes weeks, if not months, of arduous negotiations at national level to form a Government, so it now takes weeks or months to form a regional government. Indeed the problem is in some respects still greater, since concessions by one party over the formation of one regional junta often have to be matched by concessions by another elsewhere. Inevitably almost, patronage and clientelism are becoming as powerful factors regionally and locally as they are already nationally.

If that were not enough, the infant regionalisation has had other crosses to bear. The 15 regional administrations when they were first elected were staffed by bureaucrats despatched from Rome, thus transferring at a stroke the mentality and vices of central government. At the same time the promised dismantlement of administrative structures in the

Rome Ministries has not taken place, despite the transfer of detailed executive power in certain fields to the regions. Inevitably, too, the regions suffered from a severe lack of trained managers to execute policy, despite an increase in total personnel from 11,500 in 1970 to almost 60,000 today. If provinces and communes are counted as well, the jump has been from 422,800 to 646,800, but with no matching improvement in the service provided. Indeed money voted to the regions, but which the bureaucrats have never succeeded in spending (the so-called "residui passivi"), now totals L9,000bn (£4.5bn).

That this is so can be understood from a single glance at the tortuous process any regional legislation must undergo. In the areas where power has been devolved, the Parliament in Rome now merely passes "framework" laws, setting out the terms of reference for the region.

## Equivalent

The regional "Assessore," roughly equivalent to a Minister, then prepares a draft law for approval by the regional "junta" or Government. This is then endorsed by the regional council (roughly a Parliament). The approved text is then sent to the *Commissario del Governo*, the permanent representative of Rome in every regional capital. He then makes sure that the legislation conforms to the guidelines set out by the national Parliament, before making a formal proposal. This then is approved by the Cabinet and a regional law is at last born.

In fact in the last decade no fewer than 6,000 regional laws have been passed. The busiest regional administrations in Tuscany, Lombardy and Lazio have voted through over 500 apiece. The least active, Calabria, has managed only 172.

Then there is the fact that of the L40,000bn (£20bn) administered in 1979 by the regions, only L1,800bn (£900m) was genuinely free of Government instructions as to how it should be spent. Thus, even though in terms of the money they spend some regional *Assessori* are more powerful than Government Ministers, autonomy is more apparent than real.

In these circumstances it is hardly surprising that tangible resentment against Rome exists in almost every region. Nor is it surprising that the heavy hand of the political parties has given regional councillors what Dr.

Michele Dau, regional expert at Censis, called a "Second Division mentality," of being on a waiting list for promotion by party headquarters into the First Division of the national Parliament in Rome.

The lack of impact made so far by the regions is confirmed by a recent opinion poll in Tuscany, which found that nine out of 10 interviewees did not know what the regional authority was.

So what hope is there of breaking free from this depressing mould? Realistically little, unless that basic ambiguity over what regionalisation should mean can be resolved, which appears unlikely. Short of greater powers devolved from the centre, the cloying hold of the Rome political parties can only continue, especially if stalemate there forces them to cast the net even wider to garner new power.

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Annual General Meeting of Shareholders  
for the approval of the Annual Report and  
the Balance Sheet as at December 31, 1979.

## 1979 Results

Metric	1979	1978	Increase
Metric Tons of oil available	42.9	37.7	13.8%
Cu. meters of nat. gas produced in Italy	12.3	12.0	2%
U.S. \$ million			
Sales	7,184	3,950	81.9%
Capital expenditure	345	280	23.2%
Depreciation/amortization	338	302	11.9%
Total assets	1,064	910	16.9%
Net income after tax	144	87	65.5%

The Annual General Meeting of Shareholders of AGIP S.p.A. was convened in Rome on 14 May, 1980 under the chairmanship of Mr. Enzo Barbaglia for the approval of the Annual Report and the Balance Sheet as at Dec. 31, 1979.

The Annual General Meeting of Shareholders unanimously approved the audited Balance Sheet and the Profit and Loss Account as at Dec. 31, 1979 together with the Directors' Report; and declared the distribution of the year's profit as follows:

(million)	
136	as dividend to the Shareholders: 660 lire to each 168,000,000 ordinary shares of 2,500 lire each.
7	equal to 5% of the net profit to the Legal reserve.
1	carried forward

Consolidated results for AGIP and its subsidiaries in Italy and abroad:

petroleum products refined: M. Tons	41.5 millions
petroleum products distributed: M. Tons	43.1 millions
sales:	U.S. \$ 18,656 m.
capital expenditure: U.S. \$	1,025 m.
depreciation: U.S. \$	1,057 m.

AGIP operates in 45 countries in the five continents through 52 subsidiaries and 32 associated companies in the research and production of oil, gas, uranium, coal; in the fields of renewable sources, energy conservation, refining and marketing of petroleum products.

## 1979 Balance Sheet

ASSETS	U.S. \$ million
Current Assets:	
Cash & Banks	83
Accounts Receivable & Sundry Debtors	1,503
Inventories	503
Shareholdings & Loans:	
Shareholdings	540
Loans to third parties, subsidiaries & affiliates	775
Fixed Assets:	
Property, plant & equipment	992
Work in progress and advances on investments	78
Contra Accounts	4,474
	4,944
LIABILITIES	
Current Liabilities:	
Accounts payable & Sundry Creditors	1,383
Banks	54
Financial Debts	1,385
Depreciation, depletion & amortization and other funds	955
Capital & reserves:	
Capital: ordinary shares	516
Legal and other reserves	27
Net profit for the year	144
	4,474
Contra accounts	470
	4,944

Conversion Lire to U.S. \$ at the official rate of exchange on Dec. 31, 1979 (lire 804/1 U.S. \$)

ITALIMPIANTI  
società italiana impianti p.a.



The following figures, in millions of U.S. dollars, are from the report on the balance sheet for the year ending December 31st, 1979

	Balance 1978
CAPITAL	12.44 (12.05)
DECIDED CAPITALIZATION ISSUE	12.44
LEGAL AND EXTRAORDINARY RESERVES	24.28 (15.67)
NEL PROFIT	13.49 (9.04)
TOTAL BILLING	637.00 (644.00)
WORK LOAD	2,497.00 (2,338.00)
NUMBER OF EMPLOYEES	1,807 (1,775)

Exchange (UIC rate) Italian Lire/\$ 804 829.75

ITALIMPIANTI plans, designs and constructs complete industrial systems as well as component parts for these systems. In addition, the IRI-FINISIDER Group engineering and contracting company also offers a complete range of related services such as: Start-up and on-going assistance after the construction of the plant. Selection and specialized training of personnel. Solution of the financing, commercial, purchasing and organizational problems encountered with a new plant.

ITALIMPIANTI plays a major role in the following industrial sectors: Iron and steel industry, non-ferrous metals, mechanical industry, environmental protection, cement plants, desalination plants, energy, shipyards, maritime projects, automobile industry, mining, studies for regional industrial planning. The highlights of the Italimpianti order book 1979 were important projects in Brazil, Iran and Italy. In addition, the first phase of the industrial machine center in Sepetiba, and a contract for the construction of an iron and steel plant in Tubarao are underway in Brazil.

Italimpianti has also received full approval from the Iranian government for the construction of an iron and steel plant at Isfahan. An order was received in Italy for the reorganization and modernization of the Bagnoli iron and steel plant.

Other than achievements in the newly industrialized countries, Italimpianti again had prestigious sales successes in 1979 in the technically advanced countries already part of its well established markets. These included West Germany, Belgium, Luxembourg and France. To these were also added the United States, Sweden and Australia. The Company has also increased its research activity for both technology and diversified products. The most important sectors of activity include direct reduction of ferrous metals, environmental studies, recycling of bulk waste material, treatment and utilization of coal and the building of plants on floating barges.

## MAJOR ORDERS RECEIVED AND PLANTS UNDER CONSTRUCTION IN THE YEAR 1979

ITALY  
Reorganization and modernization of the Bagnoli Iron and Steel Plant.  
Increase in production of the ITALSIDER Cornigliano Plant.  
Increase in production of the ITALSIDER Taranto Plant.  
Construction of a plant for the direct reduction of ferrous metal in Isola.  
Reheating and Heat Treatment Furnaces for steel plants.  
Pilot project for harbors in Liguria, Italy.  
Ecological plants for industrial fumes abatement, for treatment of urban and industrial water and the incineration of garbage.  
Desalination Plant at Taranto.

## ABROAD

Iron and Steel Plant in Isfahan (Iran).  
Iron and Steel Plant in Tubarao (Brazil).  
Nuclear-Electric Power Plant in Cordoba (Argentina).  
Steel Plant in Hungary.  
Maritime-Industrial complex in Sepetiba (Brazil).  
Reheating and Heat Treatment Furnaces in the USSR, Brazil, Argentina, Belgium, Luxembourg, West Germany, Sweden and the USA.  
Desalination Plant in Rabigh (Saudi Arabia).  
System for ship loading and stacking of coal at the shipping terminal of Port Kaituma (Australia).

Copies of the 1979 balance sheet are obtainable from: ITALIMPIANTI S.p.A. - Palazzo Estense - Piazza Piosopiana, 9 - 10121 GENOVA (Italy) - telephone 58561 - telex 270238 - 270232 - 271350 ITIMP I

Head Office and General Management: Piazza Piosopiana 9 - 10121 Genova - Italy - Phone: 010-58561 - Telex: 270238-271350 ITIMP I

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● Caracas

● Mexico D.F.

● Tokyo

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● Italimpianti do Brasil Ltda. - Rio de Janeiro, São Paulo, Vitória

● Italimpianti (Deutschland) Gesellschaft GmbH - Düsseldorf

● Italimpianti di Iran - Teheran

● IRIPI - Roma

## PARTIALLY OWNED COMPANIES:

● EDITALCO - Cairo

● TECNOCIN - Caracas

● WITCO - Tehran

● TECNAL - Roma

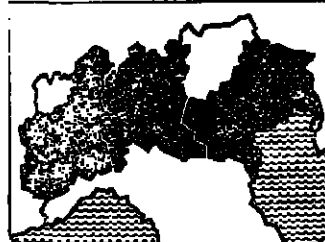
italimpianti group



## ITALY'S REGIONS II

## Small pacemakers rejuvenate industrial heart

## NORTHERN BELT

Piedmont  
Lombardy  
Veneto

THE NORTH of Italy has traditionally been the country's industrial heartland, contributing well over half of industrial output and most of its exports. The regions of Piedmont, Lombardy and Liguria form what has become known as Italy's "industrial triangle," with Turin the home of the giant Fiat car conglomerate. Milan the country's main banking and financial centre, and Genoa—the third tip of the triangle—acting as the area's port and natural export outlet.

But this triangle has now stretched along the fertile and

agriculturally rich Po Valley into the Veneto, which has seen during the last two decades a spectacular growth of small and medium-sized industries—in inter-related and inter-dependent sectors—considered today as perhaps the most vital and profitable part of the country's economic structure. This intricate web of small and medium-sized concerns, which have grown under the umbrella of the large enterprises centred in the northern regions, has economic difficulties of the country at large.

In sharp contrast to the

South—or what is usually known as the Mezzogiorno in Italy—the northern regions are steeped essentially in a European rather than Mediterranean tradition. In a sense this has always given northerners a sense of superiority over the rest of the country. This is supported by the fact that unemployment is well below the national average, and in some places virtually non-existent, while incomes are well above the average. In turn the North has acted as a driving force in Italy's rapid industrial transformation during the past 35

years, serving as a magnet for emigrants from the depressed South and the base for the country's "economic miracle" of the 1960s.

Today that "miracle" has petered out. After the first energy crisis in 1973, which hit Italy only a few years later, the process of re-adjustment has been a painful one even in the North. With the second energy crisis, the large enterprises in the area are facing even greater difficulties. Fiat, for example, has warned that its very future is in jeopardy, while the sale of the impressive skyscraper headquarters in Milan of the Pirelli tyre and cable group is a visible sign of the harder times which have hit the traditional symbols of the North's wealth.

The main cities have outgrown themselves. The concentration of industry in the area has made the growing recession all the more threatening. With it, and compounded by the failure to build adequate social structures during the fat years of the "miracle," other problems, some deeply disturbing, have emerged. Above all, the big migration of people from the South in search of work in the industrial centres of the North has brought with it great social problems which are reflected in the rising crime figures of the northern cities and continuing increase in political violence.

It is significant that Milan, Turin, Genoa and Padua (in the Veneto) have become the main centres for political violence. The extreme Left-wing and Red Brigades movement, which claimed responsibility for the kidnapping and murder in 1978 of Sig. Aldo Moro, the late

Christian Democrat leader, has flourished in the undergrowth of discontent among factory workers, students and the unemployed southern emigrants.

Although the North must share some of the blame for this steady decline in the quality of life in many of its main cities by failing to provide in time the adequate structures for their development, it tends to put the blame largely on the central Government and the political parties, in Rome. In broad terms the North has traditionally viewed the South's hold on Italian politics and the huge incompetent administration in Rome as incompatible with the needs of modern industrialised economy.

## Campaigning

At present private industry, led by Fiat, is campaigning for an improvement in productivity and a reduction in the high level of Italian labour costs to boost the flagging competitiveness of big industry as a whole. But so far there are few indications that either the political parties or the trades unions will finally agree on a longer term recovery programme for the economy to tackle the structural weaknesses of the system like Italy's highly inflationary automatic wage indexation system and the ever-expanding public sector borrowing requirement which has effectively prevented a stable process of resource accumulation.

But it would be misleading to consider the North only on the basis of the concentration of large industry in the area. Although the problems of giant groups like Fiat or the Milan-based Montedison chemicals

conglomerate have inevitably worked themselves down to the smaller and medium-sized enterprises in the area, the latter have none the less shown a remarkable capacity for expansion at a time of growing recession. Indeed they form today the basic industrial fabric of the North and their continuing profitable performance has led many economists to consider them as Italy's "second economic miracle."

Most of these small concerns operate in a varied range of low-capital-intensive industries including textiles, plastics, machine tools and other engineering goods, agricultural machinery and products, some electronics and components, shoes, leather goods, furniture and an assortment of workshop industries. These concerns have grown largely through relying on their own devices, and their broad range of activities has ensured a degree of flexibility that is to be found in few other Italian areas.

They have often been criticised as representing unfair competition through their abundant use of the controversial characteristics of Italy's so-called "twilight economy"—double or black labour. But they tend to regard this as another form of sub-contracting which in turn helps the structure of small and medium sized industries to expand constantly in different directions.

They are largely export-orientated, and their remarkable performance goes a long way to explain why Italy last year had an annual growth rate of nearly 5 per cent—one of the highest of any industrialised countries—and a real increase in exports of 7 per cent over the

previous year. In the case of the Veneto region alone, where small and medium concerns have proliferated in recent years, the annual growth rate in real terms of investment has been of 4.6 per cent during the past five years compared to a national average of 3.8 per cent.

Exports now account for up to 40 per cent of total output of small and medium-sized industries in northern Italy, and although European Community countries still represent their principal export markets, these unorthodox industrialists have turned to other markets like the Middle East or the Far East in growing numbers.

As a measure of their success, it is significant that while big industry has been calling for a devaluation of the lira to support its exports, the smaller concerns have continued to remain competitive despite a domestic inflation rate double or triple that of their international rivals.

But industry is not the only important feature of the North. The area is also one of the main agricultural areas of Italy, with the long and in parts beautiful valley, of the River Po accounting for nearly 15 per cent of the country's agricultural output. Unlike some parts of the depressed South, farming on the whole is efficient and mechanised, and in the hills some of the best wines of Italy are produced. The North, especially along the Ligurian Riviera or on the other side along the Adriatic to Venice, is also a major tourist area—and tourism is expected to earn Italy some L8,000bn in foreign exchange this year.

Paul Betts

## 75th financial year

On April 29, 1980 at the Ordinary General Meeting, the shareholders of Banca Toscana approved the annual report as of December 31, 1979, the 75th year from the foundation, which evidences the results achieved by the bank.

# From the annual report as of december 31, 1979

Customers' deposits	3,998 billions (+ 22.95%)
Loans to customers	1,284 billions (+ 26.88%)
Government and government guaranteed bonds	1,683 billions (+ 27.48%)
Net profit	7,871 millions (+ 51.68%)
Capital, reserves and risks funds	215 billions (+ 30.71%)

In the month of December the operations related to the increase of the share capital from 12 to 24 billion lire without payment and from 24 to 30 billion lire against

payment at par value, were terminated. The net profit for the financial year made it possible to allocate 2,599 million lire to reserves, 400 million lire to charity and 4.8 billion lire to capital.

The dividend, in the amount of 40 lire per share (as compared to 25 lire for the previous year) is payable from April 30, 1980 at all our branches as well as at Monte dei Paschi di Siena, Credito Commerciale and Credito Lombardo.

The shareholders appointed Mr. Ottavio Boni and Mr. Giuseppe Parenti directors and nominated Mr. Antonio Di Meco Member of the Board of Auditors and Mr. Elio Canaletti Substitute Member of same.

President: Martino Bardotti - Vice President: Rodolfo Brizzi - Managing Director: Carlo Zini - Directors: Paolo Barile, Ottavio Boni, Giuseppe Catturi, Siro Cocchi, Giorgio Giorgi, Giorgio Godi, Giorgio Kutufi, Gianni Menghetti, Giuseppe Parenti, Ermanno Sagginielli, Carlo Serafini, Giancarlo Signorini, Bruno Tassi.

BOARD OF AUDITORS: President: Mario Tanini - Members: Antonio Di Meco, Enzo Tenti, Carlo Luigi Turchi, Alberto Zanni - Substitute Members: Elio Canaletti, Pilo Politi. CENTRAL MANAGEMENT is made up of: Central Manager: Fosco Bucciantini - Deputy Central Managers: Domenico Coccioni, Ilio Piccini, Mario Vasetti.

The banking group Monte dei Paschi di Siena, Banca Toscana, Credito Lombardo, Credito Commerciale administers deposits, as of December 31, 1979, for sources total 921 billion lire.



## BANCA TOSCANA

Joint Stock Company. Head Office in Florence. Capital, reserves and risks funds: Lit. 217,901,820,382.

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## Valle d'Aosta

## French patois spoken here

"FRANCE WOULD have had the strongest ethnic and linguistic reasons to annex the Valle d'Aosta. When our troops were there in 1945 they found an almost universal wish to belong to France. But since the snow of Mt. Blanc cuts communication between France and Aosta for eight months of the year, the valley's life is bound to that of Italy, and we did not try to annex it. All we wanted was that Rome should recognise its autonomous status."

Thus General de Gaulle in his memoirs sums up the peculiar status of the Valle d'Aosta in words in some respects as relevant today as they were in the closing days of the last war, when Aosta was finally liberated from the Fascists and Nazis. Italy's smallest region in terms of population and territory is in terms of history and culture among the country's most fascinating and complex.

Not surprisingly, along with the largely German-speaking Trentino Alto Adige and the eastern frontier region of Friuli Venezia Giulia, Aosta is one of the three Italian regions which enjoy a special status under the provisions of the post-war constitution, which was finally put into operation in 1948 and differentiates them from the 15 "ordinary" regions of mainland Italy.

Wedged in the north-western extremity of the country, Aosta is more than 90 per cent mountainous terrain—indeed the average altitude is said to be close on 2,100 metres (6,823 feet) above sea level. The town of Aosta itself, capital of the region and with just 40,000 inhabitants, has in the summer a jewel-like setting of snow-capped mountains, verdant lower slopes and a brilliant blue sky. It stands more than half-way up the narrow valley winding up from the Piedmontese plain that provides the central thread of communications for the region.

## Framework

To dwell on the geography of Aosta is not merely to yield to the beauty of the setting, but to set the framework within which the region's past and its flourishing, if rather uneasy, present can properly be understood.

At the root of the matter is what Sig. Mario Androne, the Valle d'Aosta regional president, calls a "problem of frontier." Historically Aosta took on separate shape with the break-up of the State of Savoy. When Italy became independent in 1860 it was entirely French-speaking.

Even today, despite immigration from the south of Italians, and emigration to France and elsewhere of native Valdostians, 65 per cent of the population speak a French Provençal patois. But inevitably the fact that Aosta is part of Italy and that the local language—unlike its prestigious mother tongue French—does not have a literature, the Francophones are on the defensive.

Feelings of Aosta towards France have fluctuated wildly—from the downright Francophobia encouraged by Mussolini to purify the Italian nation to the equally violent Francophilia immediately after the war, when as de Gaulle sensed, Aosta might readily have cast in its lot with France. Today

cooler counsels prevail.

Paris, it is now fully realised by a profoundly independently minded people, is inherently today an infinitely more centralising force than Rome. The autonomous status of the region provides it slightly more self-determination and above all enshrines French as a language of equal treatment, on paper, with Italian. In schools, for example, the same number of hours must be devoted to the study of both languages.

However, less and less French is heard around the lower-lying valley areas. The money, the industry, much of the tourists and most new residents come from Italy proper, producing the result which Mr. Alexis Betemps, a militant of the Union Valdostaine (UV) autonomist party, describes as "colonialism in the true sense of the word."

Separatism, though, is dead. The only glimpse of it is a fading scrawl on a crag overlooking the valley proclaiming "Va Libra." For the rest, the autonomous status is generally reckoned to be the best offer so far. The problem is the lack rather than the excess of central direction from Rome.

Whatever the dissatisfaction with the constitutional workings of regionalism, there is no disguising the new-found prosperity of the place. It is of no matter that Aosta's major indus-

try, the Cogne steelworks set up by Mussolini in the 1930s to attract "pure" Italians to populate the region, is in the same plight of the steel industry everywhere. Cogne employs 5,500 people, its debts are L200bn (£105m), and revenue does little more than cover debt interest charges.

## Blessing

In that sense, at least, tourism is an unqualified blessing. Any shortage of industrial jobs has been more than offset by the growth of hotels, and the demand for accommodation and other Alpine sports facilities. Last year, for "tourist-nights" were spent in the Aosta region, and official income from the sector is put at between L350bn and L300bn (up to £145m). But the "unofficial" extra revenue deriving from second residences and so on, principally owned by other Italians, may be as much again—and it is no surprise that Aosta, despite its unpromising economic starting point, has a standard of living as high as that of neighbouring industrialised Piedmont.

But tourism is always a sword that cuts both ways. The main victim has been agriculture, particularly the hill-farming traditionally practised in Aosta, which has never yielded great income but which has been important to preserve the

natural equilibrium of the area. Instead, erstwhile farmers have found it far more profitable to sell out their land for building purposes.

Milanese, Turinese and Genoese are the main purchasers. But their real contribution to the local economy is slight since their second homes are occupied for at most two months a year (a month in the winter and a further month in the increasingly popular summer season).

As a result the regional authorities have had to impose a virtual ban on the building of new second homes, to ensure the protection of the environment.

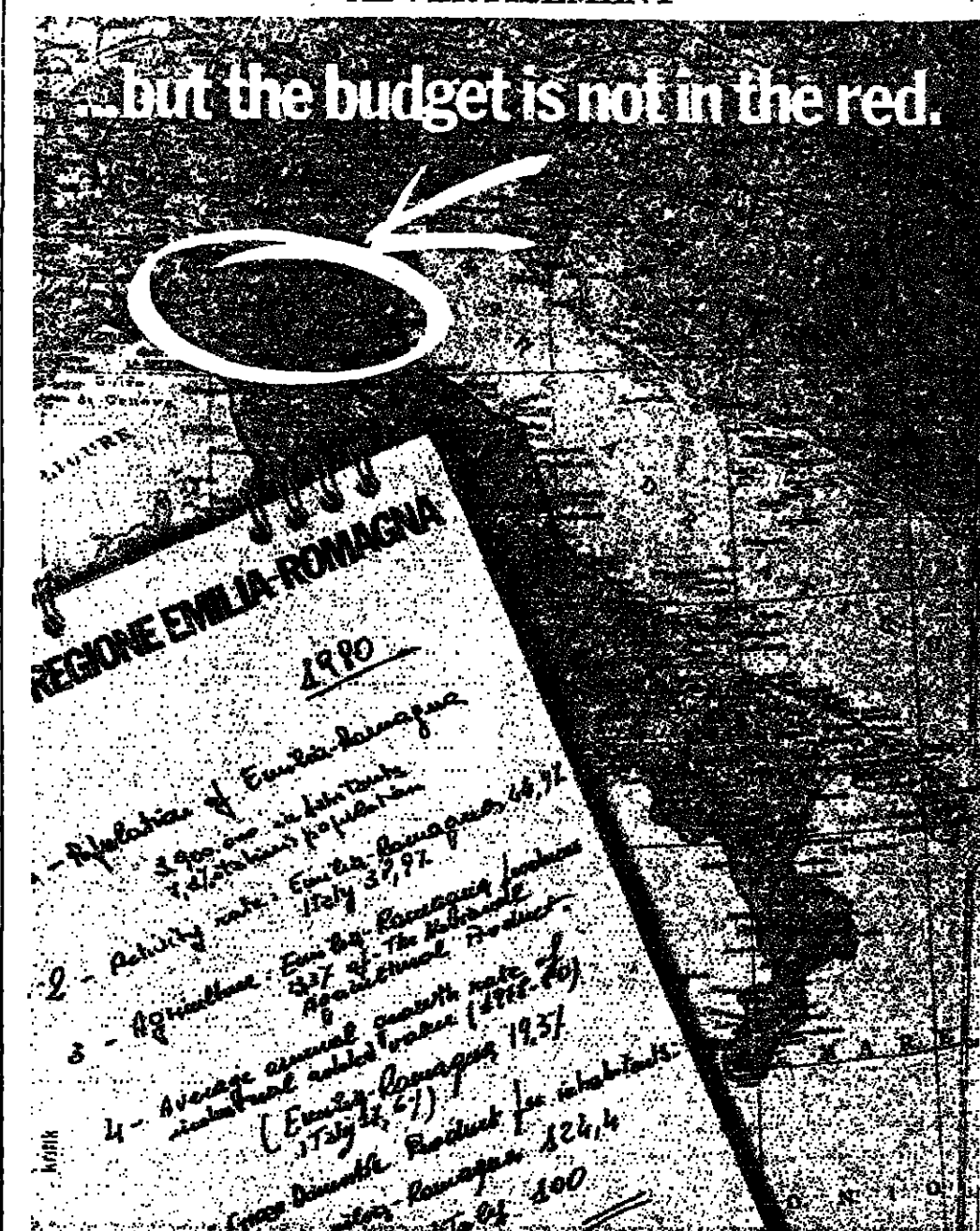
Meanwhile the tourist authorities (not conspicuously aided by central government) are trying to consolidate the gains by instigating a programme of improving existing hotels, restoring old villages and old houses.

The clear lesson is that the Valle d'Aosta will have to fight for itself if it is to preserve its identity in the absence of any coherent assistance from Rome 400 miles to the south. Realistically there is little chance of the region strengthening its ties with its neighbours, including French Savoy. The two are natural rivals rather than allies, both in the same market of sun and snow.

Rupert Cornwell

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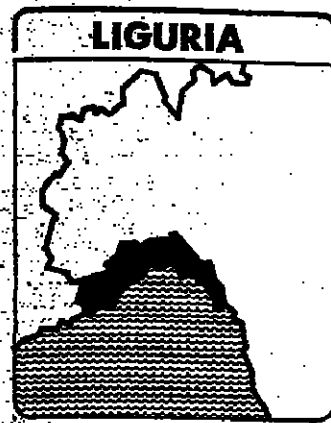
but the budget is not in the red.





# ITALY'S REGIONS III

## Huge wealth, but an unsure future



**LIGURIA**

SOMETHING IS wrong in Liguria, the kingdom of Genoa. When the Queen visits the city this October, even the lavish welcome she will receive is unlikely to soften much the doubt, almost forbidding, facade behind which traditional Genoa has always sheltered and flourished. The mountains which sever the coastal strip of Liguria from neighbouring Piedmont and Lombardy, so near yet so remote, have shaped the destiny of the city. Its wealth—derived from the port (Italy's largest) and shipping, and fostered by the cautious mercantilism of arguably Italy's most internationally minded community—is enormous, but hard for the visitor to discern.

Genoa indeed virtually is Liguria. In no other Italian region perhaps is the capital so dominating. More than half of Liguria's population and most of its industry are clustered in the city, which oozes like toothpaste from a tube into every valley, nook or cranny that the mountains permit. The only other big town is La Spezia, the naval base close to the border with Tuscany and a centre of the thriving Italian armaments and defence industries. For the rest there is San Remo, the frivolous holiday capital of the "Riviera of the Flowers," and scores of other resorts, more or less picturesque, mostly wedged between the sea and the steep slopes behind, and all drawing much of their appeal from the mild micro-climate which the mountainous shelter provides.

### Ageing

Yet something is amiss. Genoa and Liguria seem ageing and stalled, if not ossified. Old ruling dynasties and old certainties have disappeared while new ones have yet to emerge, and a region that has been a pillar of Italy's rich northern industrial triangle is unsure of its future.

You would not guess as much from the statistics. The total income of every Ligurian employed in 1978 moved narrowly ahead of that of industrial Lombardy—£5.47m (\$6,566) per capita compared with £5.21m (\$6,255). Yet the reality underlying the statistics is different and depressing.

Much of this wealth reflects the influx of rich pensioners who have come to settle in the region, often from Milan and Turin, thus making permanent the annual summer flux of holidaymakers to the Ligurian Riviera. In Genoa itself the death rate is almost double the birth rate. The youthful exuberance which for better or worse marks many another big Italian

city is rarely to be seen. A quarter of Liguria's population—435,000 to be exact—are pensioners, hardly the stuff of which tomorrow's dynamism is made.

This and the physical lack of usable land to devote to new industry have tended to suffocate the development of fresh, market-orientated, small and medium industries—the core of the emerging centres of Italian prosperity.

With a few notable exceptions (of which more later), the Ligurian economy comprises essentially old industries in trouble, like steel and the crisis-torn shipbuilding sector, as well as the traditional services that sprang up with the growth of the port—freight, insurance, and the like. All were knitted together in a reassuring fabric of a few great families and a powerful conservative Church establishment.

Yet these fixed points of the political compass are either disappearing or have already vanished. Ten years ago it was said that three men controlled Genoa: Sig. Angelo Costa, the shipping magnate; Sig. Paolo Tavian, the local Christian Democrat Party magnate; and Cardinal Archbishop Siri, pillar of traditionalist Catholic values and sometimes in the past presented as a Right-wing candidate for St. Peter's throne.

Today Sig. Costa is dead. Sig. Tavian is only a Christian Democrat senator of modest significance, while the Cardinal's grip on Genoa's life is weakening. Indeed, although his is still perceived by some as the heavy hand shaping the city's affairs, he reaches next year the retirement age of 75 laid down by Pope Paul VI. The Christian Democrat Establishment, which ruled the city in the first five-year regional administration between 1970-75, is rudderless.

Most important of all, this lack of a "city boss" with real clout in Rome has diminished the favours bestowed on Genoa by the capital's bureaucracies.

Since 1975 Liguria's regional administration has been a "Red" one of Communists and Socialists. Alberti unspectacular, it is felt by neutral observers in the city to have been a big improvement on its predecessor, and to have done at least enough to merit a further term. Whether it secures one will depend on the intricate political negotiations under way following the Left's loss of an overall majority last June.

Its achievements so far are in a sense negative—major scandals and in a less disorganised administration. But there are some hopeful signs for the future, including the development of an understanding between the Left-wing rulers of the municipality and region and the Genoese industrialists with their plans to modernise the port.

This process has been helped by the growth of a new class of technocrats who have been inducted into the city with the arrival of the second wave of State industry, the highly specialised "brain centres" of groups like Ansaldo, in charge of Italy's nuclear industry, and

Italmilanti, the engineering offshoot of the State-run Finisider/Italsider steel group.

These highly qualified managers are less prey to Genoa's traditional and fossilised social divisions. In a sense they are an embodiment of the coherent development programme that the Left is trying to devise for both city and region, so as to break free of the restrictions that geography has placed on them.

None the less, Genoa remains the prisoner of its divisions, on the cultural abyss which has marked its politics. On the one hand, there remains a working class in the old sense of the term, dominated by the Communist Party (PCI) and by old-fashioned militancy. Genoa was one of the cities where 19th-century Italian Socialism took root, and it often seems that thinking has changed little since.

### Forefront

Genoese Communism has never adjusted easily to the flirtations with the Right of the Rome PCI leadership, or to the doctrine of the "historic compromise." In 1967 it took to the streets to protest at the transfer to Trieste of the headquarters of Italcantieri, the publicly owned shipbuilding group. This year its workforce has been in the forefront of agitation against the Government's latest economic deflationary package.

Not surprisingly, Left-wing extremism found fertile soil in the frustration and confusion aroused in the Genoese workforce by the moderate policies of both union and Communist leaders in Rome. The city has been repeatedly scourged by terrorism, and indeed was the starting point of the Red Brigade's offensive.



Portofino, one of the many holiday resorts on the Ligurian Riviera

Entirely separate is the other Genoa of the moneyed shipping and industrial families, hidden in villas of legendary wealth in the folds of the Ligurian hills. The two worlds never meet, being linked only by silence and mutual suspicion. The Church has done little to bridge the gap, which remains perhaps the most serious obstacle to the region's regeneration.

Serving only to deepen the sombre mood of the region are the current difficulties of the tourist industry, caught in the grip of what until mid-July at least has been an appalling summer.

R.C.

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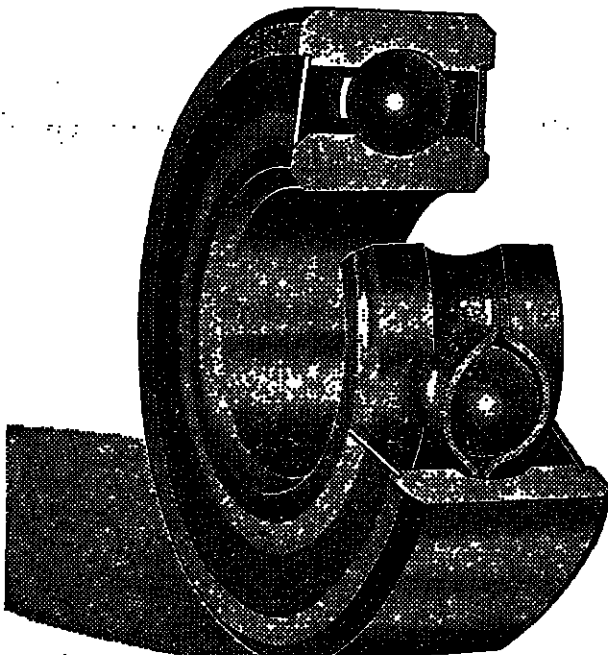
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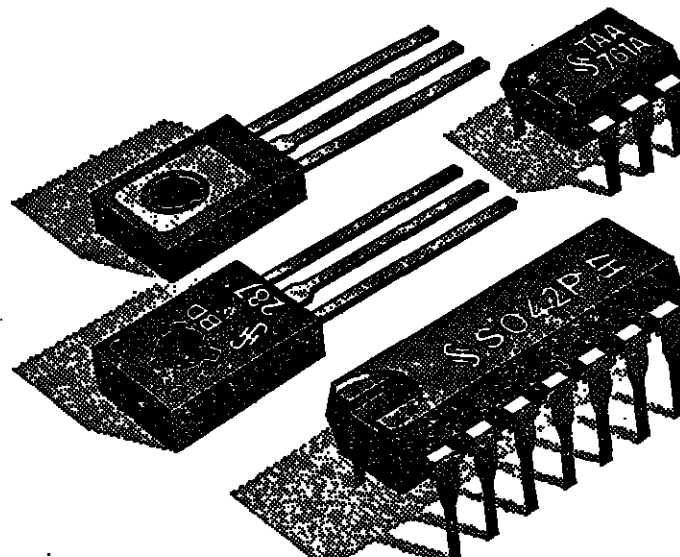
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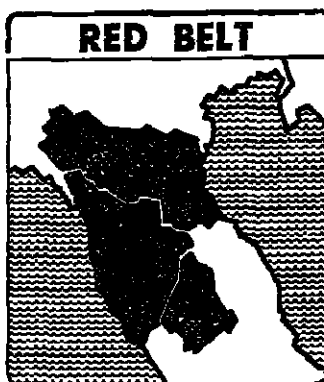
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## ITALY'S REGIONS IV

## Flight from the land benefits agriculture and industry



Umbria  
Tuscany  
Emilia  
Romagna

AS YOU drive through Umbria one prosperous, neat-looking town follows another — Narni, Todi, Spoleto, Sangemini, Assisi, Perugia. Even Terni, with its loss-making steel mill, looks like a well-ordered provincial city. Tidy fields and well-tended olive groves leave the impression that agriculture in Umbria pays.

Rich-looking villas along the newly asphalted roads and even news of the occasional kidnapping all indicate that Umbria is no longer that isolated region of wind-swept hill-top villages famous only for its mystics and saints. Only the areas around Noreia, damaged by last year's earthquake, are a reminder of what Umbria used to be — craggy Apennine country, subsistence farming and bad communications.

Umbria is a landlocked enclave between the motorways which run through the much

more prosperous Tuscany to the west and the tourist rich Adriatic coast to the east. It has no airport and no outlet to the sea. But Umbrians believe that its past isolation may have advantages. Umbria has been allowed to develop at its own pace and as a result has managed to avoid many of the mistakes made in other parts of the country.

Apart from the State-controlled steel mill at Terni and a few small chemical plants, Umbria has been careful to cultivate the small to medium-sized family firm. There are ceramics at Deruta, food and confectionery at Perugia (the region's capital), textiles, soft furnishings, pottery — almost all are home-grown companies independent of boardroom decisions taken in Turin, Milan or Rome, or even overseas. In the past ten years industry

has been able to make the most of a labour force coming off the land. During the last decade jobs in agriculture dropped by half and although some of the migrant labour went abroad much of it was absorbed into the urban areas without the usual disastrous upheavals.

The flight from the land has also worked miracles for agriculture. Production over the decade has risen by 30 per cent — a figure well above the national average for the period.

But it is in the service industries that the big expansion is taking place. In the past ten years there has been an increase of 10,000 jobs in this sector. Much of the growth has been provided by tourism. The number of hotel beds has risen during the decade from 8,000 to 13,000. The music festival at Spoleto, antiques at Todi, the continuing pull of St. Francis

at Assisi — all within easy reach from Rome — has meant that Umbria is now a considerable foreign currency earner.

The provincial and regional bureaucracy has also proved a major employer. It is estimated that in Umbria there is one bureaucrat for every 160 inhabitants, compared with one per 1,200 in Piedmont. The subject became such a political hot potato that a commission was formed to look into allegations of excess patronage by the ruling Communist and Socialist Parties.

Some of the commissions findings did not back up the usual image of efficient government by Left-wing coalitions but the picture that emerged was more one of muddle and lack of professionalism than of abused party patronage or corruption. This was not enough to shake the voters' faith in the Communist-Socialist formula which governs the region and even the Communist Party's fear of a strong Socialist advance proved unfounded.

The same cannot be said of the other two "Red-belt" regions — Tuscany and Emilia Romagna. While no one expects spectacular changes in either of these regions as a result of the Socialist Party advance at the elections held in June, there could now be a subtle change of emphasis.

The biggest shock to the Communist Party came in Bologna, which has always been the model to end all models of a

Communist city administration. Here the Communist mayor Sig. Renato Zangheri saw his preference votes shrink by almost half and the Party lost its absolute majority. Small parties to the Left of the PCI picked up some votes, but the main gainers were the Socialists.

Bologna has been in trouble since the explosion of student violence in 1977. The rioting took both the city and the country by surprise, mainly because student grievances did not fit into the carefully cultivated image of an ordered, efficient and contented city.

Sig. Zangheri himself took a particular beating. From being the symbol of all that was once right with the Communist Party — efficient, approachable, articulate, forward-looking — he suddenly became the symbol of all that was wrong — too open to the Right, too tainted by power, too paternalistic. The end of this love affair with the Communist Party, particularly among the young, led to the formation of an amorphous political grouping called the List of the Sun — a ragbag of intellectuals, conservatives, flower people which the PCI tried to win back into the fold with open air concerts.

If there was any momentary feeling of panic after the elections in June Sig. Zangheri now appears to have regained some of his confidence. As he points out the defection from the Communist Party in the city this year was not as large as it was at the general election. The PCI can also take comfort from

the fact that its support stood up in almost all the rest of Emilia Romagna and even in Parma, where building scandal which threatened to taint the party's clean government image was turned to its advantage at the last moment when no evidence of corruption was produced.

There is, however, little doubt that the Socialist Party has gained a new confidence as a result of its electoral gains in Bologna. The Socialists are no longer crying for Sig. Zangheri's blood as they were in the first moments of post-electoral euphoria, but they now feel freer to play a more decisive role at the regional level. Just what the party will demand will depend largely on instructions from Rome.

## New balance

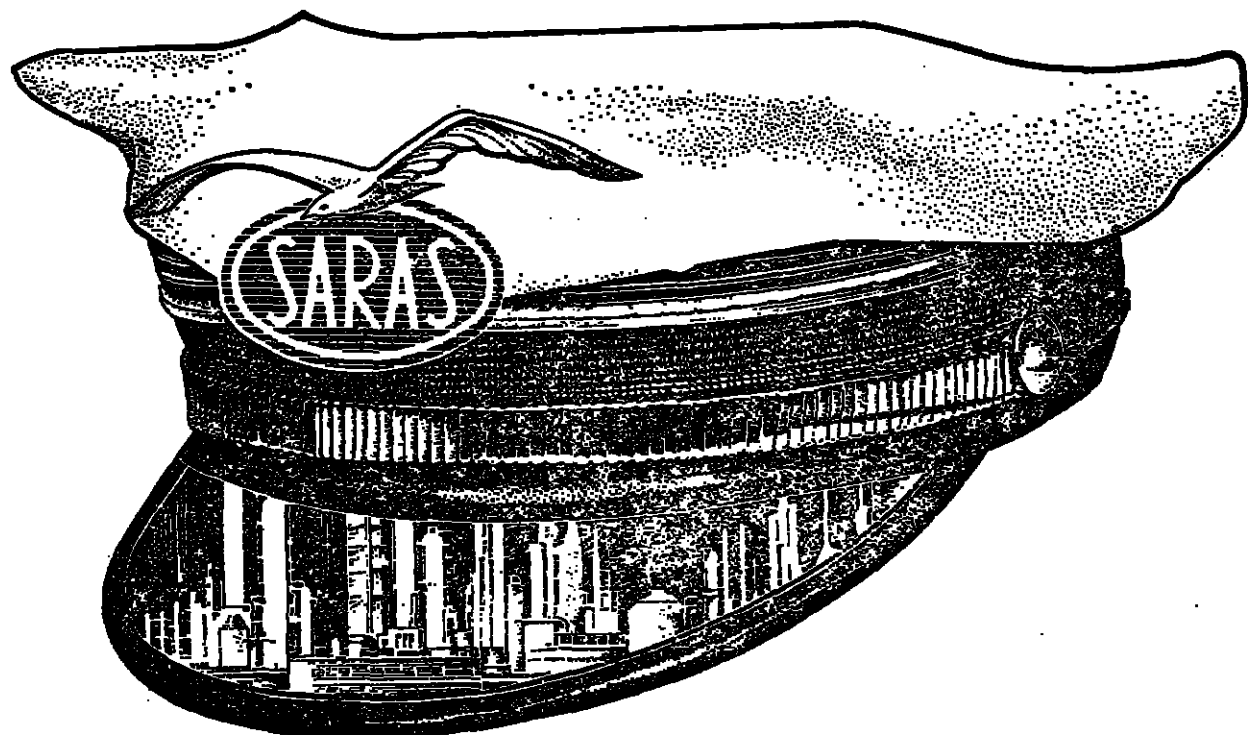
Tuscany is also having to reckon with a new balance between Communists and Socialists. Socialist gain in Florence have shaken the confidence of the Communist mayor even though the PSI is unlikely to ask for a change for fear of upsetting relations with the PCI at the regional level; or perhaps the socialists would just prefer to let the Communists grapple with the city's housing and transport problems and the hordes of tourists. Although Florence is Italy's next best tourist attraction after Rome and Venice, it lacks the facilities to cope with the sort of invasion of out-of-towners that the recent Medici exhibition produced.

At the regional level the Left-wing administration has the usual mix of finance and health care problems to deal with. Tuscany claims to be the most efficient region in Italy at allocating Government funds. Whereas in some regions as 30 per cent of Government finance never reaches its target, or does so only after considerable delays, Tuscany claims that only 8 per cent of its Government allocation is sitting idly in its coffers. All very well, reply the critics, but the same money is now lying unspent by the city and town administrations instead.

Difficulties in organising its new health services are not unique to Tuscany either, and like most of the other regions it blames Rome for the delays and bungling. Once the envy of many other regions, the Tuscan hospital system is now suffering from chronic overcrowding. The private clinics which have sprung up as an alternative are seen as unprofessional.

But whatever the electoral shifts and administrative difficulties, the overall feeling of stability, order and prosperity remains in the Red-belt regions. The problems there seem minor compared with those elsewhere — or perhaps they just seem so because they are tackled with a civic spirit and pragmatism that goes back well beyond the advent of the Left-wing administrations.

Mary Venturini



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LAZIO

IF THE region of Lazio means anything to the people of Rome it means more bureaucrats, more offices, more form-filling — another administrative nightmare to set beside City Hall and the maze of central government offices in the capital itself. Those who actually work for the region see it all rather differently. The ordinary man in the street, they say, is beginning to like the idea of the region. It is at last beginning to make a concrete difference to his life, particularly in such areas as transport and welfare services. The mayor has too few powers, so the argument goes, and the central government is too remote, but the region is now turning into just that half-way house that was needed.

There is certainly a new feeling of optimism at the regional headquarters. Perhaps it is because the massive concrete and glass headquarters in the Mussolini-built suburb of Eur will finally group the regional offices together under one roof for the first time. Perhaps it is because the new Rome underground is now running efficiently after decades of frustration and delays. Perhaps it is because the reorganisation of the health service has gone much more smoothly than anyone dared hope. Whatever the reasons there is a positive feeling that the regional government is starting to make a difference to the development of Lazio.

One of the region's biggest headaches but perhaps also one of its biggest assets has been Rome itself. In the past it has acted as a magnet attracting people, jobs, housing, investment and tourists away from the rest of the region. But it has also acted as a sort of safety valve providing employment, hospitals, transport and education for an area that might otherwise have become little more than a transit zone between Italy's prosperous North and its underdeveloped South.

Lazio in fact has become a sort of dividing line between the two Italys. Some of the region's worst problems have been caused by the unfortunate place of central government planning which effectively divided Lazio into two. Lazio to the South of Rome qualifies for the Government's development grants for the industrialisation of the South. Lazio, north of Rome, apart from an enclave around the town of Rieti, does not qualify.

This division has had obvious consequences. Driving south of Rome through what were once the Pontine marshes, mile after mile of light industry meets the eye. Driving north of Viterbo, there is hardly a factory or an office block to mar the beautiful rolling countryside. The region's main task therefore has been to bring together the three Italys — Rome and the southern and northern parts of the region.

The first positive signs of change came last year when the towns of Proseone in the south and Rieti in the north registered an increase in their population

while that of Rome remained stable.

In the past Rome has always attracted people out of its hinterland. A reverse process could now be on the way as overcrowded services in the capital face the development of the smaller towns, all of which are within about 70 miles of Rome. One of the region's aims is to link this ring of cities — Latina, Frosinone, Viterbo, Rieti — with a good public transport service to and from the centre.

As far as industry is concerned the aim of the Left-wing regional government, which now looks as though it may be patched together for another term in office even though it lost votes at the June elections, is to attract investment into the neglected north of the region.

## Easy credit

It has tried to do this through the formation of industrial consortia to provide infrastructure planning and development — roads, water, lighting, pollution control systems — and to encourage easy credit and savings institutions. But in practice the possibilities of eradicating the distortions caused by the central government's subsidy system are limited as the region has no direct say in national economic planning.

Lazio has also found that the grants for industrial development in the south have attracted mostly northern-based or foreign companies into the region. This means that vital decisions about such things as levels of employment are often taken well beyond its reach.

But if Lazio often finds itself at the whim of faceless central planners or distant boardrooms, it is also true that national plans can be upset by regional or even town council decisions.

One of the best recent examples of this is the court injunctions on the construction of the nuclear power station at Montalto di Castro in the northern Lazio province of Viterbo. Local opposition organised by ecologists has now forced the region — once in favour of the development — to come out against the construction until further proof as to the safety of the site can be produced. The central government has pinned considerable hopes on Montalto because it may be the only one of the five nuclear power stations now planned which has any chance of becoming operational in the 1980s.

It is, however, the service industries which are the main employer in Lazio. Most of the jobs are either in commerce, tourism, welfare services, transport or the national government. These are particularly difficult to locate outside Rome. It is no easy task, for instance, to prise foreign tourists out of the Eternal City even though its own inhabitants know that Frascati, Trazzini, Subiaco, Viterbo and Tivoli have much to offer.

Decentralising the health services out of Rome has also been a mammoth undertaking. There is a sort of fixation, especially among Italians living south of the capital, that Rome has the ultimate to offer in the way of medical treatment for even the most common complaints. One look at Rome's

hospitals is enough to see that this is not the case, particularly now that small but well-equipped and staffed hospitals are springing up not only in the most unlikely parts of Lazio but also throughout the rest of the south.

The region, which is now directly responsible for the health services, is developing facilities to encourage as much local out-patient treatment as possible — day-care centres, laboratory services, remedial and geriatric units — in order to relieve the congestion in the Rome hospitals. Up to now these have had to provide almost all the ancillary health care services. This has meant that both beds and personnel have been taken away from the more seriously ill.

The success or otherwise of these projects will depend largely, however, on financing from the central government. As past debts to hospitals incurred under the previous health care system have not been paid the regionally controlled scheme is at an immediate disadvantage.

About 90 per cent of Lazio's budget — which totals L3,000bn this year compared with L3,620bn only five years ago — is in fact already determined by national laws controlling such things as public housing, welfare services and education. This leaves the region with little real independence from the central government. Even so, the regional government of Lazio has found that its freedom to spend the available money where and when it sees fit can make a considerable difference to the overall development of the territory under its control.

Mary Venturini

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Mary Ventura

# ITALY'S REGIONS V

## Little worlds of their own



Sardinia  
Sicily

IT IS dangerously tempting to lump the islands of Sicily and Sardinia together, with little discrimination, whenever one writes on the Italian regions. Both islands are poor and embody most of the ills of the Italian South. Both were granted a special more autonomous regional status in 1948, and were combined last year into the fifth giant Italian "Euro-constituency" for the first direct elections to Strasbourg.

Cagliari in Sardinia and Palermo in Sicily are geographically closer to Africa than to Rome, and inhabitants of both islands talk about the "Continente" when they travel to the Italian mainland. There, both Sicily and Sardinia are interchangeably accused as having given little to Italy except violent crime; in the case of the first the Mafia, in the case of the second the "Anzonia Sequestri" or "kidnaps incorporated". Yet such similarities are superficial and in some respects misleading. In a sense the two islands are the opposite ends

of the Italian social spectrum. The German writer Goethe is not the only foreigner who has come to see Sicily as the most perfect, indeed exaggerated, distillation of the vices and virtues of the country (and generally of its vices). Sardinia, on the other hand, often seems hardly to be part of Italy at all. Geographically far more remote than Sicily, it has been on the sidelines of the great events and movements which have shaped the mainland—always a potential colony, but for long periods unattractive enough for would-be colonisers to leave alone. Even its incorporation into the modern Italian State has not basically changed that role.

Lipservice to the difficulties of Sardinia has always been paid by the central government. Extravagant promises of financial aid have never been lacking—not even the theoretical means to fulfil them. On top of credits from the Cassa per il Mezzogiorno (the Government development agency for the South), the Government launched a "piano di rinascita," or plan of rebirth, for Sardinia, making available an extra L.1,000bn (€520m) of special credits to aid the development of the island.

**Predators**

Inevitably such largesse tends to attract predators, and so it proved. Previously, as one Sardinian politician put it last year, the island "nobody's territory." But in the late 1960s, tempted by the prospect of cheap funds and an expanding world petrochemicals market, Sig. Nino Rovelli, the founder of the Societa Italiana Resine (SIR) chemical group, set out to turn Sardinia into his own industrial colony.

He swiftly attracted the

epithet of "vicere" (vicerey). Cagliari soccer team was bankrolled by Rovelli and even won the league in 1970), local papers were founded by him and chemical plants of SIR soon dotted the island. At its height the industry employed 20,000—making it easily the largest source of employment on the island. Agriculture was neglected; mining, the other traditional occupation of Sardinia, was ignored in favour of the petrochemical god.

Today the wheel has turned full circle. SIR is in ruins, and last month its local management threatened to close every one of the Sardinian plants on the grounds that the company no longer could buy raw materials. As the politicians in Rome wrangle endlessly over how (or whether) to rescue SIR, Sardinia's agony intensifies.

Sardinians are being forced to relearn the lessons of history—that fate is rarely kind to them and that life is more promising elsewhere. Half-a-million Sardinians have emigrated, and of the remaining 1.5m over 50,000 were unemployed before the warning of the chemical closures. Sullen resignation is the keynote, not eased by the haunted holiday encampments of the rich on the Costa Smeralda or the presence of a U.S. nuclear submarine base at nearby La Maddalena Island.

In some respects, though, the loss of Sardinia's lifeblood is Italy's gain. Sig. Francesco Cossiga, the Prime Minister, is a Sardinian, as is Sig. Enrico Berlinguer, the Communist leader. So was Sig. Antonio Gramsci, the founder of the PCI.

The sad island they have left behind might anywhere else have proved a breeding ground for separatist movements. But ever, by both accident and design the central government

has mostly been spared that threat. A population overwhelmingly of the old, the unemployed and public servants is unlikely to rise up against Rome, ultimately the only, no matter how imperfect, benefactor it has.

Last year under 5 per cent of the electorate voted for the separatists. In the wild mountainous centre, the true soul of the island, such ideas are of as scant relevance as the notion that petrochemicals would put right centuries of neglect in a single decade.

**Crossroads**

But if Sardinia suffers from a shortage of history, Sicily's problem is the opposite. Three times larger by population than Sardinia, for thousands of years it has been the crossroads of Europe, Greeks, Romans, Arabs, Normans and Bourbons were all there before the Italians. It possesses astonishing natural beauty, ancient ruins galore and some of the most fertile land in Italy.

Yet like Sardinia it too is today in large measure a symbol of the ineptitude of central government—and a magnification of its defects. Clientelism and patronage, those cornerstones of the Italian way of politics, reach their most prodigious level in Sicily. Indeed, it has become fashionable to talk of the "Sicilianisation" of government in Italy as the latter's shortcomings have become more obvious.

In many respects the island can be divided into two. The east is comparatively industrialised, prosperous and open; Catania is the capital of this region within a region. To the North stretches the tourist coast par excellence, through Agrigento and Taormina up to Messina opposite the Calabrian

toe of Italy. To the south are many of the chemical and petrochemical complexes which have represented the main efforts of the Government to industrialise Sicily, which possesses over 30 per cent of the country's refining capacity.

Needless to say, though, the efforts have not proved a success. Sicily again is an extreme example, this time of the misguided efforts to aid the South by sowing massive new ventures unrelated to the fabric of society and infrastructure which surrounds them.

Large sums of money have been spent and few jobs created. Those that were have been threatened, as in Sardinia, by the problems of the sector. Milazzo, for example, the biggest single refinery in Italy, just west of Messina, is menaced by the financial collapse of the oil group of Sig. Attilio Monti which owns it.

As in the case of Sardinia, little has been done to develop agriculture despite the advantages of the exceptionally mild winter climate in the low-lying parts of the island. Tourism too ought to benefit from that same factor, but largely does not.

All these problems increase as one moves westward across the island. It is the western half of Sicily where the Mafia operates: the line traditionally drawn as running directly north from Agrigento. Palermo, the regional and historical capital of Sicily, lies to the west of this line and justly so.

Whatever its extraordinary appeal to the visitor, evident in the jumble of cultures and the semi-tropical feel of the city, Palermo's main claim to fame today is the Mafia. The fact that the Mafia is the Italian way of organisation pressed to its absolute extreme is another argument to back the thesis that Sicily is Italy gone mad.

The city has one of the highest murder rates in Italy. Within the last 12 months top-ranking police officers, magistrates and the highly esteemed Christian Democrat regional president Sig. Piersanti Mattarella have been assassinated, almost certainly by Mafia killers. So strong is the organisation's grip, and so untypical of the ordinary social difficulties of Italy is the society in which it operates, that the terrorists of Left and Right who flourished on the mainland never took root there.

Palermo has some of the worst building speculation in Italy. Parts of it, even in the historical centre, are scarred everywhere by unfinished or unrepaid buildings, outward symbols of hidden power struggles. Land has always been the most prized asset in Sicily, and the construction industry is a central wheel in Mafia operations. So are drugs—and so too, alas, are some local politicians. But as the killing prove, to root out the ill seems to be an impossible task.

### The South

## The nation's Achilles heel

OF ALL the problems successive Italian governments have had to tackle undoubtedly the biggest has been the enormous rift between the rich North of the country and the depressed South, or, as the latter is better known in Italy, the "Mezzogiorno d'Italia". Despite huge efforts to develop and industrialise the South, the gap between the two parts of Italy has continued to grow. And once again the new Centre-Left Government of Sig. Francesco Cossiga is committed to a broad economic and social policy to narrow this gulf and promote a programme of development for one of the most distressed areas in the European Community.

Three decades of Government development projects have done little to raise overall living standards in an area of some 20m people and more than 10m unemployed which remains Italy's economic and social Achilles heel. In many respects the situation in the South has got steadily worse. Average incomes are still just over 50

per cent of the national average, while in Calabria, the country's poorest region at the very tip of the peninsula, they drop to 40 per cent.

Wastage, corruption, organised crime and bureaucratic inefficiency, have combined to conspire against the South, together with the areas often archaic social structures and attitudes. The Mafia is not a cliché but a reality which has infiltrated in all aspects of economic and social life of the poorest areas. It is in the past Southerners emigrated northwards to jobs in Piedmont or Lombardy or beyond the Italian border to Germany, France or Switzerland, the slowdown of economic activity in northern Italy and other industrialised countries has increasingly reversed the trend.

The mood in cities like Naples or Reggio Calabria is one of increasing discontent as expectations prove fulfilled. In the case of Naples, Italy's third largest city, nearly 10 per cent of its 1.5m inhabitants are unemployed and eke out a hand-

to-mouth existence in crowded unsalubrious streets. It is thus not surprising that Naples has become at times a focal point for angry demonstrations by the unemployed.

Equally significant was the appeal by the city's mayor to the authorities not to interfere with the flourishing contraband cigarette business which employs directly and indirectly nearly 40,000 Neapolitans. "At least they have the impression of doing a job," Sig. Maurizio Valentini the mayor, remarked at the time.

The growing crisis of Italy's State institutions has further compounded the problems of the South. The dire difficulties of the country's largely State-controlled chemical and steel industries, with plants concentrated in the South, threatens more unemployment. Ironically, these were the industries, together with telecommunications, on which Italian planners based the gradual industrialisation of the South. But they created what have now become known as "Italy's cathedrals in the desert," vast capital-intensive projects which have in large measure failed to establish the necessary base for the gradual industrial transformation of the Mezzogiorno.

But costly as these errors in planning have been, there now appears to be a concerted effort to adopt a revised development policy for Italy's distressed southern regions. The emphasis is no longer on large-scale projects in sectors like chemicals, steel or cars. Instead, the authorities both in Rome and at regional level are seeking to attract investment in small and medium-sized industrial ventures to create the necessary economic tissue for the area's development.

Indeed, in some areas this has already happened with some success, especially in the regions along the Adriatic coast. It is also beginning to happen in more critical areas like Naples and even in Calabria. But the obstacles remain daunting. In particular, there continues to be considerable reluctance on the part of domestic industry to invest in the South despite all the support in the form of subsidised credit and tax facilities. And although in the past some \$3bn have been invested in the South by more than 200 foreign companies, foreign investment since the mid-1970s has declined steadily.

ment is proposing to construct substantial new infrastructures to provide the South with the necessary instruments to attract private domestic and foreign investors. Indeed Government planners point out that the Mezzogiorno is strategically located within easy reach of Middle East oil-producing nations, and with natural shipping outlets. To this end shipping facilities are being developed, as well as other major communication projects including a proposal to build a bridge across the Straits of Messina linking Sicily to the mainland and the construction of an airport at Lamezia which could eventually become a staging post for intercontinental air traffic.

A big drive is also being made to promote the Mezzogiorno's two major resources—agriculture and tourism. Agriculture, the traditional backbone of the Mezzogiorno's economic structure, has suffered from the relentless rural exodus to the cities and from inefficient and backward farming methods. In many areas agriculture has been run down at the expense of the earlier macro-industrial ventures in steel or chemicals.

But development policy for the South is now based on a programme centred on agriculture, small and medium-sized industry and tourism. In the case of agriculture there are proposals to improve irrigation, to promote a more efficient commercialisation of southern agricultural products with the aid by a more favourable community agricultural policy for Mediterranean countries, to introduce a programme of afforestation in the deep South, and to set up food processing industries to boost the Mezzogiorno's agricultural production.

As regards tourism, the basis for the development of the industry in the South is already there. The Mezzogiorno offers an extraordinary grouping of resources for the tourist industry. It is an area of great beauty and variety with traditional tourist settlements born during the last century ranging from Capri to Sorrento, from Amalfi to Taormina in Sicily. But apart from these traditional watering holes, there are still many unexploited parts—isolated beaches, small villages in the mountains and hillsides. They are becoming more accessible as a result of the construction of motorways and other infrastructures, which have gradually broken down the Mezzogiorno's centuries-old isolation.

The approach being promoted by both the national and regional authorities is based on the fundamental principle that tourism should form part of the broad economic growth programme for the southern regions of Italy. It should be complementary to agriculture in that it should induce and increase demand for natural and semi-processed farm products from the area. It would thus generate much sought after foreign exchange and through a construction programme of essential services and infrastructure it would create much needed employment.

Paul Betts

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- October 4-11 12th SI-MU - Biennial Machine Tool Exhibition
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- October 31-November 4 SIRC 80 - 5th Italian Exhibition of Community Restauration
- October 31-November 4 International Pastry and Ice-Cream Exhibition
- October 31-November 4 E.E. - 10th European Drinks Exhibition
- October 31-November 4 SIPRAL - 10th Food Products Exhibition
- November 11-15 MAC 80 - 20th International Exhibition of Chemical Analysis, Research and Laboratory Control Equipment and Appliances
- November 17-22 PLAST 80 - International Plastics and Rubber Exhibition
- November 24-29 MOVINT 80 - 1st Industrial Handling Exhibition (Means - Systems - Components)
- December 4-8 3rd National «Do-it-yourself Hobby» Exhibition
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- January 22-27 CHI-BI-CAR 81 - International Salon of Gift Articles, Fancy Goods, Bijouterie, Smokers' Requisites and Perfumery
- January 23-27 CART 81 - International Salon of Stationery, Paper, Paper and Cardboard Products, Educational Supplies
- January 27-February 2 19th International Toy Show
- February 13-17 MACEF PRIMAVERA 81 - International Exhibition of Household Goods, Glass and Chinaware, Silverware, Gift Articles and Home Quality-Goods
- March (date to be announced) Ready-Made Clothing Exhibition
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- March 8-11 MIAS INVERNALE 81 - International Market of Sporting and Camping Equipment
- March 13-18 9th International Exhibition of Cinema, Photo, Optics and Audio-Visual Media
- March 25-29 17th COMIS-PEL - International Fur Salon
- March 26-30 MIPEL - Leather Goods Manufacturers Exhibition
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home, in spite of certain coverage, had more to cheer in these Olympics than in the past. Nothing, not even Ministerial disapproval, could detract from the exploits of Steve Overt, Sebastian Daley Thomson and Allan in the athletics, nor from swimmers or our rowers.

For them Moscow represents a glorious achievement, which mere skills of rowing cannot possibly detract.

to their essentials, otherwise they will collapse.

The team sports are usually remembered for their elimination. This will offend all basketball players, all hand-ball stars and exponents of volley-ball and water-polo, but go they must. For my money I would further eliminate archery, canoeing, equestrianism, cycling and yachting from the Olympic programme.

That would leave athletics, boxing, fencing, gymnastics, judo, the modern pentathlon, rowing, shooting, swimming, diving, wrestling and weight-lifting, which ought to be more than enough.

As for Moscow, those of us who watched the Games at home, in spite of curtailed TV coverage, had more to cheer for in these Olympics than in many past. Nothing, not even Prime Ministerial disapproval, can detract from the exploits of Steve Overt, Sebastian Coe, Daley Thomson and Allan Wells in the athletics, nor from our swimmers or our rowers.

For those Moscow represents a glorious achievement, from which mere skills of rhetoric cannot possibly detract.



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## Standing up to the left

IT MAY not be quite true that the Labour Party is "facing the gravest crisis in its history" since the crisis of 1931, as Dr. David Owen, Mr. William Rodgers and Mrs. Shirley Williams asserted in their joint statement last week. But that there is a crisis of a kind there can be no doubt. It has been apparent since the party lost the general election last year. It has intensified this summer and is likely to continue at least until the party conference in October, and perhaps beyond.

## Attractive

One of the signs that there is a crisis is the very fact that Dr. Owen, Mr. Rodgers and Mrs. Williams should have chosen to make their statement. They are all able and attractive figures who could expect to have a future in the mainstream of British politics. Dr. Owen is one of the brightest members of either front bench. Mr. Rodgers was an effective Minister and is a skilful political operator. Mrs. Williams in particular, with her appeal in the country, ought to be a major asset to any political party. Their views command respect.

Their statement is a summary of what many people in the past would have assumed that the Labour Party stood for: the mixed economy, internationalism in foreign affairs and democracy at home. That was the party of Attlee, Gaitskill and, despite the slump in its reputation, Sir Harold Wilson. It is the way Mr. James Callaghan, the present leader, leans. It is not Mrs. Williams and her colleagues who are the deviants. Indeed on policy they have little to say that is new. Where they differ from the left is in believing that the wishes of the electorate as a whole should be taken into account. It is they who are in touch with the country.

## Democracy

The most striking fact is that they should have chosen to speak out now, at a time when Mr. Callaghan would say that the party's constitutional battles are moving towards being resolved in favour of the maintenance of the status quo. Mrs. Williams and her co-signatories have clearly seen the demand for constitutional reform for what it is.

## A high award for teachers

IT IS understandable that the Prime Minister should balk at the 13.14 per cent average pay increases awarded by the statutory arbitration procedure to about 140,000 teachers employed by local education authorities in England and Wales. The annual pay bill for these teachers for 1979-80 was recently increased by the Commission on Pay Comparability by nearly £800m; to around £3.5bn, and the Commission later admitted that of this increase, about £120m had been overpaid in error. Since the education authorities and the unions had already agreed the 1979 award—after manoeuvring lasting well over a year—the time the error was discovered, the Commission's original award was allowed to stand. But the authorities decided to subtract the overpayment from their offer for the teachers' increase due from April 1, 1980, which was also in process of negotiation.

## Cash limits

Before knowing of the error, the education authorities had been offering around 13 per cent for 1980, which they claimed was as much as the cash limits on local authority spending would allow—unless summary, further reductions were to be made in educational services and the number of teachers employed. To compensate for the commission's overpayment, this offer was reduced to about 9.5 per cent. The teachers' unions, disregarding the commission's statement that their members had received more for 1979 than was justified, continued to "claim" increases averaging around 20 per cent for this year. When the negotiations broke down, the pay dispute went automatically to statutory arbitration.

The result is that the tribunals established through the Advisory Conciliation and Arbitration Service have awarded the teachers a 12 per cent increase backdated to April 1, and further increases ranging between 11 and 4 per cent to be paid from September 1 in order to adjust pay differentials. In combination, these rises are estimated to average 13 to 14 per cent in terms of new money, although the tribunals acknowledge that "precise calculations are virtually impossible" in view of the

Mr. Anthony Wedgwood Benn and his colleagues on the far left are not seeking more democracy, but less: in calling for greater power to be given to constituency parties, they are in fact seeking to confine power to small groups of activists who tend to be left wing. There is nothing democratic about giving more powers to the National Executive Committee (for example, over the party manifesto) because the NEC itself is wholly unrepresentative.

Mrs. Williams and her supporters would regard a victory for the centre and right of the party at the conference in October, defined as the maintenance of the status quo, as unsatisfactory—because there would be nothing to stop the battle being reopened by the left.

Moreover, as the party concentrates on constitutional matters, policy drifts. The real motivation of the far left is not just to win control of the organisation, but to control it in order to introduce far left policies: protectionism, massive interventionism, and withdrawal from Europe.

On all these issues, the impression has been given in recent months that the left has been gaining ground. It was partly to check that Mrs. Williams and her colleagues spoke out now.

## Mr. Healey

There are key figures in the party who are in on way associated with the far left, yet who have not followed the Owen-Rodgers-Williams approach of declaring: "Here we stand." Mr. Eric Varley, Mr. Roy Hattersley and, above all, Mr. Denis Healey are among them. Mr. Healey is easily the most likely successor to Mr. Callaghan. In all probability, he would seek to fashion a party to which Mrs. Williams and her colleagues could happily belong: in favour of the mixed economy, pro-Europe and pro-NATO. It is a matter of judgement whether last week's statement has made Mr. Healey's task more difficult. The signatories have concluded that the drift to the left has already gone too far to believe, as they put it, "that soft words and a little skilful evasion of the issues can paper over the cracks again." It was a brave personal stand on matters not of tactics, but of principle.

complications following the reference of teachers' pay to the Comparability Commission. If the tribunals have the matter correctly, however, the material recommendation would further increase the pay bill by about £520m to nearly £4.0bn. The various pay increases received by the schoolteachers since March 31 last year, would total some 46 per cent. This, as the education authorities pointed out in their evidence to the arbitral bodies, would act as a spur to other local government staff whose increases the authorities are anxious to keep within the cash limits, and so "damage industrial relations with other groups."

From the Prime Minister's viewpoint, the recommended award will be even more worrying since the local authorities are generally falling well short of the expected economies in educational spending on which the Government founded its Budget proposals. There is thus a powerful circumstantial case for the Government to set aside the award by introducing Orders in Parliament even though, to do so, it may need to wait until both Houses return from their summer recess.

Yet to use parliamentary procedure, to reduce—the award, especially at the expense of a delay until the autumn, would put at risk the Government's attempts to improve the effectiveness of the education system by reforms of school curricula and the national examinations at 16-plus. These reforms cannot be achieved without co-operation by teachers, who are already demoralised by the cuts in educational spending, however necessary, and by the long delays in payment of their previous year's increases.

## Co-operation

The Prime Minister should do well quickly to investigate the prospects of the unions' agreeing to endorse the attempts at improving the education service, in return for the Government's approval of the arbitrators' proposals. Given positive evidence of co-operation by at least a significant part of the teaching profession, the Government should then pay the award in full. Otherwise, the possibility of the education service's giving a more effective service for its annual cost of £9bn, could well be lost.

## GUIDE TO THE EMPLOYMENT ACT

## A second bid by the Tories to sort out the unions

THE CONSERVATIVE Party's second attempt this decade at industrial relations reform passed into law on Friday when the Employment Bill received the Royal Assent.

On the face of it, the Employment Act, 1980, is largely a series of amendments to the existing body of labour law, designed to stop what the Government sees as recent abuses of trade union power. That low-key presentation is deliberate. Ministers had their fingers badly burned with the 1971 Industrial Relations Act when they drafted a detailed framework (and set up a labour court) quite alien to British traditions.

But such is the force of some of these amendments that the trade unions say that the corpse of the old Act has been revived in the body of the new. Mr. James Prior, the Employment Secretary, has confirmed that he wants a new framework, but has been determined to proceed as slowly as he can, so as to stir as little controversy as possible.

The 19 sections of the Employment Act fall into three categories: those whose purpose is to assist rather than compel trade union reform, those altering the rules for individual workers and employers, and those governing collective behaviour and institutions.

In the first category can be placed the provision of money for trade union ballots and the drafting of codes of practice by the Secretary of State. The main effects of the Act are as follows:

Secret ballots (sections 1 and 2): Public money is to be made available to trade unions to offset the cost of holding secret ballots for starting and ending strikes, the election of shop stewards and national officials, changing rulebooks and for

## It will be harder to prove unfair dismissal

merging with other unions. This new measure implies an extension of postal balloting, already used by several large unions. But secret shop-floor ballots are also encouraged by a Lords amendment obliging employers with more than 20 workers to give a recognised union that asks for it somewhere on the firm's premises to carry out the poll. Employers who refuse such a request might have to pay compensation, awarded by an industrial tribunal to the union.

The Government's calculation is that more secret balloting—as opposed to branch voting by show of hands—will favour the "moderate majority." Militants would stand less of a chance of becoming shop stewards or national union leaders, and strikes would happen less often. The TUC general council has already decided that unions should refuse this "poisoned

bait." There may be moves at next month's Congress to make that structure more severe and threaten unions who accept the money with suspension from the TUC.

Codes of practice (s. 3): The Employment Secretary again gets the power to issue such codes. The first two, on picketing and the closed shop, may be published tomorrow. This clause reduces the role of the Advisory, Conciliation and Arbitration Service which has TUC members and is in any case declined to help prepare the first two codes. Members of industrial tribunals and judges would use the codes in assessing cases. The picketing code will say that there should be only six pickets on a gate; the closed shop one that existing agreements should be reviewed periodically, by ballot.

There will be two months of consultation before the new codes take effect.

Statutory rights for individual workers are changed in two main respects. Protection against unfair dismissal has been modified and a woman's right to reclaim her job after taking time off to have a baby has been diminished. Both measures favour the employer, particularly the small employer.

Unfair dismissal (s. 6, s. 9, 15): It will be harder for a worker to prove to an industrial tribunal that he was unfairly dismissed. The tribunal will take into account the size and resources of the company when judging whether the employer was fair.

The employer will no longer have to prove that he acted reasonably; that will be judged by the tribunal. This could mean that workers will have to produce more evidence than at present that the employer was unreasonable.

There is specific exemption from the unfair dismissal rules for companies with 20 or fewer employees when the complainant has been there for less than two years. (The Bill originally sought to make this an exemption for new firms.) The system of compensation awarded by industrial tribunals is changed, and the basic award can be reduced if the tribunal feels that the plaintiff was unreasonable. The minimum entitlement to two weeks' pay is abolished. Workers will have a general right to stop employers taking action short of dismissal in order to make them join a union. If a trade union is held to have put pressure on the employer to take that action, the union may be liable to pay some of the compensation to the individual.

Maternity (s. 11, 12, 13): A different timetable of communication between the employee and her employer will be introduced (not before October). More importantly, a woman can be fairly dismissed if it is not reasonably practicable for her to return to her former job and she turns down "suitable alternative employment." The small



Target of many banners on the print workers' march during the TUC Day of Action in May was the Employment Bill, enacted last week.

employer is again given a better deal. If he has five or fewer workers, he can make a case to an industrial tribunal that it was not even reasonably practicable to offer another job.

This measure provoked considerable anger in and out of Parliament. The Government bowed to the pressure by amending the Bill so as to let women take paid time off for ante-natal medical checks.

Most of the early public debate on the Bill inevitably focused on the measures to reform the collective behaviour of trade unions. It was in these areas that the Government saw public opinion being most sympathetic in the wake of the "winter of discontent" that

helped to unseat the last Labour Government. But the limitations on picketing, and the removal of historic immunities for sympathetic industrial action as well, are not the only reforms that will exercise trade unions and employers.

The "fair wages" clause (repealed by s. 19): one of Labour's most controversial enactments was to strengthen statutory minimum wages by allowing unions to go to arbitration to secure recognised terms and conditions and, in the absence of them, to demand for groups of workers the "general level" in their area or industry.

The new Act abolishes this law (Schedule 11 of the Employment Protection Act) and

along with it the remaining parts of the 1938 Road Haulage Wages Act. For much of the time that the Bill was going through Parliament it was thought the Government might leave alone that part of Schedule 11 underpinning recognised terms and conditions, while scrapping the "general level" part. The Engineering Employers' Federation and other bodies which have national agreements with unions were anxious to see those agreements supported in this way.

Trade union recognition (repealed by s. 19): The statutory procedure operated by ACAS under which unions in dispute over recognition could apply for official investigation, leading to a decision, is also removed. ACAS itself found the procedure troublesome, quite apart from the employers' complaint that Labour's law was one-sided.

This statute ran into trouble with the courts—notably in the Grunwick affair—although more recently ACAS has been more successful in defending its discretionary powers. From now on, recognition disputes will have to be fought out at the place of work, as they used to be.

Coercive recruitment (s. 18): This clause outlaws action by trade unionists to force workers at another company to belong to their union. It is aimed quite specifically at the kind of tactics alleged against the print process workers' union SLADE, which was said to have drummed advertising art-workers into the union by threatening to black their work.

The remaining three measures, the best-known of the Act, concern the closed shop, picketing and sympathetic industrial action.

Closed shop (s. 4, 5, 7 and 19): Here the right of individuals not to be unreasonably expelled from or refused admission to a trade union is re-examined. But instead of the general right given in 1971, and forced into Labour's 1974 Act (from which it was excised in 1976), it now applies only to closed shop situations. If a worker is successful in his claim he can go to the industrial tribunal, and on appeal to the Employment Appeal Tribunal (not the High Court as first suggested).

An industrial tribunal will be able to compensate a worker for loss if he is then accepted into the union. But if he is not, the appeal tribunal will be able to award higher sums, up to £16,000 compared with a maximum of £3,550.

New closed shops must have the support of 80 per cent of the workers involved after a secret ballot if they are to be immune from complaints by individuals that they were unfairly dismissed for refusing to join a union.

The conscience clause, so hotly debated at the time of Labour's repealing legislation, is widened again. It will be

unfair to dismiss a man who can prove to a tribunal that he objects to joining a union on grounds of conscience or "other deeply-held personal conviction."

He may object not only to being a trade unionist per se, but also to joining a union that has a closed shop agreement. This is a considerable extension of the conscience clause. Non-unionists who refuse to join after a closed shop is signed are specifically protected from dismissal.

If it is proved that a trade union has forced an employer to sack a worker for refusing to become a member, the union can be made to pay some of the compensation. The impending code of practice on closed shops referred to earlier will make it "good practice" for existing agreements to be reviewed periodically, and by ballot. But the 80 per cent majority will probably not be specified in this case.

A footnote repeal removes the duty of the Secretary of State to draw up a charter on Press freedom. This was Labour's solution to the parliamentary row in 1976 during which MPs demanded that closed shops in newspapers should not be allowed on the grounds that they constituted a barrier to free expression.

Picketing (s. 16): A simple if controversial measure that removes immunity from civil action from workers who picket somewhere other than their own employer's premises. Trade union officials will be allowed to join picket lines, as will sacked workers. The code of practice will say that there should be only six on a picket line.

Sympathetic industrial action (s. 17): One of the most complicated and, for the TUC, the most aggressive parts of the legislation. This clause was

## The closed shop conscience clause is widened again

introduced late, following a decision by the Law Lords which made it clear that the lower courts had been over-generous to employers in their interpretation of current law.

Broadly, section 17 aims to make trade unionists liable to prosecution if they take industrial action at too far a remove from the dispute. It limits the amount of picketing and sympathetic action that can be taken within the historic immunity from civil proceedings.

If they are to avoid fines and damages workers will have to show that any support they give to a dispute is both reasonably likely to further that aim, and also that they are interfering only with goods and services being provided to the firm in dispute.

The formulation looks like a lawyer's Utopia. Union leaders look on it as the graveyard of their right to take economic sanctions.

## MEN AND MATTERS

## Vintage joke

What manner of world was the Queen Mother born into those 30 years ago? Kitchener was that day directing Transvaal war operations against De Wet, while armies were advancing on Peking and directors of the New Sunlight Incandescent Company were planning to extinguish their gas mantle business and pay themselves off with £5,000 each from assets.

In the Stock Exchange trading was quiet ahead of the holiday. So quiet, in fact, that the Financial Times found room for a report entitled "The 'house' at play—how the Stock Exchange amused itself before the holidays," evidently written by one of my illustrious ancestors.

A remarkably successful little joke was played off in the Stock Exchange yesterday upon all and sundry," an Observer wrote. The exchange had recently seen installed a rudimentary form of air conditioning, whereby hot or cold air was blown by fans through open-topped cases set into the wall. "The size and shape of these cases," he noted, "are strongly reminiscent of grandfather

clocks." To perpetrate the joke a wagish member fixed a large clock-face to one of the cases and throughout the day the jobbers kept the hands adjusted to the correct time. "Every member, as he passed, was struck by the appearance of the new clock and it was carefully explained to him that it was another experiment. The managers and that it was worked by electricity generated by the fan."

"The imposition was absolute," crowed my forerunner. The "crowning moment" came when the oldest manager arrived one the scene. While clearly surprised by the appearance of the device, he did not like to admit he had not been privy to the innovation. "He gravely discussed its merits, explaining that some years ago a similar experiment had been made by the managers to work a clock by means of the chimney draught, but that it has been proved a failure." He was concerned that the clock did not tick, "but was at once informed by a crowd of witnesses that electric clocks did not tick and went off contented."

A messenger was then sent to bring each of the managers in turn and every one took the bait, for not one of them would admit that he had not been consulted on such an important matter."

## Stop at the top

Not so much in pique as in indignation-inspired desperation, Brazilian President Joao Figueiredo has frozen the salaries of the swilling ranks of public employees who earn more than his does. With year-on-year inflation now exceeding 104 per cent, Figueiredo has elected to stick his deflationary pin in the pay packets of senior men in state enterprises which are popularly discredited as hives of inactivity.

Announcing the attack the President, who earns £1,950 a month, discloses that he has been consulted on such an electricity facility, Electrobraz,

there are 149 people who top that by as much as \$600.

In the state oil monopoly, Petrobras, there are 250 staff in a similar position, and 2,000 more who will not be getting their rise scheduled for next month because it would take them above the Presidential ceiling.

Although hardly rich men by European or U.S. standards, the bureaucrats are well paid indeed in their own society. With many hours of overtime a Brazilian hod carrier can expect to take home \$80 a month, while lucky skilled factory hands can earn as much as £110.

## Man apes dog

Punters demanding their money back queued at the Tote windows at the Grafton greyhound races in New South Wales recently. The wanted refunds because their selection, Beach Secretary, marked to start from trap one, had been scratched minutes before the off.

Officials explained afterwards that the scratching followed an unfortunate misreading of the runners' list. Said the man who signed the list, Bruce Beach, Secretary at the track: "I was really looking forward to it, especially since I'd drawn the inside lane. But the stewards threw me out for weight variation."

## Peering out

The news that Lord Kings Norton has been appointed president of the British UFO Research Association moved me to recollect last year's highly memorable Lords debate on unidentified flying objects. Lord Kings Norton was himself a contributor to that debate, though a relatively sceptical one.

The highlight of the always entertaining evening was a remarkable first-hand revelation from the Earl of Halsbury that, at the age of six, he had seen

an angel. "There was my guardian angel, sitting on the edge of my bed," Lord Halsbury told a rapt House. "Naturally, with the imagination of a child, I clothed this presence in human form with a large pair of feathery wings. This presence proceeded to rebuke me for indulging a practice which it said would get me into trouble if I persisted in it. Having remembered the rebuke all my life and acted upon it, I am not prepared to deny the reality of the presence that was there with me."

## Trier's trophy

As the applause dies down for the medal winners of the Moscow Olympiad, how about a consolatory cheer for the wooden spoon brigade, the no-hopers rounded up (some at Soviet expense) to fill the gaps left by the boycotters?

One spoon, then, to Tanzanian field hockey goalie, Leopold Gracias. In a sport where top teams often play to goalless draws, Gracias let in 54 shots in his team's five consecutive losses. Four to the Indian equestrian cross-country riders, all of whom either fell off or were disqualified, and a drawerful to Colonel Gaddafi's volleyball men, who were bounced out of the tourney with not a single set to their credit.

But I have reserved my special award for a cheery Laotian, Thipsamay Chanthaphone, who celebrated his 19th birthday with a dogged showing in the 20 kilometre walk.

Arriving in the stadium an hour behind the pack, he stopped 80 metres short of the line, and, thinking he had finished, took his bow. Urged in the direction of the official line by yellow-jacketed heavies, he summoned his reserves, carried on, and was last seen by my man at the trackside heeling-and-toeing towards the stadium tunnel for what seemed to be another lap of the course.

## ANNOUNCING...

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# Coal's tough break-even target

BY MARTIN DICKSON, Energy Correspondent



Sir Derek Ezra (left) visiting Kiveton Park Colliery, near Sheffield: he wants the target date put back to 1985-86.

**THE FORTUNES** of the National Coal Board can be likened to those of Cinderella after the clock struck midnight: the energy ball and feted as the fuel of the future, it is finding life temporarily turning sour.

In the NCB's case, expanding coal demand has coincided with recession. The problem was underlined last week by Sir Derek Ezra, the NCB chairman, when presenting the board's 1979-80 results. Weak demand, he said, meant the industry faced "an extremely difficult period now and for some time ahead."

It is one of the ironies of the industry that this should be happening just when the NCB's expensive drive to improve production and productivity is at last beginning to show major results. For the first time since 1968, the NCB's deep-mined production rose in 1979-80—by nearly 4m tonnes over the previous year—to reach 108m tonnes.

Like the story of Cinderella, the NCB's tale is assured of a happy ending—eventually. As oil supplies diminish, it has become a platitude to speak of coal as a major world growth industry. The recently published World Coal Study estimated that international trade could double or treble by 2000.

But that is little immediate consolation to the NCB, which is worrying not only about recession but also the effects of the tough new financial target set for the industry by the Conservative Government. The NCB is expected to break even by 1983-84 without the benefit of production grants which were worth £180m last year.

The Government's policy has been widely criticised. Sir Derek says in the annual report that the NCB does not "wish to make light of the tremendous difficulties that will be involved in meeting the Government's financial objectives, which were negotiated before the onset of the recession."

More alarming spectres have been raised by Labour MPs and leaders of the National Union of Mineworkers, who see the squeeze leading to an accelerated closure programme for loss-making pits.

So why is the Government putting pressure on the NCB and how well is it likely to fare? For an answer, it is useful to go back to the dark days of the 1960s, when coal really was the power relation of an energy world still dominated by the major oil companies, the seven sisters.

With industry switching to cheap oil as a fuel, Lord Robens presided over a major rundown

## Labour MPs raise the spectre of closure for loss-making pits.

of the NCB, which was starved of capital investment.

Coal's fairy godmother eventually appeared in the unlikely guise of the Organisation of Petroleum Exporting Countries, which in 1973-74 waved its wand and quadrupled the oil price. The world suddenly woke up to the beauty of coal: it was more abundant than oil and had become relatively cheap.

Britain set about expanding the industry once more, using as its blueprint the uninspiringly entitled "Plan for Coal" of 1974, which was designed to boost deep-mined production to 120m tonnes a year by 1985 through the renovation of old mines and the construction of new "super-pits" such as Selby in North Yorkshire. As the rise in production shows, that investment is now beginning to produce handsome dividends.

But the topsy-turvy tale took a dramatic new switch last year with the election of a Conservative Government and the arrival at the Department of Energy of a new "Minister for Coal," Mr. John Moore. Handsome,

youthful and full of an acquired but genuine enthusiasm for the industry's future, he is the hero of the tale—even though his efforts to woo the NCB have met with mixed results.

Mr. Moore has just steered the Government's new Coal Industry Bill—which gives strong support to the NCB's capital investment programme, now running at more than £700m a year—through its third reading. The bill raises the Board's borrowing limit from £2.2bn to £3.4bn, with provision for a further rise to £4.2bn.

It contains several other measures of financial assistance. The NCB will be allowed to defer interest payments on some capital projects until these start to show a return. This is likely to be worth £30m to £40m a year to the NCB, which last year paid out £184m in interest charges.

In a move largely reflecting inflation, the bill also improves lump sum payments made to redundant mineworkers—for the first time since 1973—together with the grants made to workers transferring from old pits to long-life ones. These changes have inevitably raised union suspicions about pit closures.

The legislation also makes a modest improvement in the compensation granted to widows of men who died from pneumoconiosis, the miners' lung disease.

None of these actions contains the stuff of great controversy. What has brought the Government into the firing line is its expectation that after all the investment under the Plan for Coal the industry should stand on its own feet and start to show a genuine profit from the mid-1980s.

More specifically, the Government intends to phase out production grants to the NCB by 1983-84, although social grants (covering such things as miners' pension schemes and worth £62m in 1979-80) will remain.

The production grants—re-named "deficit grants," a semantic and psychological change which infuriates Sir Derek—will fall from £135m this year to £108m next and £28m in 1982-1983. All these figures are in 1978-79 terms and will be revalued for inflation, this year to about £170m.

Dr. David Owen, the Opposition energy spokesman, has described this part of the bill as a "financial straitjacket" which would make the NCB look "much more closely than it might otherwise have done at uneconomic pits."

Other critics have pointed out that the Government's assistance to the coal industry is already

far less than that given to other EEC producers—in 1979 the UK's direct aid to production totalled £1.50 a tonne, West Germany's was £1.50, France's £1.50, and Belgium's £2.70.

Mr. Moore has been accused of substituting profitability for production as a target for the coal industry—at a time when the Venice summit committed the industrialised West to doubling coal production and consumption by 1990.

The Government's reply is that the targets set are tough but achievable; that the aid given to Continental coal producers supports stagnating or declining industries (stretching the truth in the German case);

that it is in the long-term interest of the NCB to be free of Government props; that Britain adopted the message of Venice years ago, with the Plan for Coal; and that production targets are of little use unless they are related to demand.

Both Sir Derek and Mr. Joe Gormley, the NUM leader, say the industry wants to be free of Government support. Their argument—and it is the strongest one against the Coal Industry Bill—is that Mr. Moore's timing is unrealistic, particularly in view of the recession. Sir Derek would prefer a 1985-86 break-even target.

A review of the NCB's main market ends weight to this argument. Its most important customer is the electricity supply industry—the Central Electricity Generating Board and the South of Scotland Electricity Board—which bought 85m tonnes last year, nearly 70 per cent of NCB production.

But electricity demand is falling because of the recession—the CEB's supply was 2.5 per cent down on a weather-corrected basis in the April-June period—and the coal burn is inevitably falling, too. The CEB has an understanding to take 75m tonnes a year from the NCB, provided coal prices do not rise by more than inflation, but there are now doubts whether the Electricity Board will be able to stick to the agreement.

Tight cash limits mean that the CEB cannot afford to stockpile as much coal as the NCB would like to sell to it. The two industries are therefore likely to make a joint approach to the Government for a relaxation of the generating board's cash limit—a move which will provide the first test of the Department of Energy's flexibility towards the coal industry.

The market for coking coal, used in the production of steel, looks equally gloomy. The British Steel Corporation has both cut the amount of coking coal it needs and turned to

cheap imports to supply part of this smaller market.

The NCB's sales to BSC fell from 8.5m tonnes in 1978-79 to 6.9m tonnes last year—and were kept at this level only by an expensive £22m subsidy from the NCB, in return for which BSC agreed to limit its 1980 imports to 4m tonnes.

The position could deteriorate further: the two sides have still to agree on renewing the subsidy for 1981, while Mr. Ian MacGregor, the new BSC chairman, is talking of an "examination of further retrenchment, stock reduction and economies in capital expenditure."

The NCB's domestic market is

## To believe concessions will be made now would be naive

at present static at about 10m tonnes and showing signs of only modest medium-term growth. The hope for the future—"the most important growth market for the rest of the century," says the annual report—is the general industrial market, where coal is used for raising process steam and generating electricity.

As coal consolidates its price advantage over oil, industrialists are gradually turning back to the fuel they deserted 20 years ago. For example, Boots, the chemists group, is switching to coal firing at its Beeston headquarters, near Nottingham, which might ultimately use 350,000 tonnes a year.

But it will be some years before this market, now standing at just under 11m tonnes a year, provides the NCB with a substantial boost.

Against this background, the NCB estimates that it will have to put to stock this year as much coal as it lifted in 1978-80—some 4m tonnes, worth £120m-£150m.

If the Government sticks

rigidly to its programme it is hard to see how the NCB can avoid pressure to close its most uneconomic pits, many of which are in South Wales, where deep-mining lost £60m last year.

On purely economic grounds there can be little doubt that numerous pits are simply not viable. Mr. Glyn England, the CEB's chairman, referred to this last week when he said that the price the generating board paid for coal from economic pits "should not be used to subsidise uneconomic pits elsewhere."

But there are also social factors involved and, not surprisingly, everyone within the industry is urging the Government to be flexible on financing. Mr. Moore has hinted that there may be some room for manoeuvre.

"Nobody in the energy world—the post-Ayatollah and post-1973 world—would begin to think that the last word has been said in terms of any particular energy decision," he said during his Bill's second reading debate.

It would be naive to believe that a member of Government so concerned to avoid any hint of U-turns would start making concessions now—particularly in advance of a 35 per cent miners' wage claim. The Government has to tread the delicate path of maintaining the coal industry's morale without engendering over-weening self-confidence.

Nevertheless, there remains the lingering suspicion that the 1983-84 break-even date smacks too much of Treasury influence, meshing as it does with Government's target date for a £2.7bn turnaround in the nationalised industries' external financing position.

Mr. Moore may be full of flexible intentions, but how far are his colleagues willing to compromise in the complicated trade-off between the health of the coal industry, the prevention of social tension, and monetary goals?

## Letters to the Editor

### Comparisons of gas prices

From the Directors General Chemical Industries Association and the British Paper and Board Industry Federation and the Directors of the National Federation of Clay Industries and the British Ceramic Manufacturers' Federation

Sir,—As representatives of industries which together use a major part of the energy supplied to British industry, we are greatly concerned by the attitude of Government to the present industrial energy pricing situation which applies in this country, as represented by the speech on Tuesday last by Mr. Norman Lamont, the Minister responsible for gas.

Mr. Lamont, in his speech, cast doubt on the validity of the gas price comparisons with comparable Continental users which have been provided to him or his department by our respective associations and claimed that such differences as do exist are transient and not of great significance to industrial costs and competition. Specified UK and Continental price data in the hands of the Minister—and much of which has been discussed in detail with his officials—confirm without any question that the UK contract prices established in 1980 for comparable supplies are at considerably higher levels than apply on the Continent. It is quite misleading to blur this situation by reference to average prices (which include a very small number of older UK industrial contracts) or to bring into the comparisons the UK price discount for "interruptible contracts," when most Continental competitors enjoy the security of firm supplies.

While it is a relief to learn that, according to Mr. Lamont, the British Gas Corporation "has actually recently moderated its customary policy of relating gas prices to the equivalent oil product," we must point out that such a change in policy, if it is in fact operative, is a very recent development, brought about, may we suggest, by the increasing resistance of its customers to British Gas Corporation's previously monopoly-orientated attitude to industrial sales. Even with this changed attitude the gap between UK and Continental industrial prices persists and indeed is widening, not closing. Some satisfaction can also be taken from the reference in Mr. Lamont's speech to his recognition that there are certain energy intensive industries where the very nature of the process makes energy costs a matter of vital importance. We would be reassured if this factor were to be taken into account in his future action.

Mr. Lamont suggests that industrial gas supplies represent only a few per cent or less of the average company's total costs. (The same might be said of the domestic gas bill in relation to family income.) Quite apart from those energy

intensive industries or industry sectors in which gas costs are of much greater significance, we believe the average impact on industry costs is also higher than Mr. Lamont suggests and that British industry as a whole will be paying at least £300m more in 1980 for its gas supplies than its competitors would be paying in other EEC countries. Such a sum, when added to other cost penalties arising from higher electricity prices, oil excise taxes, higher interest rates etc., place a competitive burden on UK manufacture which is large in relation to likely profits and investment levels in 1980. Such a burden can no longer be borne without extensive plant closures and redundancies, and loss of production, exports and investment.

We are sure that such results of their present policies do not represent the Government's intention and we look forward to learning what urgent steps will be taken to avoid such an outcome.

Martin E. Trowbridge, Chemical Industries Association.  
Robert S. Redmond, National Federation of Clay Industries.  
John Adams, The British Paper and Board Industry Federation.  
S. H. Jerrett, The British Ceramic Manufacturers' Federation.  
c/o BPBIF, Plough Place, Fetter Lane, E.C.4.

### Clutching at millstones

From the President, Knitting Industries' Federation

Sir,—Would it be too much to ask for more consistency in your paper? I refer to your editorial, "The impact of energy costs" (July 25), where you state your dislike for protectionism while making out a special case for Bowater at Ellesmere Port, whose problems are due to high energy costs in an energy intensive industry and are compounded by the pricing policies of the nationalised industries. What is unique about its case?

Last year we had a bank rate imposed at a level that is almost obscene and is being kept at that level for purely political reasons—to force wage levels down in the new round of negotiations. VAT increased from 8 per cent to 15 per cent, which almost doubled the differential on cheap imports (15 per cent on £4=80p, on £8=£1.20, i.e., differential 60p; 8 per cent on £4=32p, on £8=64p, i.e., differential 32p). VAT import prices half ours, VAT increase alone reduced our competitive position by 25p and other figures would be pro rata. In addition, all the pricing have been in the pricing policies of the nationalised industries of energy together with inflation, strength of the pound

and recession, much of it self-inflicted. Having told all these millstones around our neck, the Government tells us it is not its concern if we cannot stay afloat. The Secretary of State for Industry said in Parliament on July 10: "I accept that there are some highly efficient firms which are well managed and which have co-operative labour forces, which will go to the wall if they persist in staying in exactly the same sector of business." He states that where companies (and, presumably, industries) cannot compete solely due to low cost labour, this is not unfair competition.

It is not even enough that we compete on equal terms—we are to receive no protection even when our Government has done its best to handicap us out of the race. What a contrast to many other Governments with subsidies, e.g., the U.S. on textiles with its dual oil pricing policies, and many others.

As emerging countries diversify, other industries will then fall by the wayside through inability to compete due to low labour costs. It would appear that we now have a Government that is prepared to oversee the destruction of British industry.

I have the greatest sympathy with Bowater and I applaud the support you have given to them. Can we now look forward to the Financial Times giving the same support to companies or industries which are also in dire straits through no fault of their own?

J. A. Wheatley, Elite Hosiery Company, Haseley Road, Hinckley, Leics.

### Energy costs in manufacturing

From the Chairman, Tioxide Group.

Sir,—You report (July 30) the response by the Government to the claim that many United Kingdom companies are paying more for natural gas than are their competitors in other European countries. The response as reported deals with the problem in general terms and tends to dismiss the arguments of the industry as both inaccurate and unimportant.

My company has similar manufacturing operations in many countries. In the case of natural gas, I am paying for firm supplies, 24 per cent more, at the present rate of exchange, in the United Kingdom than in France. What is perhaps even more surprising is that I am paying more in the United Kingdom for fuel oil and electricity than I pay in either France or Spain. Fuel oil in the United Kingdom costs me between 10 per cent and 18 per cent more than in France and 18 per cent more than in Spain. Electricity in the United Kingdom costs me 35 per cent more than in France and 34 per cent more than in Spain.

When I look at the energy costs in my other manufactur-

ing operations in Canada, South Africa and Australia, I see the same pattern. In a manufacturing operation in Canada, South of energy can amount to 25 per cent of the manufacturing cost. In spite of being the best endowed with energy resources of the countries in which my company operates, the United Kingdom is the one in which it is most expensive to purchase energy for the type of manufacturing operation we perform.

John Pitts, Tioxide Group, 10, Stratton Street, W1.

### Curbing dawn raids

From Mr. A. Charlesworth.

Sir,—I fully concur with the critical comments made in your paper (July 26) regarding "Dawn raids." If the Stock Exchange is to avoid outside regulation on this issue it must do so. Would it not be a simple matter to extend the conditions requiring a full-scale bid to include any purchaser acquiring more than 5 per cent of the shares of a company in any one day?

A. L. Charlesworth, 61, Vicarage Road, SW14.

### Saving the Hoop and Grapes

From the Chairman, Planning and Communications Committee, City of London Corporation.

Sir,—Your article "The City in the dock" (July 28) in which you refer to the "ruthless gutting" of the Hoop and Grapes public house in Aldgate in the City is both misleading and mischievous.

The Hoop and Grapes, which has been closed since 1974, has already been classified as a dangerous structure and indeed is a classic example of 17th-century timber-frame construction, which is coming to the end of its economic life and can only be further extended by a careful and thorough restoration. The building is set on the edge of an enormous urban traffic complex and is far removed from the rural aspect portrayed by your artist's impression. Indeed, an existing subway ramp should be shown in place of the garden railings.

Furthermore, the statement that the City Corporation pretends to be conserving a listed building when in fact the renovation proposals "will destroy all traces of history" is again totally misleading. The alterations to the building are extremely modest and indeed were only approved after many visits by representatives of the corporation to the site. The major part of the building is, in fact, being conserved.

Norman Harding, Members' Room, Guildhall, EC2.

## Today's Events

**GENERAL**  
UK: Queen Mother's 80th birthday—attends, with Royal Family, gala ballet performance, Royal Opera House, Covent Garden.  
M. Nestor Cocks, Belgian Minister Plenipotentiary, opens exhibition of Belgian stamps at Stanley Gibbons, Strand (until August 29).  
International Gifts Fair, Olympia (until August 7).  
Royal National Eisteddfod, Gwent, West Glamorgan (until August 9).  
British Chess Federation Congress opens, Brighton (until August 15).

Town and country in French 19th century painting at the National Gallery (until September 7).  
World conference and exhibition on clinical pharmacology and therapeutics, Wembley Conference Centre (until August 8).  
**PARLIAMENTARY BUSINESS**  
House of Commons: Consolidated Fund (Appropriation) (No. 2) Bill, under which Members can raise a wide range of topics.  
House of Lords: Tributes to

the Queen Mother on her 80th birthday, Deer Bill, third reading, Social Security Benefits Up-rating Order, Anti-Competitive Practices (Exclusions) Order.  
**OFFICIAL STATISTICS**  
Department of the Environment publishes building society house prices and mortgage statistics (second quarter).  
Treasury publishes UK official reserves for July. Bank of England publishes capital issues and redemptions (during the

month of July).  
**COMPANY MEETINGS**  
See Financial Diary on Page 25.  
**COMPANY RESULTS**  
Final dividends: A. H. Ellis and Everard, Gnome Photographic Products, Jacksons Bourne End, Owen and Robinson, Smith Whitworth, Interim dividends: Rock Darham, Interim figures: M. Mole and Son.  
**SPORT**  
Racing: Folkestone, Ripon, Wolverhampton, Market Rasen, Newton Abbott.  
Cricket: Holts Tour Match—Warwickshire v. West Indies, at Edgbaston.

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## Companies and Markets

## UK COMPANY NEWS

54% rise  
for Close  
Brothers

INCREASED activity in all the main profit centres of Close Brothers enabled the merchant banking services to lift the taxable surplus by 54.5 per cent. from £221,540 to £342,216, in the year ended June 30, 1980.

Commercial loans and advances were substantially higher, as were Money market operations both in Close Brothers and Spry Finance. Banking profits were helped by the prevailing high interest rates.

Advisory fee income again rose, with a better spread of clients than ever before, says Mr. E. A. Keeling, the chairman. Close Brothers gained several new clients while Century Factors, an associate company acquired in October, contributed £22,969 for six months.

In his annual statement, Mr. Keeling says: "We are firmly resolved to remain small, and to continue to eschew volume for volume's sake or the writing of fine margin business."

Tax for the year £180,458, against £118,021, leaving the net balance up from £103,519 to £161,728.

Current deposit and other accounts were £6m higher at £18m at the year-end, while loans, advances and other accounts amounted to £3.35m (£2.33m).

SPAIN

1980	Aug. 1
High	Low
228	203
228	217
228	203
228	200
137	117
175	141
282	227
180	136
238	200
215	200
104	75
63	58
66	53.2
40	22.2
71.7	58.7
68.2	57.5
130	107.7
92	58
115	107
84	51.5
67.5	58.2

## Cawoods well placed and financially strong

Cawoods is well placed to take advantage of an upturn in the economy although it would be imprudent to make a forecast for the current year in the light of trading conditions, says Mr. Edward Binks, the chairman.

He points out, in his annual statement, that the group has widespread interests. It is also in a strong financial position.

Turning to prospects for the divisions, Mr. Binks says trade has been only quiet for this summer as the wholesale and retail solid fuel businesses. However, given a normal winter, trade should improve in the second half.

On the industrial side, the group sees a gradual move towards coal but with no dramatic increase in the short-term.

The effects of the recession and the continuing upward spiral of costs increases of all oil products is already showing itself in reduced demand for oil products.

On the other hand, particularly for fuel oil and middle distillates, it is extremely difficult to foresee any early improvement in volumes or margins, the chairman says.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Anglo-International Inv. Trust	Aug. 7
Anglo-Securities	Aug. 8
Bank of Scotland	Sept. 23
Barclays Bank	Aug. 21
Carroll	Aug. 27
Johns Group Cleaners	Aug. 27

Interim

Anglo-International Inv. Trust	Aug. 7
Anglo-Securities	Aug. 8
Bank of Scotland	Sept. 23
Barclays Bank	Aug. 21
Carroll	Aug. 27
Johns Group Cleaners	Aug. 27

Final

Garford-Lilly Industries	Aug. 6
M.L. Holdings	Aug. 15
Phoenix Timber	Aug. 15
Stoddard	Aug. 28

On Cawoods' North Sea oil interests, he says the market value of the group's investment in LASMO has risen to £52m, compared with the balance sheet figure of £7.75m.

## Gaskell buys carpets company

Conditional agreement has been reached whereby Gaskell will acquire Hothfield Carpets, a private company. Consideration for the purchase of Hothfield and its subsidiaries, if approved, will be £2.72m cash together with 100,000 new ordinary shares of 20p in Gaskell.

The consideration will be satisfied by an initial payment on completion of £1.32m together with the issue of the Gaskell shares. The balance of £1.4m will be satisfied by payments of £400,000, £500,000, and £500,000 on the three anniversaries following completion. The deferred payments are the subject of a bank guarantee.

Gaskell has arranged a secured medium-term loan of £1.25m in connection with the acquisition.

**NO PROBES**  
The following proposed mergers are not to be referred

to the Monopolies and Mergers Commission: Matheson Investments and Glanville Euthoven; Fosco Minsep and Unicorn Industries; agrochemical interests of Boots and agrochemical interests of Fisons.

Hong Leong Group and a majority interest in Manson Finance Trust; Midland Bank and a majority interest in Triukhaus and Burkhardt; Midland Bank and Crocker National Corporation; United Biscuits (Holdings) and Ready Crust brand from Ward Foods.

**SHARE STAKES**  
Cawoods Industrial Holdings—Ferguson Industrial Holdings has acquired a further 25,000 and now holds a total of 40,000 shares (7.88 per cent).

Provident Financial Group—Kuwait Investment Office has between June 5 and July 24 sold 825,000 ordinary, reducing its

holding to 3,070,000 (7.57 per cent).

**The Birmingham Mint—Temple Bar Investment Trust** now holds 102,500 shares (5.125 per cent).

**A.A.H. COMPLETES COLMAN DEAL**  
A.A.H. has completed the acquisition of Colman Industrial Plastics for £900,000, equal to the net assets. Half of the consideration has been satisfied by the issue of 360,000 ordinary shares of A.A.H., all of which have been placed by Hoare Govett. The balance is payable in cash.

Lancashire-based CIP operates as a stockholder of industrial plastics. Pre-tax profits in the year to October 31 are expected to be about £200,000. A.A.H.'s interests include fuel and pharmaceutical distribution and builders' supplies.

## July new money over £169m

Statistics compiled by Midland Bank show that the amount of "new money" raised in the UK by the issue of marketable securities in July was £169.1m. This was nearly three times the £61.0m total for the same month last year, but below June's figure of £208.0m.

Seventeen company issues, the highest number since September 1979, accounted for £164.7m or 97.5 per cent of the total.

The biggest issues came from Lomrho (£24.5m) and S. and W. Berisford (£29.5m), both in the commodity sector. Other sizeable issues were made by British Home Stores (£25.6m of convertible unsecured loan stock) and Ferranti (£21.3m) at an unusually deep discount of 82 per cent. Sixteen of the company issues were made by way of rights.

Money raised by public bodies consisted of 22 local authority bond issues raising £14.4m.

Profits would have been

## 'Adequate' performance by R. Kelvin Watson

Despite results for the first three months of the current year showing an adequate performance, it is too early to draw any firm conclusions about the year as a whole, Mr. R. Kelvin Watson, chairman, tells shareholders of opifian R. Kelvin Watson in his annual review.

In the present economic uncertainty and with high interest rates and the effect of the strength of the pound on the company's export markets, it is virtually impossible to forecast the future, he says.

It is very important for the company's products to remain competitive and this may subject margins to severe pressure during the coming year, the chairman warns.

Government policy with regard to cost saving within the National Health Service is certain to result in increased charges to NHS patients—which in turn is forced to have an inhibiting effect on the demand for eye care service, he adds.

However, the chairman says

MINING NEWS  
Sharp increase in profits at Hamersley Holdings

BY GEORGE MILLING-STANLEY

FIRST HALF net profits of Hamersley Holdings, the Rio Tinto-Zinc group's iron ore complex in Western Australia, are well ahead of those for the comparable period of last year, but the company warned that second half results are unlikely to be as good.

Hamersley's net profits for the period were A\$14.57m (£20m), well over twice the A\$15.15m for the first half of last year. The increase is mainly attributable to a 41 per cent rise to 21.18m tonnes in the amount of ore delivered, higher average prices and a slightly more favourable exchange rate against the U.S. dollar.

Profits would have been

higher but for an increase in the depreciation charge. This was some A\$6.62m ahead of the corresponding figure for last year, as a result of a revaluation of fixed assets on July 1, 1979.

Last year's first-half profits were depressed by a write-off of a net A\$6.15m on the impending closure of the pellet plant.

It seems that Hamersley may have finally overcome the labour problems that have beset it for some time. Saleable ore produced advanced from 14.87m tonnes to 20.88m tonnes, and the company said that the rate of output from the mines during the year was "most satisfactory, with a more stable industrial climate prevailing throughout."

The amount of loans outstanding was cut from A\$14.57m to A\$20.86m, with foreign currency loans converted to Australian dollars at exchange rates on June 30. Part of this was because loans fell due, but Hamersley has made an effort to use its healthy cash flow to reduce the cost of its borrowings by repaying some high cost floating rate loans before maturity.

The effects of these repayments should show through in the results for the second half. For the current period, interest charges increased from A\$13.45m to A\$19.03m.

The company forecast that cash flow would remain healthy, although it does not expect the high level of iron ore demand experienced during the first six months to be maintained over the remainder of the year. This is due to the effects of the recession in the U.S. and on the steel industry generally.

Hamersley is clearly not

entirely satisfied with its progress so far, and pointed out that while it considers the results to be a significant improvement on the past two years, the return on shareholders' funds is still less than 10 per cent.

An interim dividend of 9 cents per share is declared.

Hamersley is owned as to 84 per cent by CRA, which is in turn a 61.1 per cent-owned subsidiary of Rio Tinto-Zinc.

## Nthn. Mining rights issue

Australia's Northern Mining, which has a 5 per cent interest in the Ashton diamond venture, proposes to raise A\$1.25m (£814,000) with a non-renounceable rights issue. New shares of 50 cents, paid to 30 cents, are to be offered in the ratio of one at A\$1 (40p) for every 10 shares held.

It is proposed to call the unpaid capital of 20 cents on the new shares on November 10, 1982, or earlier, if unforeseen circumstances arise, under Stock Exchange rules for new issues of partly paid shares. The existing shares were 130p in London yesterday.

Northern Mining added that pilot production tests were due to start shortly at the Ashton venture. The latter partnership is headed by Conzinc Rhenish of Australia, which has now been renamed simply CRA, with a stake of 56.8 per cent.

The other partners are: Ashton Mining (34.2 per cent), AO (Alumina) (4.9 per cent), Talla Consolidated (8.1 per cent) and Northern Mining (5 per cent).

## Mineral survey in Malaysia

The Malaysian Government has awarded a contract to Generale Geophysique to carry out an airborne radiometric survey over the central belt of Peninsular Malaysia, the Primary Industries Minister, Datuk Paul Leong, said in Ipoh yesterday.

He said the survey, aimed at delineating potential mineral exploration areas, was expected to be completed by the end of this year, with a report due by mid-1981.

Outlining other exploration activity in Malaysia, Datuk Paul said the Government's Geological Survey Department had identified tin-bearing areas in the Taping region and investigations were underway in other areas.

Taping is probably the oldest mining area in Peninsular Malaysia, and lies just north of Perak state's rich tin fields in the Kinta Valley.

## BRISTOL STADIUM

Pre-tax profits of Bristol Stadium expanded from a depressed £10,594 to £31,441 in the first half of 1980. For the whole of last year, the taxable surplus amounted to £47,026.

Mid-term turnover increased from £255,449 to £300,430.

All the shares to be issued will rank pari passu with existing ordinary shares, except that those placed by Capel-Cure Myers will not rank for the interim dividend for 1980.

The following security has been added to the Share Information Service appearing in the Financial Times:  
Gotaas-Larsen Shipping Corporation (Section: Shipping).

Meeting: Stockport, September 2, noon.

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## The latest link in a six hundred year old alliance.



In 1353, merchants from Lisbon and Oporto concluded a trade treaty with Edward III, thus laying the foundations of the Anglo-Portuguese alliance, England's oldest continental entente.

On 4th August, Banco Espirito Santo e Comercial de Lisboa opened a London branch at Cunard House in Leadenhall Street.

Although more than six centuries separate these events, our presence in the City emphasises the importance we place on maintaining and strengthening the commercial links between our two countries.

We are one of the leading Portuguese banks and, from London, offer a wide range of services including corporate finance, import and export finance and Euromarket finance.

Our General Manager in London, Mr. R. B. Botcherby, will be glad to give you further information if you care to contact him at the address below.

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ICGas Imperial Continental Gas Association  
(A holding company in the fuel and power industries)

The following are salient points from Mr F. E. Zollinger's Speech at the Annual General Meeting on 1st August, 1980.

## Profit and Dividend

The profit attributable to IC Gas before exchange losses for 1979/80 was £27,741,000 (1978/79 £23,702,000). The proposed rate of dividend for the year is 21p per £1 stock unit (1978/79 18.088p per £1 stock unit).

## Belgium

For the Antwerpse Gasmaatschappij (AGM) 1979 was a particularly rewarding year. In part this is due to the unusually low temperatures during the first quarter, but the Management's continuing efforts to improve efficiency also made an important contribution to the increase in profits.

In relative terms, UNERG's performance was satisfactory. The cold first quarter of 1979 obviously exerted a favourable influence on its sales of electricity and gas.

Under an agreement concluded with Intercom and EBES, the two other major electricity concerns in Belgium, UNERG is now assured of an interest in the four nuclear plants under construction, all due for completion between 1981 and the end of 1984.

## Oil and Gas

Petrofina's consolidated net profit at B.Fr. 8,305 million was some 37% above the level of the preceding year while the cash flow rose 66% to B.Fr. 23,480 million.

Petrofina has, through its Canadian subsidiary, acquired a 5% stake in Syncrude Canada, a company producing synthetic crude oil from tar sands in the Athabasca region of Alberta. In addition, Petrofina Canada has obtained for a period of 5 years, the right to purchase 10% of Syncrude's production.

The 5% stake in Syncrude held outright is the equivalent of doubling Petrofina Canada's crude oil reserves.

Century Power and Light's loss of £234,000 for 1979/80 compared with a pre-tax profit of £839,000 the preceding year. I pointed out last year that the cost of financing the development of the Maureen oil field would depress Century's results until this field is actually in production. For the time being, Century's sole source of income is the Hewett gas field while its interest burden rose to almost £1.5 million.

Regarding Maureen, work on the steel gravity rig with integral oil storage is progressing. A template was positioned on the sea bed last summer and three development wells have already been drilled through it.

It is still too early to determine the final cost of developing this field, but it will be considerably above the original estimate. On the other hand, the economics of Maureen have improved

because the price of oil has advanced more rapidly than anticipated. Templates have also been installed on the T-Block and two appraisal wells drilled through them.

## Calor Group

Results were adversely affected by the mild winter of 1979/80. Consequently, while commendable under the circumstances, they did not reach the level of advance realised in previous years.

Price increases in the LPG business do not produce an automatic rise in stock profits as is the case with the oil industry. This is because storing oil is simple and cheap, whereas reservoirs for LPG, although technically feasible, are as a rule very costly.

Calor's capital expenditure, which had been nearly £23 million in 1978/79, rose to about £32.5 million last year, some £20 million thereof being spent in the domestic gas division.

## CompAir

Undoubtedly the outstanding event of the year was our acquisition of CompAir Limited. While we deem it imperative to pursue expansionary policies we also consider it prudent to maintain a certain balance between our oil investments and our other industrial activities. CompAir represents an important segment of our long term development plan.

In essence, the reasons which induced us to acquire Calor hold good also for CompAir, a company whose products have long enjoyed high technical repute and whose capable management has enabled it to compete successfully in world markets. We feel confident that, with the Association's support, CompAir will be able to strengthen its position in the compressed air equipment industry.

**The Future**  
In spite of the many elements of uncertainty, notably the climatic factors which affect a major part of our business, the present world economic trends, rates of interest and inflation, the evolution of Sterling in relation to the Belgian Franc and to other currencies and the interest burden on our present and future oil developments, your Board considers that the Association can face its problems with confidence.

In the next two or three years, we may be unable to reap the full benefit of our present capital investments, but there is a solid core within IC Gas which will, barring exceptional circumstances, warrant the payment of steadily rising dividends. Thereafter, the outlook should be even more rewarding.

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## Ward White in £0.5m deal

Ward White, footwear makers and engineers, is to acquire D. Lewis, a company selling personal protection clothing and equipment for motorcyclists, in a deal worth £525,000. Payment will be made by way of £200,000 in Ward White ordinary shares and the balance in cash.

Lewis, which is a retailer and wholesaler, also has a 40 per cent interest in a Lancashire company making leather coats for motorcyclists. It will operate within Ward White's safety products division.

**HAWLEY LEISURE/ RUFFLER & DEITH**  
Following the acquisition of Ruffler and Deith in May last year by Hawley Leisure, the deferred instalment of the purchase price, amounting to £450,000, is payable on July 31. Of this sum £135,000 will be

satisfied by the issue of the vendors of 286,824 ordinary shares. A further £250,425 will be satisfied by the issue of £50,000 ordinary shares to the vendors, placed by Capel-Cure Myers. The balance will be met in cash.

All the shares to be issued will rank pari passu with existing ordinary shares, except that those placed by Capel-Cure Myers will not rank for the interim dividend for 1980.

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## Companies and Markets

## WORLD STOCK MARKETS

## NEW YORK

1980	Low	High	Stock	Aug. 1
43 1/2	27 1/2	43 1/2	Alcoa	35 1/2
16 1/2	11 1/2	16 1/2	AMF Industries	15 1/2
14 1/2	10 1/2	14 1/2	Amstar	13 1/2
20 1/2	14 1/2	20 1/2	Am. Int'l.	18 1/2
27 1/2	21 1/2	27 1/2	ARA	25 1/2
32 1/2	26 1/2	32 1/2	AVCO	30 1/2
44 1/2	38 1/2	44 1/2	Abbott Labs.	42 1/2
48 1/2	42 1/2	48 1/2	Adco	46 1/2
49 1/2	43 1/2	49 1/2	Adco Int'l.	47 1/2
30 1/2	24 1/2	30 1/2	Aetna Life & Cas.	28 1/2
24 1/2	18 1/2	24 1/2	Alcan	22 1/2
48 1/2	42 1/2	48 1/2	Alcoa	46 1/2
15 1/2	10 1/2	15 1/2	Alcoa Ind.	13 1/2
17 1/2	12 1/2	17 1/2	Alcoa Int'l.	15 1/2
32 1/2	26 1/2	32 1/2	Alcoa Ind.	30 1/2
38 1/2	32 1/2	38 1/2	Alcoa Int'l.	36 1/2
44 1/2	38 1/2	44 1/2	Alcoa Ind.	42 1/2
48 1/2	42 1/2	48 1/2	Alcoa Int'l.	46 1/2
54 1/2	48 1/2	54 1/2	Alcoa Ind.	52 1/2
58 1/2	52 1/2	58 1/2	Alcoa Int'l.	56 1/2
64 1/2	58 1/2	64 1/2	Alcoa Ind.	62 1/2
68 1/2	62 1/2	68 1/2	Alcoa Int'l.	66 1/2
74 1/2	68 1/2	74 1/2	Alcoa Ind.	72 1/2
78 1/2	72 1/2	78 1/2	Alcoa Int'l.	76 1/2
84 1/2	78 1/2	84 1/2	Alcoa Ind.	82 1/2
88 1/2	82 1/2	88 1/2	Alcoa Int'l.	86 1/2
94 1/2	88 1/2	94 1/2	Alcoa Ind.	92 1/2
98 1/2	92 1/2	98 1/2	Alcoa Int'l.	96 1/2
104 1/2	98 1/2	104 1/2	Alcoa Ind.	102 1/2
108 1/2	102 1/2	108 1/2	Alcoa Int'l.	106 1/2
114 1/2	108 1/2	114 1/2	Alcoa Ind.	112 1/2
118 1/2	112 1/2	118 1/2	Alcoa Int'l.	116 1/2
124 1/2	118 1/2	124 1/2	Alcoa Ind.	122 1/2
128 1/2	122 1/2	128 1/2	Alcoa Int'l.	126 1/2
134 1/2	128 1/2	134 1/2	Alcoa Ind.	132 1/2
138 1/2	132 1/2	138 1/2	Alcoa Int'l.	136 1/2
144 1/2	138 1/2	144 1/2	Alcoa Ind.	142 1/2
148 1/2	142 1/2	148 1/2	Alcoa Int'l.	146 1/2
154 1/2	148 1/2	154 1/2	Alcoa Ind.	152 1/2
158 1/2	152 1/2	158 1/2	Alcoa Int'l.	156 1/2
164 1/2	158 1/2	164 1/2	Alcoa Ind.	162 1/2
168 1/2	162 1/2	168 1/2	Alcoa Int'l.	166 1/2
174 1/2	168 1/2	174 1/2	Alcoa Ind.	172 1/2
178 1/2	172 1/2	178 1/2	Alcoa Int'l.	176 1/2
184 1/2	178 1/2	184 1/2	Alcoa Ind.	182 1/2
188 1/2	182 1/2	188 1/2	Alcoa Int'l.	186 1/2
194 1/2	188 1/2	194 1/2	Alcoa Ind.	192 1/2
198 1/2	192 1/2	198 1/2	Alcoa Int'l.	196 1/2
204 1/2	198 1/2	204 1/2	Alcoa Ind.	202 1/2
208 1/2	202 1/2	208 1/2	Alcoa Int'l.	206 1/2
214 1/2	208 1/2	214 1/2	Alcoa Ind.	212 1/2
218 1/2	212 1/2	218 1/2	Alcoa Int'l.	216 1/2
224 1/2	218 1/2	224 1/2	Alcoa Ind.	222 1/2
228 1/2	222 1/2	228 1/2	Alcoa Int'l.	226 1/2
234 1/2	228 1/2	234 1/2	Alcoa Ind.	232 1/2
238 1/2	232 1/2	238 1/2	Alcoa Int'l.	236 1/2
244 1/2	238 1/2	244 1/2	Alcoa Ind.	242 1/2
248 1/2	242 1/2	248 1/2	Alcoa Int'l.	246 1/2
254 1/2	248 1/2	254 1/2	Alcoa Ind.	252 1/2
258 1/2	252 1/2	258 1/2	Alcoa Int'l.	256 1/2
264 1/2	258 1/2	264 1/2	Alcoa Ind.	262 1/2
268 1/2	262 1/2	268 1/2	Alcoa Int'l.	266 1/2
274 1/2	268 1/2	274 1/2	Alcoa Ind.	272 1/2
278 1/2	272 1/2	278 1/2	Alcoa Int'l.	276 1/2
284 1/2	278 1/2	284 1/2	Alcoa Ind.	282 1/2
288 1/2	282 1/2	288 1/2	Alcoa Int'l.	286 1/2
294 1/2	288 1/2	294 1/2	Alcoa Ind.	292 1/2
298 1/2	292 1/2	298 1/2	Alcoa Int'l.	296 1/2
304 1/2	298 1/2	304 1/2	Alcoa Ind.	302 1/2
308 1/2	302 1/2	308 1/2	Alcoa Int'l.	306 1/2
314 1/2	308 1/2	314 1/2	Alcoa Ind.	312 1/2
318 1/2	312 1/2	318 1/2	Alcoa Int'l.	316 1/2
324 1/2	318 1/2	324 1/2	Alcoa Ind.	322 1/2
328 1/2	322 1/2	328 1/2	Alcoa Int'l.	326 1/2
334 1/2	328 1/2	334 1/2	Alcoa Ind.	332 1/2
338 1/2	332 1/2	338 1/2	Alcoa Int'l.	336 1/2
344 1/2	338 1/2	344 1/2	Alcoa Ind.	342 1/2
348 1/2	342 1/2	348 1/2	Alcoa Int'l.	346 1/2
354 1/2	348 1/2	354 1/2	Alcoa Ind.	352 1/2
358 1/2	352 1/2	358 1/2	Alcoa Int'l.	356 1/2
364 1/2	358 1/2	364 1/2	Alcoa Ind.	362 1/2
368 1/2	362 1/2	368 1/2	Alcoa Int'l.	366 1/2
374 1/2	368 1/2	374 1/2	Alcoa Ind.	372 1/2
378 1/2	372 1/2	378 1/2	Alcoa Int'l.	376 1/2
384 1/2	378 1/2	384 1/2	Alcoa Ind.	382 1/2
388 1/2	382 1/2	388 1/2	Alcoa Int'l.	386 1/2
394 1/2	388 1/2	394 1/2	Alcoa Ind.	392 1/2
398 1/2	392 1/2	398 1/2	Alcoa Int'l.	396 1/2
404 1/2	398 1/2	404 1/2	Alcoa Ind.	402 1/2
408 1/2	402 1/2	408 1/2	Alcoa Int'l.	406 1/2
414 1/2	408 1/2	414 1/2	Alcoa Ind.	412 1/2
418 1/2	412 1/2	418 1/2	Alcoa Int'l.	416 1/2
424 1/2	418 1/2	424 1/2	Alcoa Ind.	422 1/2
428 1/2	422 1/2	428 1/2	Alcoa Int'l.	426 1/2
434 1/2	428 1/2	434 1/2	Alcoa Ind.	432 1/2
438 1/2	432 1/2	438 1/2	Alcoa Int'l.	436 1/2
444 1/2	438 1/2	444 1/2	Alcoa Ind.	442 1/2
448 1/2	442 1/2	448 1/2	Alcoa Int'l.	446 1/2
454 1/2	448 1/2	454 1/2	Alcoa Ind.	452 1/2
458 1/2	452 1/2	458 1/2	Alcoa Int'l.	456 1/2
464 1/2	458 1/2	464 1/2	Alcoa Ind.	462 1/2
468 1/2	462 1/2	468 1/2	Alcoa Int'l.	466 1/2
474 1/2	468 1/2	474 1/2	Alcoa Ind.	472 1/2
478 1/2	472 1/2	478 1/2	Alcoa Int'l.	476 1/2
484 1/2	478 1/2	484 1/2	Alcoa Ind.	482 1/2
488 1/2	482 1/2	488 1/2	Alcoa Int'l.	486 1/2
494 1/2	488 1/2	494 1/2	Alcoa Ind.	492 1/2
498 1/2	492 1/2	498 1/2	Alcoa Int'l.	496 1/2
504 1/2	498 1/2	504 1/2	Alcoa Ind.	502 1/2
508 1/2	502 1/2	508 1/2	Alcoa Int'l.	506 1/2
514 1/2	508 1/2	514 1/2	Alcoa Ind.	512 1/2
518 1/2	512 1/2	518 1/2	Alcoa Int'l.	516 1/2
524 1/2	518 1/2	524 1/2	Alcoa Ind.	522 1/2
528 1/2	522 1/2	528 1/2	Alcoa Int'l.	526 1/2
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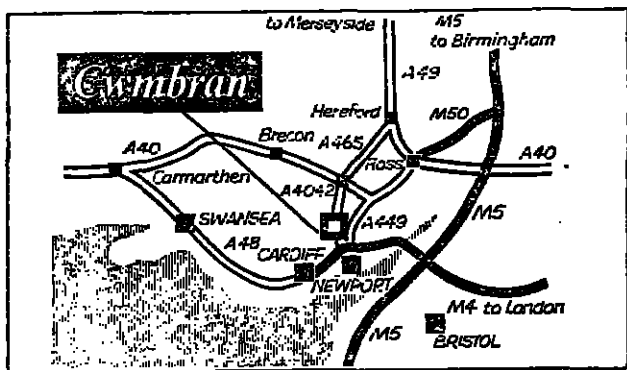
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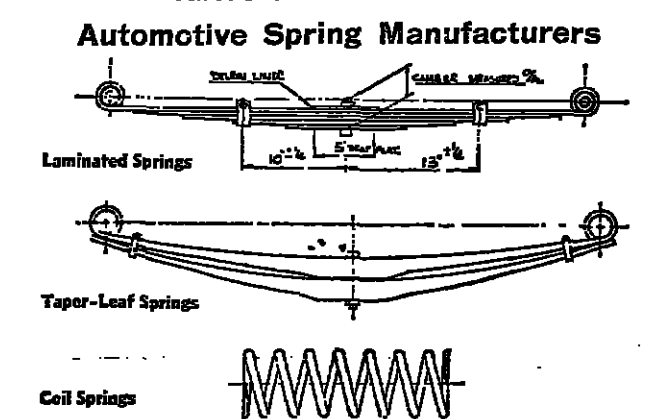
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There are not all that many Tory Welsh MPs. Mr. Edwards

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MR. NICHOLAS EDWARDS, the Secretary of State for Wales, is one of the success stories of Mrs. Thatcher's Cabinet.

Mr. Edwards is among the first to admit that if he had not been Welsh he would almost certainly not be in the Cabinet at all - or at least not yet. Having arrived at the post, he seems certain to stay there no matter how well (or badly) he does. There is no other Conservative Welshman to touch him in the present Parliament, even though Mr. Edwards might have wider ambitions.

The Secretary of State has been so far politically lucky. He is Welsh by background but you would not automatically notice it. He does not speak the language but says he has an affinity for it. He was educated in England but did his national service in the Royal Welsh Fusiliers. He went into politics from banking and insurance.

He had been active in local politics in London: the post of vice-chairman of the Bayn's Court Conservative Association appears in an official note once put out about his career. But it was his own decision to go for a Welsh Parliamentary seat as a Welshman. He was selected as Tory candidate for Pembroke in 1968.

It was not a seat he could count on winning. Indeed Mr. Edwards is on record as saying that he regarded it as pretty hopeless. It was a question of putting up a good losing fight, and then deciding whether to seek a constituency elsewhere with better prospects.

The luck set in at the start. The sitting member for Pembroke was the dissident Labour man, the late Mr. Desmond Donnelly. Mr. Donnelly resigned from the Labour Party shortly after Mr. Edwards became the Tory candidate. He was still expected to hold the seat as an independent, but Mr. Edwards won in the election of 1970. It has remained a close-run thing ever since.

In the general election last year Mr. Edwards was regarded as one of the few members of the Conservative front bench who might not be returned to Parliament. Instead the distinction of front bench defeat went to Mr. Teddy Taylor, the shadow secretary of state for Scotland. Mr. Edwards increased his majority from 772 to over 7,000, but the seat will still have to be carefully watched.

There are not all that many Tory Welsh MPs. Mr. Edwards

was appointed as one of the party's spokesmen on Welsh affairs in mid-1974 - between the two general elections of that year. He became principal spokesman when Mrs. Thatcher won the leadership in 1975.

On the face of it he looks very like Mrs. Thatcher's man and in fact he was the only man whom she could have credibly appointed to the job. What has become marked since, however, is a certain independence and a certain toughness. Mr. Edwards would almost certainly agree with, if he knew about it, a remark by the late Iain Macleod concerning the economic thinking of Mr. Enoch Powell namely that he agreed with everything that Enoch said about the need to rely on market forces "except when it comes to regional policy." Mr. Edwards has become the arch exponent of regional policy in the present Cabinet. It is a matter of getting all the money possible for Welsh development.

## Confronted

It is not always easy to tell that if you listen to Welsh questions in the House of Commons, Mr. Edwards is almost invariably confronted by questions like: "What are the latest figures for unemployment in Wales and how many unemployed are under 25 years of age?" The strict answers are almost invariably dismal.

In the opposition debate last week, for example, Mr. James Callaghan, the Labour leader, spoke of something like 17,000 people seeking jobs in Glamorgan and Gwent and less than 100 vacancies.

Such statistics are being flung at the Secretary of State all the time, and they are getting worse. What has happened is that Wales has become the front line for the Government's economic policies. That is not an entirely negative statement. It is the home of the old industries such as coal and steel. But it is also the hope for the new industries such as electronics. The problem is how to build up the new industries fast enough to replace the jobs lost in the old.

## WALES II

Below is a profile by our Political Editor, Malcolm Rutherford, of the Secretary of State for Wales, Mr. Nicholas Edwards, who is proving a skilful advocate of the region's case for special treatment in today's harsh economic climate.

# Businesslike approach to problem



Mr. Nicholas Edwards pictured against the background of Cleddau Bridge, which links Pembroke with Milford Haven and Haverfordwest in his constituency.

The Labour Government faced the same dilemma and Mr. Edwards is in many ways relying on the same solutions that Labour would offer now if it were still in office. Where he differs is that he actually believes in market forces. The coal and steel industries, he thinks, must be run down, and not indefinitely subsidised, if they have ceased to be competitive. Moreover, the basic decision should be taken by the managements of the British Steel Corporation and the National Coal Board and not by government. In the meantime - and this is where he agrees with previous Labour Ministers - Wales must be cushioned by a regional policy.

The Secretary of State's most spectacular success so far concerns Immos and the siting of its first British manufacturing plant in South Wales rather than Bristol. This may seem a small matter: it involves only about 2,000 new jobs over the next three or four years, which is peanuts compared with the run-down in coal and steel. But in fact it has taken up an unbelievable amount of the Government's time and the very principle of regional policy was at stake.

Immos did not want to go to a development area and was not committed to do so under its original agreement with the Labour Government. The company argued that the sort of people it would need to employ would not wish to live in Wales, and it is almost certainly true that if the project had not been already started under Labour, the Conservatives would have had nothing to do with it.

There were times in the last few months when it looked as if the Government would refuse to back it any further. What it came down to was an argument over the site: the Government agreed to provide the money provided Immos agreed to go to South Wales. Mr. Edwards was probably the key figure in the decision, having appealed directly and successfully to Mrs. Thatcher.

There are other examples of his persistence and powers of persuasion in Cabinet committees: the extra £48m in regional aid on the closing down of steel plants early this year and the maintenance of the Welsh road-building programme when expenditure on roads elsewhere is being cut back. There is also a marked enthusiasm for marry-

ing public funds to private sector capital. Mr. Edwards announced with some pride last week that Norwich Union Insurance was joining the Welsh Development Agency in putting up money for advance factory building. In all those respects he is a model Minister.

## Similarities

He remains, however, in the front line. Being Secretary of State for Wales is not quite like being Secretary of State for Northern Ireland, for obvious reasons. But there are similarities none the less. You are a little bit like a viceroy. You have to deal with a difficult province which always wants, and perhaps needs, more than can be given. Mr. Edwards is very conscious that more aid for Wales means less for, say, the North East of England. He would like it not to be that way, but he feels obliged to fight his corner.

There is also a touch of violence in Wales nowadays that could grow worse. Mr. Edwards's son was recently the object of a bomb plot whose perpetrators

appeared to have learned from the IRA. Mr. Gwynfor Evans is threatening to fast unto death in the cause of having the fourth television channel in Wales primarily devoted to the Welsh language.

The Secretary of State views all these matters rationally, and tends to assume that almost everyone else is rational too. He is in favour of more Welsh language television, but not the subsidy that a Welsh fourth channel would require. Yet one has only to imagine what the world Press might do with stories of Mr. Evans on his deathbed, coupled with reports of mass unemployment, to see there might be trouble ahead.

Meanwhile, Mr. Edwards sticks to his businesslike approach. He is the best Secretary of State that Wales could have under the present government, and perhaps under any other. It is rare to find anyone who does not think he is doing his best for the Principality. He has shown that he has considerable ability as well as luck. The problem is that in Wales even the best that can be done may not be regarded as good enough.

# Favoured base for Japanese groups

IT WAS just two and a half months ago that the Sony Corporation decided to break new ground by becoming the first Japanese company to begin manufacturing colour television tubes in Europe. It chose as the site for this new £10m investment its already well established factory at Bridgend, South Wales.

The extra 100 jobs the expansion is due to bring will of course be particularly welcome in the current economic climate. But perhaps more important is the renewed vote of confidence the expansion has given to the special relationship between Wales and Japanese manufacturing interest in recent years.

Wales can now fairly claim to have the largest concentration of Japanese manufacturing investment in the UK - perhaps even in Europe, though Ireland might quarrel over the latter title. Since the Takiron Chemical Company first pioneered the way by establishing a plant at Bedwas, north of Cardiff, in 1973 to manufacture translucent PVC sheeting, a total of seven Japanese-owned manufacturing companies have decided to put down roots in Wales.

## Combination

Sony arrived in Bridgend a year later to establish its first European television plant and very soon became a mecca for industrial journalists wishing to discover how the combination of Japanese management and Welsh (or British) working practices married up in practice.

The proof of the pudding is in the eating and in this instance in Sony's willingness to sink further capital into its Bridgend operation. Since the initial investment, a further £20m programme has been undertaken to expand output of television sets to 150,000 a year and also to provide new buildings for quality research and development work.

Its latest venture will double Sony's Bridgend investment. The new capital will go into building and equipping a 65,000

sq ft factory alongside the present plant and allow the substitution of domestically produced tubes for the Trinitron tubes which the company still imports from Japan.

Evidently encouraged by Sony's Welsh experience, Japan's biggest consumer electronics group, Matsushita Electric, decided to go into colour television production just outside Cardiff in 1976. Its growth has been even more rapid. Two years later the company, which sells under the Nations, Panasonic and Technics labels, decided to expand into music centres and radio tuners, building a second factory on the Cardiff site.

Earlier this year it announced investment of a further £2m in a third factory alongside the existing two units with the aim of almost doubling output of colour television sets to 120,000 a year, mainly for export to West Germany, France and Italy.

Hitachi's arrival in Wales, on the other hand, was more tortuous. Although apparently anxious in 1977 to follow the path beaten by its television rivals to the Welsh valleys, the company was initially steered to the north of England. But before its plans were finally settled, a storm of protest had built up among existing UK manufacturers and the relevant trade unions at what they saw as a threat to capacity and employment in the UK-owned television industry.

Such was the outcry that Hitachi felt forced to abandon its plans, a rebuff which caused a great deal of consternation in Japanese business circles and, for a time, damaged efforts to attract other Japanese investment to Britain.

In December 1978, however, the affair was brought to a happy conclusion when Hitachi agreed to join forces with GEC and invest £2.75m in a joint venture to re-equip and modernise GEC's major television plant at Hirwaun, South Wales. Under the scheme, production of television sets at the plant is due to be gradually stepped up from 150,000 to 300,000 units a year, with a third of the production earmarked for export.

These three big Japanese names in the international audio-visual market have recently been joined by a fourth - Alwa. After a thorough investigation, which almost resulted in the company going to Northern Ireland, Alwa decided to site its first European manufacturing venture again in South Wales, near Abercarn, Gwent. The £2m investment will concentrate on the manufacture of miniaturised hi-fi systems to meet what the company sees as an important world market trend in the 1980s.

Given this impressive growth record it is hardly surprising that Wales should be welcoming Japanese investment - so warmly. Moreover, the concentration of consumer electronics capacity is now reaching the point where it should have important spin-off benefits. An English company has already transferred to Cardiff to supply Sony with television cabinets and there is every prospect that other component suppliers will follow suit.

Completing the picture of Japanese investment in Wales to date are Sekisui and Hoya Lens. Sekisui established a plant at Merthyr Tydfil in 1978 to produce a unique form of polythene foam materials with particular insulating, shock-absorbing and sound-deadening properties which has a wide variety of applications in industry and the home.

## Laboratory

Hoya is the most recent arrival and the first to go to North Wales. It is opening a £1.8m manufacturing laboratory in Wrexham this month specialising in the supply of spectacle lenses to ophthalmic prescriptions. It plans to handle 300 prescriptions a day, building up to 1,000, providing eventually 100 jobs.

Until now Hoya has teleaxed prescription orders to Japan, and although these were fulfilled within 24 hours and airfreighted back, Customs clearance and postal delays have now made it essential for the company to open a UK processing facility.

The Development Corporation for Wales, which is responsible for Wales's overseas industrial promotion and had the foresight to go to Japan in the early 1970s to explain the Principality's attractions, is confident more Japanese investment is on the way.

The Corporation's executives stress that Japanese companies are not prepared to be rushed by blarney, hard-selling techniques and the Corporation's quiet low-profile approach was recently commended highly by Mr. Narinichi Fujiyama, Japan's Ambassador to Britain, during a recent visit to Wales to tour the Japanese companies there.

"I think you have displayed the right approach for Japan. We are not people who like to be hurried into decisions - we prefer the strength of consensus to the weakness of later argument," he said. He predicted that Japanese overseas investment would approach \$60bn by 1985, more than double its present level. If recent experience is anything to go by, Wales should get a disproportionate share, helping to disperse the difficulties that have descended on other sectors of the economy.

Robin Reeves

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# Economy shaken to its foundations

BY ALL conventional British standards the immediate economic outlook for Wales is bleak. The Government's monetarist strategy combined with the deepening trade recession, are already shaking Wales to its economic foundations and the full effects have still to be felt.

The most prominent victim of the new abrasive economic climate is the Welsh steel industry. Although in decline as a major source of employment throughout the 1970s, the industry in the past 12 months has witnessed a dramatic worsening of the fortunes.

In North Wales the end of iron and steel making at Shotton has caused the loss of more than 7,000 jobs at the Dee side plant. In South Wales some 11,000 steelworkers jobs are in the process of being cut out at the giant Port Talbot and Llanwern steelworks as the British Steel Corporation (BSC) struggles to re-establish viability by halving South Wales sheet steel output to 2.5m tonnes. Adding in consequential job losses at other smaller steel processing plants, something over 20,000 Welsh steel jobs are disappearing this year—approaching half the number employed in the nationalised sector of the industry.

There may be more to come. At the beginning of the year BSC decided to try to keep both major South Wales plants in play by running each at 40 per cent of capacity, producing 1.4m tonnes apiece, with a slimmed workforce. As the recession deepens however, this arrangement is looking increasingly untenable, and the possibility either Llanwern or Port Talbot, or even both, closing is being mooted, meaning a further 5,000 or 10,000 direct redundancies.

Shutdown of Llanwern would add dramatically to the problems created by the steel run-down for the other traditional pillars of the Welsh economy—the coal industry.

The cutback in steel output,

plus BSC's decision to rely entirely on imported coking coal at Port Talbot, has already reduced the market for Welsh coking coal by around 1.7m tonnes. Llanwern's demise would reduce the offtake by a further 1.4m tonnes.

As this picture began to emerge last winter the National Coal Board warned locally that the result could be the closure of up to 20 of the remaining 35 South Wales collieries and the loss of as many as 15,000 of the 26,000 miners' jobs. It threw into chaos a strategy for gradually eliminating the coalfields' losses over the next five years by gradually running down some pits and expanding others, including the sinking of a major new coking coal pit at Margam.

## Offtake

The impact has so far been masked by a better-than-expected offtake by the power supply industry and the NCB's decision to make £22m available from its own resources in the current year to subsidise its coking coal price down to the cheaper imported level. But unless there is a radical change of policy, a round of colliery closures, with attendant redundancies looks inevitable.

The NCB has already announced its intention to close one pit—Tymawr Lewis Merthyr in the Rhondda—and up to 11 others are under special examination. Welsh miners' leaders are understandably convinced this is a prelude to further closure announcements and are refusing to co-operate with the NCB's joint examination machinery.

The NCB's Welsh problems have been further exacerbated by the refusal of the Government to put up to £36m required to modernise the Aberaman smokeless fuel plant in the Cynon Valley. The Board is urgently exploring other methods of financing, but if it is forced to run down the plant, this will also threaten the future of five steam coal pits in the

area which supply the bulk of their output to the plant.

The cutbacks in these two basic industries, actual and prospective, illustrate the consequences of current economic policies at their starkest. But Wales has also been no less immune than other parts of the UK from the difficulties besetting other sectors of industry. Over the past two to three months hardly a day seems to have passed without an announcement of redundancies and/or short-time working over a wide spectrum of Welsh companies. Job losses in textiles have featured prominently, as have those in the extensive motor components sector.

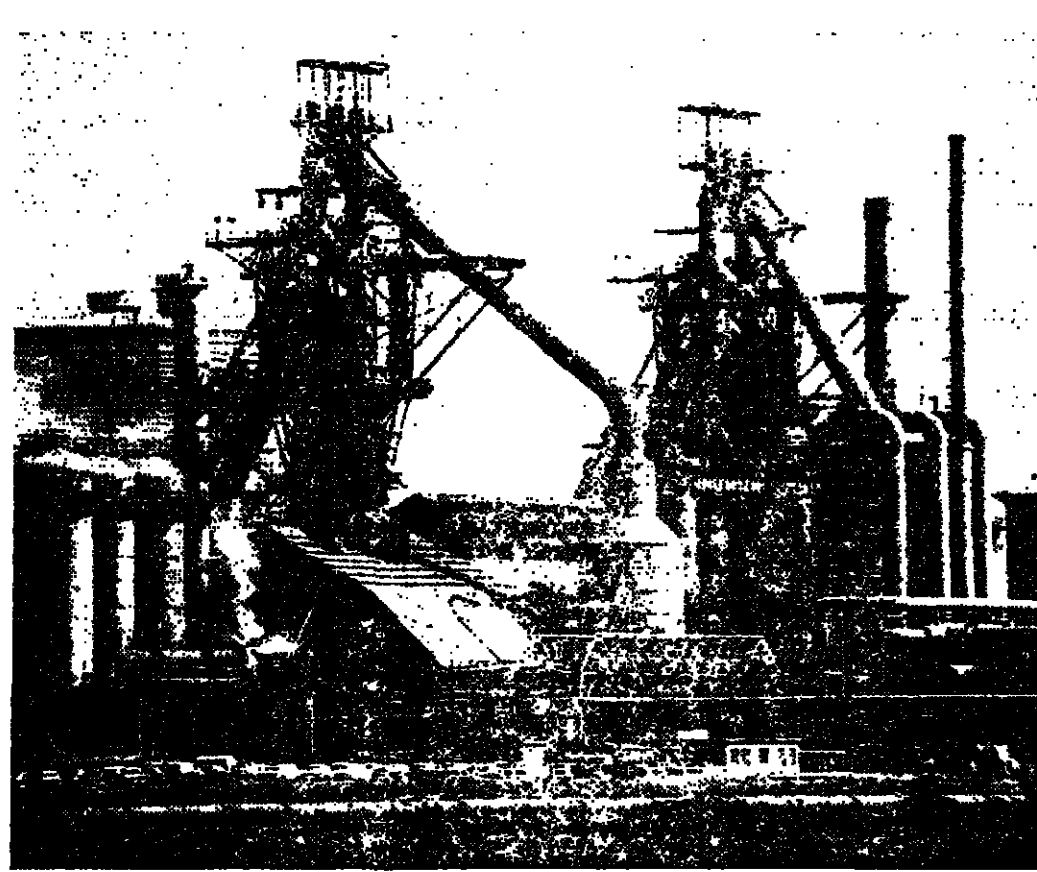
But few industries appear immune. One sign of the times is that the Ford Motor Company is planning to limit recruitment at its new £180m European engine plant at Bridgend to 1,500 workers. When the project was first announced three years ago—and described as the investment catch of the decade—it promised at least 2,500 jobs.

Again, a number of major construction projects are nearing completion and there is nothing to replace the employment they have created.

This is notably true of North West Wales, where the rundown of the (locally recruited) workforce on the giant Dinorwic electricity pump storage scheme and the completion of the Britannia Bridge road crossing over the Menai Strait, as well as other public works, are coinciding with closures and redundancies in the area's limited amount of manufacturing industry.

Another factor is that where the population of working age is expanding the economic climate makes it increasingly difficult to find school-leavers even temporary employment. The Manpower Services Commission is experiencing difficulty in finding sufficient sponsors for its job creation programmes.

It is also hard to see how



Blast furnaces at Shotton—now silent memorials to the collapse of Welsh steelmaking

local authorities—an important source of employment in many parts of Wales—can put off reducing their manpower for very much longer, as public expenditure restraint bites into their budgets.

A recent study of the employment outlook in Wales by University College, Bangor, suggested that in two years time, assuming no changes of policy, the number of Welsh jobless could reach 172,000 or 14 per cent of the Welsh working population, out of a UK total of 2.4m, or 10 per cent of the national workforce. The rate would vary from nearly 20 per cent in North East

Wales to 13 per cent in South Wales and 12 per cent in rural areas.

Forecasts can be wrong, of course, as Conservative Ministers and others have been quick to point out. Industrial closures during the 1970s often did not produce the unemployment levels predicted. On the other hand the level of unemployment now appears to be rising rather faster than predicted.

The study also pointed out that it would become increasingly difficult to direct industry from areas of high unemployment in, say, the Midlands to areas of even higher unemployment in Wales by means of an active regional policy.

The House of Commons Select Committee on Welsh Affairs, however, is optimistic that if the Government recognises the scale of the problem and strengthens its regional development policy instruments, the present serious employment difficulties can be contained. Noting the good demand for advance factories

generated by the Welsh Development Agency in recent years, it urges factory building contracts be also placed with the private construction sector and local authorities.

The committee also calls for selective Government financial aid to cushion employers in difficulties because of the recession. The main body of the proposals are now being studied by the Government.

The latter has already injected one ray of sunshine into the present gloom by (a) establishing an "enterprise zone" near Swansea where incoming companies will be free of a number of administrative and financial burdens and (b) steering the Immos micro-chip production plant into South Wales. Not only will Immos provide 2,000 direct jobs, it will strengthen the region's hand in its efforts to establish electronics and other new growth industries to replace the old and now rapidly declining traditional sources of employment.

Robin Reeves

## Shotton closure a heavy blow to Clwyd

AT THE Shotton works of British Steel Corporation (BSC) in North Wales the huge blast furnaces now stand silent following the closure of steel-making earlier this year. A new finishing complex at the plant is being retained and is being fed with steel from Ravenscroft in Scotland. But some 7,000 jobs out of the total of 10,000 at Shotton, the most important industrial employer in North Wales, have been wiped out.

The closure is the industrial blow which the county of Clwyd was hoping not much more than a year ago would not happen, or would at least be phased in with the provision of new jobs. The half-completed factories and roads and the empty sites on the industrial estates now being developed around Shotton testify yet again, however, to the speed with which industrial change has overtaken the county, and to the failure of successive governments to plan adequately for it.

As late as last year Sir Charles Villiers, BSC's chairman at the time, was promising that Shotton's future would not be reviewed until 1982, allowing the possibility that alternative developments could be steered to Deeside to balance any closure in the mid-1980s.

### Unemployment

BSC's inability to keep to this timetable is now reflected in the county's latest unemployment statistics. There are 18,285 out of work in the county, or 14 per cent of the workforce. In Deeside itself unemployment stands at 18.6 per cent, and in Flint, which has also been hit by textile industry closures, the male unemployment rate is 32 per cent and the female 17 per cent. The full impact on the community, moreover, has yet to be felt. In return for breaking its

pledge to Shotton BSC has paid very generous redundancy money, and this is still finding its way into the community through local shops. These funds are likely to dry up eventually, however, and this could bring a further round of redundancies in the service industries supported by local spending power.

Yet, as experience over recent years has shown, given the necessary time and assistance Clwyd perhaps more than many other older industrial areas is capable of attracting and sustaining new industry, so that with greater notice even the loss of Shotton would possibly have been accommodated without the hardship that will now result. The county occupies a position as the north-eastern gateway to Wales and its relatively small population (less than 400,000 and settled mainly in small towns—has proved attractive to industrialists anxious to avoid the problems associated with big cities. On top of this the workforce, because of the tradition of coal and steel employment, tends to be multi-shift working, and has an enviable good labour relations record.

One of the most recent companies to move in is Continental Can of the U.S. which is already employing around 200 in a new plant in Wrexham that will be supplying cans to the soft drinks industry in a few weeks' time. A third line is being installed, already at the £25m plant, to supply the beer trade and is due to start up next spring.

At the Deeside industrial park where sites have been developed by BSC (Industry)—the Corporation's job-finding agency—another American group, Dexter Midland, has begun production this year of in-

dustrial coatings in a 45,000 sq ft unit. The company will supply coatings to soft drink and beer can makers in the UK—a market previously handled by Dexter's French subsidiary. The plant is also making coatings for industrial claddings.

At Wrexham the independent truck maker ERF is to set up a new production facility on a 23-acre former colliery site which is being reclaimed with funds provided by the Welsh Development Agency. The project is to cost £10m, with half the funds being provided in the form of loan facilities by the European Coal and Steel Community. When completed the plant is expected to employ 400, probably producing vehicles in the 16-24 tonne range. Elsewhere in the county Hotpoint, the GEC subsidiary, is developing a new site for the manufacture of washing machines at Rhyl which could result in a further 600 jobs, and Hoya, the Japanese optical group, is to site its first UK production venture at Wrexham.

### Strength

The area is also benefiting from the current strength in demand for aerospace equipment, and a number of new jobs may as a result be created at British Aerospace's Broughton factory. The plant is responsible for assembly of the eight-seat HS-125 executive jet, sales of which now total 196 including 138 in the current version. Production is currently running at three a month, with well over half of total sales going to the U.S.

The Broughton factory is also responsible for assembly of the wings for the European Airbus and has so far supplied more than 134 sets to the French factory where final assembly takes place. With orders and

options for the A300 and its smaller variant the A310 now standing at 415, production of wings is being increased to eight a month, and new jigs have recently been commissioned.

Another major project in the county for which the go-ahead is now being sought from the Government is the construction by the National Coal Board of two pilot plants for coal gasification at a cost of £55m. The plants at Point of Ayr, one of only two remaining collieries in North Wales, will test two different methods for producing up to 10 tonnes a day of oil and chemical feedstocks from a feed of 2 tonnes of coal.

Yet while the county has managed to attract substantial new investment this has again been offset at least in part by rationalisation in existing industries apart from steel, as companies struggle to cope with the effects of a strong pound, high inflation and declining domestic and overseas markets.

Thus Courtaulds has recently added a further 300 to the already large number of jobs it has cut over recent years at plants in the area—at once time a major viscose production centre. The engineering group GKN has cut the labour force at its Brynbo steel-works, and Rubery Owen has shut a factory making office equipment with the loss of 100 jobs. The collapse of Bamfield, the agricultural engineering group, has brought about 100 redundancies at Mold and rationalisation by Chance-Pilkington optical glass manufacturers, at St. Asaph has again cost 200 jobs.

For Clwyd, as for other parts of Wales, it has sadly become necessary to run faster every year merely to stand still.

Rhys David

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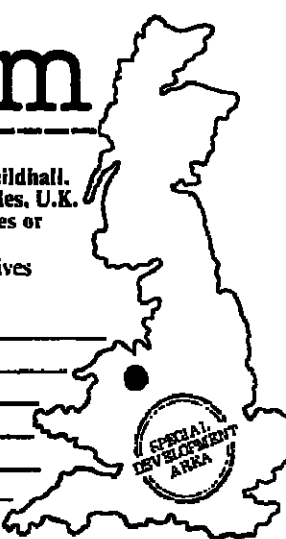
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## WALES IV

# Initiatives in rural areas

ONE OF the more imaginative strokes of the last Labour Government was to establish the Development Board for Rural Wales (DBRW). At the time it appeared a curious innovation. The Welsh Development Agency was already established, with seemingly ample resources to tackle the problems of rural as well as industrial Wales. With the wisdom of hindsight however, it is quite clear that had they been left to a Wales-wide organisation in Cardiff, the particular problems of mid-Wales would never have received the concentrated and enlightened attention they have enjoyed since the Board got into its stride.

The DBRW's area of operation is large, accounting for some 40 per cent of the land area of Wales. But it contains less than 200,000 people, or under 8 per cent of the population, scattered among the hills and mountains of the region. There is also an economic cost arising from the need to maintain essential services for fewer and fewer people.

Mid-Wales actually has a lower population today than at the turn of the century, even though the overall population of England and Wales has gone up by some 40 per cent over the same period. Quite apart from the social and cultural damage which this has caused, there is also an economic cost arising from the need to maintain essential services for fewer and fewer people.

Administratively, the DBRW brought together into a single organisation the mid-Wales Industrial Development Association - a body mainly financed by local authorities which since 1957 and with very meagre resources had been slowly tempting light industry into the area - the mid-Wales Development Corporation, which was essentially charged with expanding Newtown, and the activities within the region of the Council for Small Industries in Rural Areas (COSIRA).

Operating from headquarters in Newtown, Powys, with a governing board of 30 locally recruited members and a full-time staff of 50 sympathetic to the problems of rural areas, the DBRW has already made a very significant impact in the short space of three years.

On the bread-and-butter business of attracting new manufacturing enterprises, it got off to a flying start by letting within the first 12 months, all 36 empty factory premises which it had inherited.



Tourism is one area of considerable development potential, especially in the more active forms of recreation such as the pony-trekking pictured here in the Black Mountains of Powys

The same high level of uptake was maintained the following year and in the financial year ended last March, no fewer than six companies were persuaded to establish themselves in the region in DBRW advance factory units.

The number of new jobs created is not large by conventional standards. Around 750 should result from last year's lettings in units ranging from 20,000 down to only 500 sq ft at selected towns in the region. But they are enough to make a significant difference to communities where employment opportunities are scarce, forcing the younger and often more able to move away in search of work.

### Carefully

But the straight statistics hide the professionalism which has gone into "marketing the product." Advertising and promotion have been carefully targeted to catch both the inner city and railway area refugee company in need of fresh air and a stable labour force and the entrepreneur with a good business idea but little capital. Groups of businessmen have been flown in for the day to see for themselves what is on offer and given the opportunity to discuss the pluses and minuses of running a business in the heart of mid-Wales with people who are actually doing it.

Dr. Ian Skewis, the Board's chief executive, has also made the concept of "one-stop shopping" an article of faith in dealing with its potential "customer." The Board not only ensures that the income meets all the people required for the successful establishment of a venture but also guarantees an "after-sales" service. This includes a business advice service to help companies with costings, financial control, design, packaging and sales;

business seminars and training courses for managers and senior secretaries; direct selling events to market the products of mid-Wales companies and many other forms of marketing promotion.

This comprehensive approach has, moreover, been widely appreciated. An informal survey of the business allocated factories in the past three years emphasised the Board's services as one of the "good things" about mid-Wales, even though it was not on the list.

The Board has also set out to breed its own entrepreneurs. Intensive courses in association with the Manchester Business School on how to start and run a business have been held and at the last count 25 new enterprises had started or expanded as a result.

It has also launched a schools industry programme, designed to make pupils, teachers and parents aware that mid-Wales is changing and that industry offers real opportunities for careers in the area. Interestingly enough, a survey of sixth formers showed that over 70 per cent regarded mid-Wales as a desirable place to live and would remain in the region if the jobs were available.

This is the kind of approach which the present Government would presumably heartily endorse. In the circumstances it is ironic that the Board is having to cut back because of a sharp reduction in its operating budget. Whereas last year it was able to spend over £8.6m, this year it is having to make do with only £6m - to the particular detriment of its unique strength as an economic development agency, the facility to build and rent houses.

The offer of a house for a skilled worker as well as a factory unit has turned out to be an invaluable incentive. Indeed there have been instances of new businesses coming to

mid-Wales simply because this facility enabled the entrepreneur to sell up his house to raise the necessary capital.

On top of this setback the Government is also in the process of descheduling a large part of the Board's operating area for regional development grant purposes. As a result of protests it has agreed to review the position next year. But the fear remains that the momentum generated - the population is beginning to rise again - will peter out even though the number of jobs being attracted to mid-Wales and the costs involved are a drop in the ocean from the national point of view.

Apart from seeking inward investment, the Board has also initiated detailed examination of some of the region's indigenous resources to see if they can be harnessed to the benefit of the local economy.

### Launching

Early on it established that the tourist giftware market was worth at least £7m a year but was being supplied largely from outside. Its efforts to mobilise this asset to the greater benefit of the region include the launching of a £5,000 giftware design competition, the winner of which is now going into production in a Board factory at Lampeter.

Two new sawmills are being established as a direct result of the region's extensive forestry resources. The Welshpool Timber Company is already in business and Western Softwoods is nearing completion of a new mill at Newbridge-on-Wye which will provide 150 jobs.

Moves are afoot to revive the Cardigan Bay fisheries, following successful fishing trials and marketing studies. The Board has already grant-aided an ice freezer plant at Barmouth which is proving of tre-

mendous benefit. Other plans include construction of a surely needed storm sewage breakwater in Cardigan Bay.

An ambitious scheme to develop an "ethnic" knitwear industry in the district of Cardigan is also well advanced. This when operational, is expected to provide 250 to 300 jobs in knitting and finishing.

The Board has also not neglected the tourist potential. A joint examination is underway with the Wales Tourist Board of the potential for new hotels, possibly established on a build and lease basis.

Beyond its straight economic function, the Board has also played a useful role in improving social amenities. It has grant-aided the building of swimming pools, floodlighting of soccer grounds, television relay boosters for small communities and other small but deserving projects, including even a pop concert. These things are important because they lift the range of amenities available in mid-Wales to a level not taken for granted in urban areas.

In its latest initiative, the Board has decided to adopt a more integrated approach by focussing on 25 villages of varying size and distance from towns to see if there are not a series of small practical measures which can be taken to tackle the problem of village decline. Starting with public meetings in each village, the Board's officers are already generating a positive response in the communities concerned.

Dr. Skewis does not expect quick spectacular results. The Board's initial studies suggest there is not a main problem but a number of individual village problems. Even so, it is an approach which could eventually have lessons for rural communities everywhere.

R.R.

### PROFILE: LION LABORATORIES

## Pioneer in breath analysis

TUCKED AWAY in the back streets of Cardiff is a home-grown Welsh company whose product is a great deal more famous than its name. Lion Laboratories designs and manufactures that base of the irresponsible drinking motorist - the breathalyser.

In the short space of 13 years it has built up from an idea into a high technology company which vividly illustrates the potential benefits of close liaison between academia and industry.

The company's advances in electro-chemical measuring equipment have just been recognised by the grant of the Queen's Award for Technology. Its export performance this year earned the British Chambers of Commerce export award for smaller manufacturers - one of only five companies to do so. Its products are now being sold in more than 50 countries. But this success is based very much on research and development work carried out by the University of Wales Institute of Science and Technology in Cardiff.

Lion Laboratories was the brainchild of the late Mr. W. C. Ducie, an engineer with the Welsh Hospitals Board who, as the Government moved to tighten the drink and driving laws in the mid-1960s, saw there would be a market for an alcohol detection device.

The only breathalyser being developed at the time was by a German company, Draeger in Lubeck, whose device was based on the reaction between potassium dichromate and alcohol.

Looking around for a chemist, Mr. Ducie found Dr. Tom

Jones, a lecturer at Uxbridge who was studying chromium compounds at the time. The two got together in their spare time to design what became known as the Alcolyser.

The design was offered to a number of companies but none was interested, so the two men eventually decided to go into production themselves in primitive premises near Cardiff Prison, with the help of five friends who each put up about £2,000 capital.

As it happened, the Lion Laboratories product was too late to be approved for use in the UK. The police were issued with the German-made model. Undeterred, however, Dr. Jones joined a sales mission to the U.S. where he met a representative of Intoximeter Inc. based in St. Louis, which supplied equipment to U.S. police forces.

### Upshot

The upshot was that the two companies became each other's agent and Lion Laboratories was able to get off the ground on the strength of the orders it subsequently received from the States. Marketing agents were appointed in a number of countries, notably in Scandinavia and in France, and the order book steadily expanded.

By this time Dr. Jones, who was continuing his lecturing as well as running the company in his spare time, had become interested in the whole problem of breath analysis. In 1973 one of his research students at Uxbridge came across reference to a fuel cell which had been developed in Innsbruck University for gas chromatographic

analysis of alcohols and aldehydes.

This fuel cell, radically redesigned and miniaturised, is now the basis of Lion Laboratories' revolutionary new form of alcoholic breathalyser which is currently undergoing operational trials with the police forces of Sussex and West Yorkshire. Instead of a bag with crystals, capable of being used only once, the new breathalyser can be used many times over.

It has become a highly sophisticated electro-chemical detection instrument with three external lights, showing the amount that alcohol in the breath is either over or under the limit or not present at all.

An even more sophisticated version has just been developed with a microprocessor which gives an automatic print-out. This is now being evaluated by the Home Office to see if it might be used as admissible evidence.

Even today the breathalyser is only used in the UK essentially as a screening device. Prosecution also requires a blood or urine sample. But in many other countries the new generation breathalyser reading is regarded as hard evidence.

But law enforcement authorities are not the only beneficiaries. There are invaluable applications for alcohol detection instrumentation in research laboratories and hospitals. A rapid and simple indication of alcohol level can affect the kind of treatment given, for example, to people brought into casualty departments.

In collaboration with Ciba-Geigy, the Swiss pharmaceutical group, Lion Laboratories has

also developed an equally sophisticated detection instrument for formaldehyde, an organic chemical used in a wide variety of industrial processes with an unpleasant odour and possibly dangerous to breathe. The odour can sometimes be released subsequently by the finished product - the resins in cavity wall insulation are a notable problem - but is difficult to locate. The formaldehyde has made the job of tracking down the source of the problem a great deal easier and less expensive.

The company is now exploring the extent to which its electrochemical technology can be adapted to other uses. One obvious application is brewing, where Lion Laboratories equipment techniques could be used to monitor alcohol content while the beer is being brewed, instead of by samples transferred to a laboratory.

BSC (Industry), the Steel Corporation's jobs diversification arm - necessarily active in South Wales at the present time - has funded a study by PA Management Consultants into the most likely areas of new application.

But having come so far on its own initiative, Lion Laboratories is by no means leaving future initiatives to others. The link with Uxbridge remains as strong as ever and six post-graduate research jobs and facilities to explore other possible applications for the fuel cell are being funded by the company. It is an example which perhaps many more companies might follow.

R.R.

هكذا من الجاهل







For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming board meetings (indicated thus\*) have been officially published. It should be emphasised that the dividends to be declared will not necessarily be at the amounts or rates per cent shown in the column headed "Announcement last year."

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